

BEFORE THE WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION

DOCKET NO. UE-12_____

DIRECT TESTIMONY OF

CLINT G. KALICH

REPRESENTING AVISTA CORPORATION

I. INTRODUCTION

1
2 **Q. Please state your name, the name of your employer, and your business**
3 **address.**

4 A. My name is Clint Kalich. I am employed by Avista Corporation at 1411 East
5 Mission Avenue, Spokane, Washington.

6 **Q. In what capacity are you employed?**

7 A. I am the Manager of Resource Planning & Power Supply Analyses in the
8 Energy Resources Department of Avista Utilities.

9 **Q. Please state your educational background and professional experience.**

10 A. I graduated from Central Washington University in 1991 with a Bachelor of
11 Science Degree in Business Economics. Shortly after graduation, I accepted an analyst
12 position with Economic and Engineering Services, Inc. (now EES Consulting, Inc.), a
13 Northwest management-consulting firm located in Bellevue, Washington. While employed
14 by EES, I worked primarily for municipalities, public utility districts, and cooperatives in
15 the area of electric utility management. My specific areas of focus were economic analyses
16 of new resource development, rate case proceedings involving the Bonneville Power
17 Administration, integrated (least-cost) resource planning, and demand-side management
18 program development.

19 In late 1995, I left Economic and Engineering Services, Inc. to join Tacoma Power in
20 Tacoma, Washington. I provided key analytical and policy support in the areas of resource
21 development, procurement, and optimization, hydroelectric operations and re-licensing,
22 unbundled power supply rate-making, contract negotiations, and system operations. I

1 helped develop, and ultimately managed, Tacoma Power's industrial market access program
2 serving one-quarter of the company's retail load.

3 In mid-2000 I joined Avista Utilities and accepted my current position assisting the
4 Company in resource analysis, dispatch modeling, resource procurement, integrated
5 resource planning, and rate case proceedings. Much of my career has involved resource
6 dispatch modeling of the nature described in this testimony.

7 **Q. What is the scope of your testimony in this proceeding?**

8 A. My testimony will describe the Company's use of the AURORA_{XMP} dispatch
9 model, or "Dispatch Model." I will explain the key assumptions driving the Dispatch
10 Model's market forecast of electricity prices. The discussion includes the variables of
11 natural gas, Western Interconnect loads and resources, and hydroelectric conditions. I will
12 describe how the model dispatches its resources and contracts to maximize customer benefit
13 and tracks their values for use in pro forma calculations. Finally, I will present the modeling
14 results provided to Company witness Mr. Johnson for his power supply pro forma
15 adjustment calculations.

16 **Q. Are you sponsoring any exhibits in this proceeding?**

17 A. Yes. I am sponsoring one exhibit marked Confidential Exhibit No. ____
18 (CGK-2C). It provides summary output from the Dispatch Model and data that are used by
19 Company witness Mr. Johnson as input for his work. All information contained in the
20 exhibit was prepared under my direction.

1 **II. THE DISPATCH MODEL**

2 **Q. What model is the Company using to dispatch its portfolio of resources**
3 **and obligations?**

4 A. The Company uses EPIS, Inc.'s AURORA_{XMP} market forecasting model
5 ("Dispatch Model") and its associated database for determining power supply costs.¹ The
6 Dispatch Model optimizes Company-owned resource and contract dispatch during each hour
7 of the January 1, 2012 through December 31, 2012 pro forma year.

8 **Q. Please briefly describe the Dispatch Model.**

9 A. The Dispatch Model was developed by EPIS, Inc. of Sandpoint, Idaho. It is a
10 fundamentals-based tool containing demand and resource data for the entire Western
11 Interconnect. It employs multi-area, transmission-constrained dispatch logic to simulate real
12 market conditions. Its true economic dispatch captures the dynamics and economics of
13 electricity markets—both short-term (hourly, daily, monthly) and long-term. On an hourly
14 basis the Dispatch Model develops an available resource stack, sorting resources from
15 lowest to highest cost. It then compares this resource stack with load obligations in the same
16 hour to arrive at the least-cost market-clearing price for the hour. Once resources are
17 dispatched and market prices are determined, the Dispatch Model singles out Avista
18 resources and loads and values them against the marketplace.

19 **Q. What experience does the Company have using AURORA_{XMP}?**

20 A. The Company purchased a license to use the Dispatch Model in April 2002.
21 AURORA_{XMP} has been used for numerous studies, including each of its integrated resource
22 plans and rate filings after 2001. The tool is also used for various resource evaluations,

¹ The Company is using AURORA_{XMP} version 11.1.1001.

1 market forecasting, and requests-for-proposal evaluations. It is used in the Company's
2 annual Commission Basis Reports.

3 **Q. Who else uses AURORA_{XMP}?**

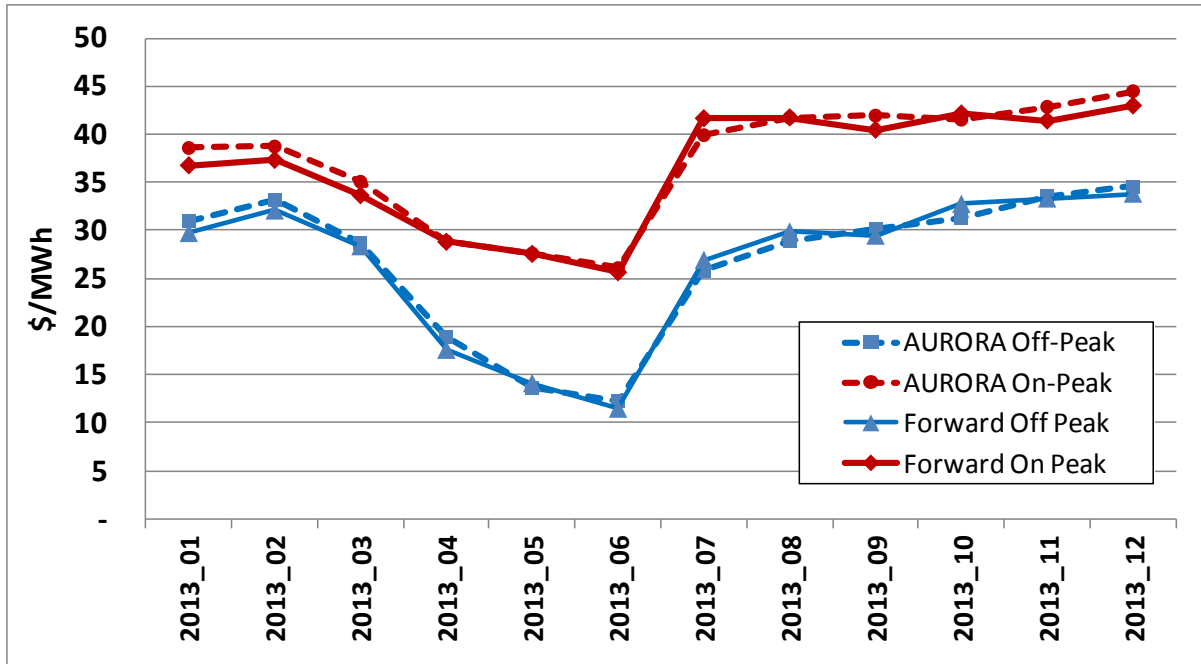
4 A. AURORA_{XMP} is used all across North America and in Europe. In the
5 Northwest specifically, AURORA_{XMP} is used by the Bonneville Power Administration, the
6 Northwest Power and Conservation Council, Puget Sound Energy, Idaho Power, Portland
7 General Electric, Seattle City Light, Grant County PUD, Snohomish County PUD, and
8 Tacoma Power.

9 **Q. What benefits does the Dispatch Model offer for this type of analysis?**

10 A. The Dispatch Model generates hourly electricity prices across the Western
11 Interconnect, accounting for its specific mix of resources and loads. The Dispatch Model
12 reflects the impact of regions outside the Northwest on Northwest market prices, limited by
13 known transfer (transmission) capabilities. Ultimately, the Dispatch Model allows the
14 Company to generate price forecasts in-house instead of relying on exogenous forecasts.

15 The Company owns a number of resources, including hydroelectric plants and
16 natural gas-fired peaking units, which serve customer loads during more valuable on-peak
17 hours. By optimizing resource operation on an hourly basis, the Dispatch Model is able to
18 appropriately value the capabilities of these assets. Forward prices for the proforma 2013
19 period are 38% higher in the on-peak hours than off-peak hours at the time this case was
20 prepared. The Dispatch Model forecasts on-peak prices for the pro forma period to average
21 39% higher than off-peak prices. A graphical representation of the differences in on- and
22 off-peak prices over the proforma period is shown below in Chart No. 1.

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Chart No. 1 – Monthly AURORA modeled versus forward Mid-C Prices

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Forward prices month to month are tracked very closely in the Dispatch Model, given that the AURORA model is using normalized hydro, load, and resource outages. In summary, the Dispatch Model appropriately values the energy from Avista's resources during on-peak periods in a manner similar to that recently experienced in the Northwest region for the 2013 proforma period.

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Q. On a broader scale, what calculations are being performed by the Dispatch Model?

A. The Dispatch Model's goal is to minimize overall system operating costs across the Western Interconnect, including Avista's portfolio of loads and resources. The Dispatch Model generates a wholesale electric market price forecast by evaluating all Western Interconnect resources simultaneously in a least-cost equation to meet regional loads. As the Dispatch Model progresses from hour to hour, it "operates" those least-cost

1 resources necessary to meet load. With respect to the Company's portfolio, the Dispatch
2 Model tracks the hourly output and fuel costs associated with portfolio generation. It also
3 calculates hourly energy quantities and values for the Company's contractual rights and
4 obligations. In every hour the Company's loads and obligations are compared to available
5 resources to determine a net position. This net position is balanced using the simulated
6 wholesale electricity market. The cost of energy purchased from or sold into the market is
7 determined based on the electric market-clearing price for the specified hour and the amount
8 of energy necessary to balance loads and resources.

9 **Q. How does the Dispatch Model determine electricity market prices, and**
10 **how are the prices used to calculate market purchases and sales?**

11 A. The Dispatch Model calculates electricity prices for the entire Western
12 Interconnect, separated into various geographical areas such as the Northwest and Northern
13 and Southern California. The load in each area is compared to available resources,
14 including resources available from other areas that are linked by transmission connections,
15 to determine the electricity price in each hour. Ultimately, the market price for an hour is set
16 based on the last resource in the stack to be dispatched. This resource is referred to as the
17 "marginal resource." Given the prominence of natural gas-fired resources on the margin,
18 this fuel is a key variable in the determination of wholesale electricity prices.

19 **Q. How does the Dispatch Model operate regional hydroelectric projects?**

20 A. The model begins by "peak shaving" loads using system hydro resources.
21 When peak shaving, the Dispatch Model determines which hours contain the highest loads
22 and allocates to them as much hydroelectric energy as possible. Remaining loads are then
23 met with other available resources.

1 address the NWPP model's tendency to overstate generation in high-flow periods, to
2 maintain year-to-year consistency in project operations, and to account for encroachment on
3 our Mid-C project shares.

4 **Q. What hydroelectric record is being used in this case?**

5 A. 1929-1998.

6 **Q. How is the generation then used for ratemaking purposes?**

7 A. The monthly generation levels for each project (Mid-C, Spokane River, and
8 Clark Fork) are input into the dispatch model (AURORA_{XMP}) where Avista's portfolio value
9 is quantified for ratemaking purposes.

10 **Q. Please describe the Avista Hydro Optimization Package.**

11 A. The Avista Hydro Optimization Package is a mixed-integer linear
12 programming-based system emulating the operation of the Company's projects. It was
13 developed in support of system operations, financial forecasting, and hydro upgrade efforts.
14 Operating on an hourly time-step, they accurately represent individual turbine and reservoir
15 operations. License constraints (e.g., minimum flows, elevation limits) are honored in all
16 periods. The optimization package is comprised of four components.

17 **Q. What is the first component of the Avista Hydro Optimization Package?**

18 A. The first component is the Avista Hydro Water Budget Model. This model
19 looks over the longer record of water flow optimization to ensure storage water is released
20 during the most valuable times of the year. Outputs are weekly beginning and ending
21 project elevations for each storage project. These elevations are exported to the system
22 optimization model Output table.

1 **Q. What is the source for hydroelectric flows in the Avista Hydro Water**
2 **Budget Model?**

3 A. The second component is BPA daily flow data derived from the U.S. Army
4 Corp of Engineers monthly flow study. This work re-creates historical flows on Avista
5 hydro projects back to 1929 based on today's river system.² This data is housed in the
6 Avista Hydro Optimization Model Input Database, the second element of the Avista Hydro
7 Optimization package.

8 **Q. What is the third element of the Avista Hydro Optimization Package?**

9 A. The third element is the Avista Hydro Optimization Model itself. This hourly
10 model uses a mixed-integer optimization routine to maximize the value of the hydroelectric
11 projects over time. Each project is represented in detail, including individual turbine
12 efficiency curves, physical and license-constrained reservoir elevations, tailrace elevations,
13 and minimum and maximum flow constraints.

14 The Avista Hydro Optimization Model shapes generation into the most beneficial
15 (i.e., most economic) time periods using the projects' storage reservoirs. It also maximizes
16 the value of the generation by flowing water through the turbines at their most economically
17 efficient points on the power curves.

18 **Q. What is the fourth element of the Avista Hydro Optimization Package?**

19 A. The fourth element is the Avista Hydro Optimization Model Output Database.
20 This database contains the results from the Avista Hydro Optimization Model, including

² Accounting for additional irrigation depletion, new in-river developments, and present regulation requirements due to environmental requirements.

1 hourly turbine discharge and spill flows, hourly generation levels, and hourly reservoir
2 elevations.

3 **Q. How did the Company ensure that the Avista Hydro Optimization**
4 **Package accurately reflects the operations and value of Company-owned projects?**

5 A. The Avista Hydro Optimization Package is benchmarked against the
6 Company's 2000-2009 actual results at the projects to ensure its accuracy.

7 **Q. How did the initial results compare, and how was the package adjusted to**
8 **match with the 10-year record?**

9 A. The Avista Hydro Optimization Package initially over-estimated generation
10 relative to the 2000-2009 periods by approximately 5.5 percent for the Noxon project. It
11 understated generation by 0.6 percent for the Cabinet Gorge project. For the four upper
12 Spokane River projects, generation was overstated by between 5% and 18%. These results
13 were expected, as Avista does not operate its projects in isolation. Instead the Company
14 uses its hydro projects to meet all of its needs, including operating reserves. There are also
15 times where units are out on maintenance or forced outage. To synch the Avista Hydro
16 Optimization Package to history the power curves for each project were therefore adjusted
17 by the differences described above. After the benchmarking process, the model generated
18 levels equal to actual generation during the 2000-09 period. The adjustments are presented
19 below in Table No. 1.

1 **Table No. 1 – Avista Hydro Optimization Benchmarking Adjustments**

Projects	Model Overestimating Percentage (%)	Model Underestimating Percentage (%)	Applied Benchmark Adjustment Percentage (%)
Noxon Rapid	5.5		105.5
Cabinet Gorge		0.6	99.4
Post Falls	16.8		116.8
Upper Falls	12.2		112.2
Monroe Street	4.7		104.7
Nine Mile	18.3		118.3
Long Lake	7.8		107.8
Little Falls	2.5		102.5

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3 **Q. Are the hydro models included in the Company's filing?**

4 A. Yes. All four components of the Avista Hydro Optimization Package for each
5 major Company hydro system (Spokane River and Clark Fork River) are included in my
6 work papers, including all input and output data.

7 **Q. Does the Avista Hydro Optimization Package account for recent upgrades**
8 **at the Noxon Rapids project?**

9 A. Yes. Once the original model was benchmarked against recent generation
10 years that did not benefit from upgrades at Noxon, the newly upgraded units (1, 2, 3, and 4)
11 were input into the model to reflect the higher anticipated generation levels.

12 **Q. How is the Company using the new Avista Hydro Optimization Package in**
13 **its business operations?**

14 A. The Avista Hydro Optimization Package is an essential tool to assist the
15 Company with optimizing its system operations, both in short- and long-term planning. Its
16 results are also used for Company budgeting and hydro project market valuation studies. It
17 has been used to support various upgrade option studies. Given its speed it is possible to run
18 large hydro-flow records through it, as is necessary for rate filings such as the one before
19 you today. It was used by the Company in its last rate case before the Commission.

Table No. 2 – Pro Forma Natural Gas Prices

Basis	Price (\$/dth)	Basin	Price (\$/dth)
AECO	3.86	Stanfield	4.11
Malin	4.19	Sumas	4.15
Spokane	4.32	Henry Hub	4.32
Rockies	4.15	S. Calif.	4.35

Q. What is the Company's assumption for rate period loads?

A. Pro forma loads used in this case are weather-adjusted 2011 loads. Table No. 3 below details actual, weather-adjusted load.

Table No. 3 – Pro Forma Loads

Month	Actual	Weather Adjusted	Month	Actual	Weather Adjusted
Jan-10	1,257.8	1,259.4	Jul-10	1,019.1	1,056.9
Feb-10	1,256.7	1,229.3	Aug-10	1,097.4	1,081.5
Mar-10	1,116.7	1,112.7	Sep-10	1,005.9	970.4
Apr-10	1,057.3	1,027.6	Oct-10	1,000.5	1,006.4
May-10	962.0	947.5	Nov-10	1,156.9	1,155.9
Jun-10	974.7	980.1	Dec-10	1,251.0	1,265.5
			Average	1,095.5	1,090.6

Q. Please discuss your outage assumptions for the Colstrip units.

A. As with our assumptions for other plants, we use a 5-year average through 2011 to estimate long-run performance at the Colstrip plant. The 9.6% forced outage rate is based on this average and is above the 8.7% level in present rates.

V. RESULTS

Q. Please summarize the results from the Dispatch.

1 A. The Dispatch Model tracks the Company's portfolio during each hour of the
2 pro forma study. Fuel costs and generation for each resource are summarized by month.
3 Total market sales and purchases, and their revenues and costs, are also determined and
4 summarized by month. These values are contained in Confidential Exhibit No. ____ (CGK-
5 2C) and were provided to Mr. Johnson for use in his calculations. Mr. Johnson adds
6 resource and contract revenues and expenses not accounted for in the Dispatch Model (e.g.,
7 fixed costs) to determine net power supply expense.

8 **Q. Does this conclude your pre-filed direct testimony?**

9 A. Yes, it does.