

1 **Q. Please state your name, business address and present position with**
2 **PacifiCorp (the Company).**

3 A. My name is Christy A. Omohundro. My business address is 825 NE Multnomah,
4 Suite 800, Portland, Oregon, 97232. My present position with PacifiCorp is
5 Managing Director, Regulation.

6 **Qualifications**

7 **Q. Briefly describe your educational and professional background.**

8 A. I hold a Master of Business Administration degree from Vanderbilt University as
9 well as a Bachelor of Science degree in Accounting and Liberal Arts from Spring
10 Hill College. I have worked for PacifiCorp since January 2002. Prior to
11 assuming my present role in January 2002, I served for over nine years in various
12 leadership roles with Puget Sound Energy, most recently as Director of Rates and
13 Regulatory Policy. In that capacity, I was responsible for ongoing development
14 of company regulatory policy, implementation of that policy through building
15 relationships with regulators and their staffs, and integration of that policy with
16 legislative, customer, and market strategies. In addition, I have experience with
17 integrated resource planning and industry restructuring.

18 **Q. What are your responsibilities as Managing Director, Regulation?**

19 A. I am responsible for all state regulatory matters for the states of Washington,
20 Oregon, and California.

21 **Purpose and Summary of Testimony**

22 **Q. What is the purpose of your testimony?**

23 A. I will explain why the Company is seeking to implement a Power Cost

1 Adjustment Mechanism (PCAM) in Washington. My testimony shows that:

- 2 • The Company's net power cost exposure is asymmetric and therefore
- 3 undermines the Company's long-run opportunity to earn its authorized rate of
- 4 return.
- 5 • Adoption of a PCAM would be consistent with the treatment afforded other
- 6 Washington utilities and is in the public interest.
- 7 • A PCAM would benefit customers by enhancing the Company's credit quality
- 8 and lowering its cost of borrowing.

9 **Reasons for Request**

10 **Q. Why is the Company seeking to implement a PCAM in Washington?**

11 A. Starting with Western energy crisis of 2000-2001, wholesale market prices have
12 risen and fluctuated tremendously, as shown in Mark Widmer's testimony. As a
13 result, the Company's net power costs, which represent a large proportion of the
14 Company's total operating costs and are largely outside of the Company's control,
15 are subject to a large degree of volatility. The Company's net power costs will
16 continue to fluctuate in the future and it is therefore necessary to have a PCAM in
17 order to allow changes in net power costs to be reflected between general rate
18 cases. Moreover, as described in Mr. Widmer's testimony, the Company's net
19 power cost exposure to losses is asymmetric, thereby jeopardizing the Company's
20 opportunity to earn its allowed rate of return over time. Finally, such a
21 mechanism would be consistent with Commission precedent regarding rate
22 adjustment mechanisms for the recovery of variations in power costs.

1 **Q. Has the Commission approved power cost adjustment mechanisms for other**
2 **electric utilities?**

3 A. Yes. PacifiCorp is the only investor-owned electric utility in Washington without
4 a mechanism for recovering variations in power costs. In June 2002, the
5 Commission approved an Energy Recovery Mechanism, or ERM, for Avista
6 Corporation. *Docket No. UE-011595, Fifth Supplemental Order.* The ERM
7 generally permits recovery of 90% of power cost increases in excess of a \$9
8 million dead band. In June 2002, the Commission approved a power cost
9 adjustment (PCA) mechanism for Puget Sound Energy which includes a \$20
10 million dead band, followed by additional bands with sharing percentages ranging
11 from 50 percent recovery to 95 percent recovery. The recovery percentage
12 increases to 99 percent upon reaching a \$40 million cumulative balance. *Docket*
13 *No. UE-011570, Twelfth Supplemental Order.* More recently, Avista on
14 March 30 submitted a general rate filing in which it proposes to eliminate the
15 dead band on its ERM in favor of a 90 percent sharing mechanism of all power
16 cost variations. *Docket No. UE 050482.*

17 **Q. Please describe the significance of net power costs relative to the Company's**
18 **total cost of service.**

19 A. Mr. Widmer's testimony shows that the Company's power costs amount to some
20 \$830 million. This amount represents between one-third and one-fourth of total
21 retail revenue.

1 **Q. Has there been a shift in the apportionment of net power cost exposure**
2 **between customers and shareholders in recent history?**

3 A. Yes. As described in Mr. Widmer's testimony, the Company's net power cost
4 exposure – defined as the variance between actual and authorized net power
5 costs – has risen more than thirty-fold since 1999. It is difficult to dispute that
6 wholesale energy markets have become significantly more volatile since the
7 energy crisis of 2000-2001. In addition to larger fluctuations in market prices, the
8 average market price has risen considerably over the past ten years. This
9 combination of greater volatility and higher market prices has produced a much
10 riskier environment for all participants in the wholesale energy market, and
11 regulated utilities are no exception. At the same time, the apportionment of risk
12 relating to net power cost exposure, facilitated through normalized rates and
13 levels of authorized return, has remained unchanged. As a result, PacifiCorp and
14 its shareholders shoulder this increased exposure and the Company does not have
15 a reasonable opportunity to earn its allowed rate of return.

16 **Q. Has the Company taken actions to protect itself from the increased market**
17 **volatility described above?**

18 A. Yes. The Company has attempted to insulate itself and its customers from
19 significant adverse movements in the wholesale power markets. For example, the
20 Company is able to meet a significant portion of its native load requirements
21 through reliable, low-cost owned generation as well as through long- and
22 medium-term power purchase agreements (PPAs). These generation sources
23 reduce the frequency and size of PacifiCorp's market transactions from what they

1 would otherwise be. Through the integrated resource planning (IRP) process, the
2 Company identifies resource requirements which have resulted in the Company
3 filing Requests for Proposals (RFPs) for resources to meet load requirements on a
4 least cost, risk adjusted basis. This process provides further assurances to the
5 Commission and customers as to the prudent nature of our net power costs
6 involving power purchases and or the construction of generation facilities. Under
7 the PCAM the Company is proposing in this case, the Company would continue
8 to have an incentive to manage its system and associated risks prudently by virtue
9 of the sharing mechanism, which would result in the Company shouldering a
10 significant portion of net power cost exposure between rate cases.

11 **Q. How would the Company's proposed PCAM address this situation?**

12 A. Adopting the Company's proposed PCAM would mitigate the increase in power
13 cost exposure borne by the Company's shareholders. Simply put, if power cost
14 exposure is now thirty times greater than before 1999, the Company's risk would
15 be only three times higher with a 90/10 PCAM. As described in Dr. Hadaway's
16 testimony, implementation of a PCAM does not involve a simple re-allocation of
17 the historical level of risk between shareholders and customers. Rather, given
18 these higher current risks borne by the Company, investors would require a higher
19 equity return to compensate for these risks in the event the Company failed to
20 secure approval of some form of power cost recovery mechanism in this case.

1 **Credit Rating Implications**

2 **Q. Would implementation of a PCAM positively influence the Company's**
3 **overall credit rating?**

4 A. Yes. The investment community and analysts monitoring the energy industry
5 have identified the increased level of risk associated with the regulated energy
6 environment. In response to the increased risk borne by regulated utilities
7 participating in wholesale energy markets, the major credit rating agencies have
8 begun imputing debt on utility balance sheets for long-term PPAs. This debt
9 imputation impacts the credit ratios of a utility and may contribute to a credit
10 downgrade. Mr. Williams describes this further in his direct testimony.

11 In a recent research article titled "Fuel and Power Adjusters Underpin
12 Post-Crisis Credit Quality of Western Utilities," Standard & Poor's states that
13 PacifiCorp's lack of a fuel and purchased power adjustment mechanism is a credit
14 concern. Exhibit No.__(CAO-2). Consistent with this statement, Standard &
15 Poor's has indicated in recent public presentations and in personal meetings with
16 PacifiCorp, that the risk factor used when evaluating PPAs will be significantly
17 reduced if the Company has a reasonably structured PCAM in place.

18 **Q. Does the level of debt imputation vary by type of PCAM?**

19 A. Yes. Under the approach followed by Standard and Poor's, a 10-20% imputation
20 is applied when the PCAM is legislatively approved, a 30-50% imputation is
21 applied for a Commission based PCAM, and a 50-70% imputation is applied
22 without a PCAM. Mr. Williams's testimony describes the debt impact of PPAs in

1 the evaluation by Standard & Poor's in the Company's most recent earnings
2 review.

3 **Q. What does this mean for PacifiCorp?**

4 A. If a PCAM is in place, PacifiCorp would be required to infuse less equity to offset
5 the imputed debt impacts of PPAs on its balance sheet. This would not only help
6 PacifiCorp to maintain its credit rating under its current supply portfolio, but
7 would also facilitate the development of the independent energy market by
8 making PPAs less costly for customers.

9 When PacifiCorp acquires resources through its RFP process, debt
10 imputation is a factor associated with the evaluation of energy options. Because
11 debt is imputed for PPAs, the Company must also infuse a commensurate level of
12 equity to balance its ratios to maintain its current credit rating. A lower risk factor
13 associated with PacifiCorp's portfolio of PPAs will help to make purchased
14 power more attractive relative to other options considered in the RFP process.

15 **Q. Is the Company seeking to implement power cost recovery mechanisms in
16 the other jurisdictions in which it operates?**

17 A. Yes. Our current Oregon general rate case filing, Docket UE 170, includes a
18 proposal for implementation of an annual net power cost update, and the
19 Company on April 15, 2005 made a separate Oregon filing requesting a PCAM.
20 (Docket UE 173.) In Wyoming, the Public Service Commission is considering
21 revisions to its rules governing pass-on mechanisms for commodity costs that
22 would broaden the availability to include most power cost variations, and we
23 expect to seek implementation of a power cost recovery mechanism consistent

1 with that Commission's new rules. The Company intends to request a PCAM in
2 Utah next fall to early winter and expects to request PCAMs in our next
3 California and Idaho general rate case filings as well.

4 **Effect of PCAM**

5 **Q. How would implementation of a PCAM benefit customers?**

6 A. The PCAM would buttress the Company's ability to invest the capital needed to
7 provide reliable service, as I have described earlier in my testimony. It would
8 improve the Company's ability to attract capital by improving its ability to earn
9 its authorized rate of return. At present, unanticipated changes in power costs are
10 not generally recovered in rates since rates are based upon normal power costs
11 and are not "trued up" to actual costs. The PCAM would allow prices to reflect
12 actual power costs.

13 A PCAM would benefit customers by enhancing the Company's credit
14 quality and lowering its cost of borrowing. A PCAM would also help level the
15 playing field for resource selections when evaluating PPAs compared to building
16 Company-owned projects as the debt imputation ascribed to PPAs would
17 decrease.

18 The PCAM would also give customers the price signals they need to
19 respond to high power costs. Today, if power prices rise unexpectedly consumers
20 might not even be aware of it. Consumers are in a position to influence the
21 Company's power costs by controlling the amount they use. Price response by
22 consumers must be one of the key ways that the Company and the Region manage
23 periods of tight supply. Today consumers are insulated from the impacts of

1 unexpected increases in power costs, and have no incentive to reduce the amount
2 they use in such circumstances. The PCAM would improve this situation by
3 linking the Company's actual costs to the prices paid by consumers.

4 **Q. Would a PCAM diminish Company management's incentive to effectively**
5 **manage the power supply portfolio?**

6 A. No. As described by Mr. Widmer, collections under the PCAM will be subject to
7 prudence reviews. Prudence reviews directly address Company actions in a way
8 that the risks of volatile power costs do not. Furthermore, the sharing percentage
9 leaves a meaningful portion of power cost risk with PacifiCorp and its
10 shareholders. The Company and its management will have ample incentive to
11 continue to effectively manage the power supply portfolio.

12 **PCAM Structure**

13 **Q. Please describe the structure of the PCAM being proposed by the Company.**

14 A. Mr. Widmer's testimony describes in detail the PCAM being proposed by the
15 Company.

16 **Q. Does the proposed PCAM pass all power cost variations into rates?**

17 A. No. As I mentioned above, the PCAM includes a sharing mechanism to preserve
18 the Company's incentives to manage power costs prudently and efficiently. As
19 described in Mr. Widmer's testimony, ninety percent of the difference between
20 (1) the baseline level of net power costs authorized by the Commission when
21 setting rates in this proceeding, and (2) the actual level of net power costs would
22 be included in the deferral account. The remaining ten percent of power cost
23 variations would be borne by shareholders.

1 **Q. How would net power cost variances be allocated to Washington?**

2 A. Mr. Duvall's testimony describes how net power cost variances under the PCAM
3 would be allocated to Washington under the Revised Protocol inter-jurisdictional
4 cost allocation methodology.

5 **Q. PacifiCorp recently filed an application with the Commission requesting**
6 **authorization to defer costs associated with low-hydro conditions. How will**
7 **this filing impact that application?**

8 A. If approved by the Commission, the PCAM would incorporate the Company's
9 proposed hydro deferral that is pending before the Commission in Docket
10 No. UE-050412 and replace it on a going forward basis.

11 **Q. Does this conclude your testimony?**

12 A. Yes.