

BEFORE THE WASHINGTON UTILITIES AND TRANSPORTATION
COMMISSION

DOCKET NO. UE-991255
APPLICATION TO SELL THE CENTRALIA POWER PLANT

REBUTTAL TESTIMONY OF WILLIAM G. JOHNSON

REPRESENTING AVISTA CORPORATION

BEFORE THE WASHINGTON UTILITIES AND TRANSPORTATION
COMMISSION

DOCKET NO. UE-991255
APPLICATION TO SELL THE CENTRALIA POWER PLANT

EXHIBIT NO. 315

WITNESS: WILLIAM G. JOHNSON AVISTA CORPORATION

BEFORE THE WASHINGTON UTILITIES AND TRANSPORTATION
COMMISSION

DOCKET NO. UE-991255
APPLICATION TO SELL THE CENTRALIA POWER PLANT

EXHIBIT NO. 316

WITNESS: WILLIAM G. JOHNSON AVISTA CORPORATION

Exhibit 316

BEFORE THE WASHINGTON UTILITIES AND TRANSPORTATION
COMMISSION

DOCKET NO. UE-991255
APPLICATION TO SELL THE CENTRALIA POWER PLANT

EXHIBIT NO. 317

WITNESS: WILLIAM G. JOHNSON AVISTA CORPORATION

Exhibit 317

1 Q Please state your name, business address, and present position
2 with Avista Corporation (“Avista”).
3 A My name is William G. Johnson. My business address is East
4 1411 Mission Avenue, Spokane, Washington. I am employed as a Power Contracts
5 Analyst in the Resource Optimization Department.
6 Q Have you previously provided direct testimony in this
7 proceeding?
8 A Yes.
9 Q What is the scope of your rebuttal testimony in this
10 proceeding?
11 A My testimony will respond to issues raised by Mr. Lazar’s
12 direct testimony on behalf of Public Counsel.
13 Q. Are you sponsoring any exhibits to be introduced in this
14 proceeding?
15 A. Yes. I am sponsoring Exhibit No(s). 315 through 317, as
16 previously marked for identification, which were prepared under my supervision and
17 direction.
18 Q. On page 9, line 21 of his direct testimony, Mr. Lazar asks if
19 long-term forecasts of market prices are speculative. Do you agree with his
20 response?
21 A. I agree with Mr. Lazar that forecasts of market prices are
22 dependent on many factors including fuel costs, power plant construction costs and
23 the power demand and supply balance. The uncertainty of these factors makes any
24 long-term forecast speculative. I do not agree that the power prices forecast by the
25 Northwest Power Planning Council which Mr. Lazar uses in his analysis are any
26 better or any more appropriate for the analysis of the Centralia plant than are the
27 market prices included in the sellers’ analyses. Market price projections are very
28 uncertain and models that predict market prices are based on assumptions that are
29 also very uncertain.
30 Q. Does Mr. Lazar acknowledge the uncertainty of long-term
31 power price forecasts?
32 A. Yes he does. In his Exhibit 502 “Economic Evaluation of
33 Centralia Target Solution” he repeatably addresses the uncertainty of long-term
34 power price forecasts. In the second paragraph on page 4 of Exhibit 502 he states,
35 “The studies prepared by Pacificorp are based on specific assumptions, many of
36 which are best guesses due to the uncertainties of long-run cost and market
37 conditions.” Again in the last paragraph on page 5 he states, “The value of power
38 over a time far into the future is extremely uncertain.” Finally in the third paragraph
39 of page 11 he states, “Most important of these risks is that the value of power is
40 extremely uncertain.”
41 Q. On page 2, line 22 of his direct testimony, Mr. Lazar states that
42 “At the time the proposed sale was conceived, expected future power prices were
43 much lower than are forecast today.” Do you agree with that statement?
44 A. Market energy prices have been moving up from the very low
45 levels in 1995, 1996 and 1997 when prices were less than \$14/MWh for an annual

Johnson, Reb
Avista

1 average. Prices have moved to around \$21 to \$22/MWh in 1998 and 1999. Year
2 2000 power is trading around \$26/MWh currently whereas earlier in the year it was
3 trading under \$23/MWh. What this upward movement in near-term prices has done
4 is to increase the starting point for long-term price forecasts. When similar long-term
5 escalations are applied to the new higher starting points, the effect is to produce a
6 much higher long-term forecast. Every price forecast used in the Centralia analysis
7 starts from roughly today's prices and escalates upward. Except for a pause in
8 escalation in around 2010 in the Northwest Power Planning Forecast and Puget
9 Sound Energy's Forecast (both use the Aurora model) the prices continuously
10 increase. This is generally what happens in energy price forecasts because the
11 forecasters do not attempt to model, do not understand how to model, or can't foresee
12 future technologies, events or structural changes that may effect the future escalation
13 of prices. Essentially, every forecast starts from where we are now (a known) and
14 escalates upward continuously from that point.

15 In the past, energy price forecasts, showing escalating real prices,
16 have been subject to extreme errors. For example, in 1990 BPA forecast the New
17 Resource/Surplus Firm power rate, representing a proxy for the market price and new
18 resources, to be \$57.10/MWh in 2000 rising to \$115.90/MWh in 2011. Exhibit 315
19 shows the BPA 1990 forecast. Actual market/new resource rates are less than one-
20 half that in the year 2000. In fact, market prices were higher in 1985 than they were
21 in 1998. Looking back, there may be plausible explanations for why this occurred
22 but it is very unlikely that anyone in 1985 would have predicted prices to be lower
23 in 1998.

24 Q. Has Avista seen market prices for the near-term, 2000 – 2006
25 that support the values for power that Mr. Lazar uses in his analysis?

26 A. We have not. Based on market price quotes for longer-term
27 (through 2010) power purchases, Avista believes that replacement power will be less
28 costly than projected plant costs over the next 10 years. Beyond 10 years the market
29 is essentially non-existent and price assumptions are speculative.

30 Q. Is there precedent for focusing on the next 10 years with regard
31 to resource planning.

32 A. Yes there is. In Avista's last Integrated Resource Plan (IRP)
33 in 1997, The Washington Utilities and Transportation Committee (WUTC) agreed
34 to allow the company to conduct a 10-year plan. The company proposed this change
35 primarily because there is so much uncertainty beyond 10 years. Beyond 10 years
36 there is a lot of uncertainty regarding the structure of the industry, what our load
37 obligations might be, future generation technologies, fuel costs and environmental
38 regulation. While it may not be appropriate to limit the evaluation of Centralia to 10
39 years, it may be appropriate to put a greater emphasis on the first 10 years when some
40 of the unknowns are more predictable.

41 Q. Do you agree with Mr. Lazar's analysis in Exhibit 501 that
42 estimates that the present value of future plant costs is around \$1.1 billion less than
43 the cost of replacement power?

44 A. No I do not. First, based on conversations in the last two
45 weeks with staff at the Northwest Power Planning Council (NWPPC), it appears as

Johnson, Reb
Avista

1 though the market price forecast used in Exhibit 501 is not appropriate for valuing
2 the replacement cost of Centralia power. The NWPPC forecast presented to its
3 Regional Technical Forum included certain assumptions that created unrealistically
4 high prices.

5 More importantly, the NWPPC market price forecast is not necessarily
6 intended to project the market price of longer-term fixed purchase arrangement. The
7 model is intended to project spot market wholesale prices in a deregulated
8 environment. Avista is not planning to replace Centralia with spot market purchases.

9 Do you agree with Mr. Lazar's assertion that ratepayer's have
10 overpaid for Centralia power by \$512 million?

11 A. I do not. Mr. Lazar's analysis as shown on Exhibit 504
12 compared the total cost of Centralia to short-term market prices. This is not a valid
13 comparison. Centralia is a long-term firm energy resource. During the 1980's and
14 until the later 1990's firm power, such as Centralia, was priced with both an energy
15 and capacity component. The firm power replacement for Centralia during the period
16 in Mr. Lazar's analysis, 1986 through 1998, needs to be calculated with both an
17 energy and capacity value. Including the value of capacity with the short-term energy
18 value Mr. Lazar uses in Exhibit 504 would produce a long-term firm power value
19 that is more comparable with the total cost of Centralia. I calculated that the
20 minimum average capacity value to eliminate Mr. Lazar's claimed \$512 million
21 "Ratepayer's Loss" would have had to be \$2.45/kW/month over the period 1986 to
22 1998. During that period 1989 through 1997, Avista made a long-term firm power
23 sale to Pacificorp with capacity rates ranging from \$3.50/kW/month to
24 \$6.00/kW/month. In 1998, Avista sold firm-energy to Clark PUD with a capacity
25 charge of \$2.65/kW/month. Including an average capacity charge of
26 \$3.50/kW/month in Mr. Lazar's Exhibit 504 changes the claimed "Ratepayer's Loss"
27 of \$512 million to a gain of \$219 million. These calculations are shown in Exhibit
28 316. The value of the Centralia plant as a firm power resource was much greater than
29 just the value of shot-term energy as proposed in Mr. Lazar's Exhibit 504. Including
30 the value of capacity in Mr. Lazar's analysis shows that the cost of the Centralia plant
31 was less than the value of long-term firm power over the period 1986 to 1998.

32 Q. Do you have any comments on Mr. Lazar's testimony
33 suggesting that a sale price for Centralia of \$1.361 billion would be required for
34 ratepayers to breakeven?

35 A. Yes. Mr. Lazar's sale price does not pass the test of
36 reasonableness. Mr. Lazar's suggested sales price would be 10.8 times book value,
37 as shown in the calculations below. The actual ratio of sales price to book value
38 under the sale to TECWA is 3.4 times book value.

39		
40	Mr. Lazar's suggested sale price for breakeven	\$1,361,300,000
41	Less: Book value for mine per Exh. 501, Page 7	<u>\$107,200,000</u>
42	Suggested sale price for plant	\$1,254,100,000
43	Avista's ownership percentage	<u>15%</u>
44	Avista's share of Mr. Lazar's sale price	\$188,115,000
45	Avista's estimated book value at 12/31/99	<u>17,477,000</u>

Johnson, Reb
Avista

1	Ratio of sale price to book value	10.8 times
2		
3	Sale proceeds from sale to TECWA	\$59,298,000
4	Avista's estimated book value at 12/31/99	<u>17,477,000</u>
5	Ratio of TECWA sale price to book value	3.4 times
6		

7 A November 1, 1999 article entitled "Did Power Plant Buyers Pay
8 Too Much?" by Art Holland (Public Utilities Fortnightly, pp. 26-36), contains a table
9 of eighteen recent power plant sales. The table shows a range of sale prices to net
10 book value of 0.17 times to 5.85 times with an average of 2.18 times. This table is
11 shown in Exhibit 317. It is understood that there are many factors that will cause one
12 plant to receive a sale price multiple different that another, such as the age of the
13 plant, the condition of the plant, environmental compliance, availability and quality
14 of fuel, recent operating performance, etc. This data, however, suggests that Mr.
15 Lazar's sale price of 10.8 times book value for the Centralia Plant is outside the
16 bounds of reasonableness.

17 Q. Would you please summarize your testimony?

18 A. Yes. The analysis of the value of the Centralia plant depends,
19 along with other factors, on the projection of replacement power costs. Projections
20 of long-term power costs are highly uncertain. Mr. Lazar has used a long-term price
21 forecast that is higher than the price forecast used by Avista or the other sellers. Price
22 forecasts beyond 10 years are truly speculative and dependent on assumptions made
23 in the forecasting process. The recent uptick in near-term prices has resulted in long-
24 term forecasts increasing because of the higher starting point. While all forecasts tend
25 to show prices continuously increasing, history has shown that energy prices can
26 decrease as witnessed by 1998 market prices being lower than 1985 prices.

27 Mr. Lazar's analysis showing that the cost of power from Centralia
28 exceeding the market price of power by \$512 over the period 1986 through 1998 is
29 flawed because it compares a long-term firm power resource, Centralia, with short-
30 term energy prices. Including value for capacity for the period shows that the value
31 of the power from Centralia exceeded the cost of the plant by \$219 million.

32 Q. Does that conclude your rebuttal testimony?

33 A. Yes.

34