My opened just fine, no problems Thank you, Penny David Beagle Vice President, Transportation Holland America Line 300 Elliott Avenue West Seattle, WA. 98119 Phone: 206-281-0505 Fax: 206-281-0644 ----Original Message-----From: John Solin [mailto:john@seatacshuttle.com] Sent: Monday, June 12, 2006 4:03 PM To: cjones@shuttleexpress.net; david.rice@millernash.com; Beagle, David (HAL); Frank.A@portseattle.org; htolbert@dol.wa.gov; jimf@capair.com; jimysh@attglobal.net; jrowley@shuttleexpress.net; Larry@airporter.com; Mike@seatacshuttle.com; peg@wheatlandexpress.com; reasche@aol.com; Richard@airporter.com; ssalins@shuttleexpress.net; WayneD@wsdot.wa.gov; Penny Hansen Cc: Bob Colbo; Gene Eckhardt; Glenn Blackmon; Chris Rose; records@wutc.wa.gov Subject: Re: WUTC 93/7 policy paper Penny: I've heard of a typewritten paper that discusses the 93/7 ratio methodology that looks like it was done on an old IBM typewriter that has been circulated to various operators and is the basis for the current procedures. That is what I would like to get a copy of. By the way, I was unable to open either of the PDF files you attached and have not had any other problems opening other PDF's in the past. They may be what I am looking for. Anyone else able to open these? Can you check your attachments aqain or possibly put them in the mail to me no later than tomorrow so we have them before the 16th. Thank you. John mail to: PO Box 2895, Oak Harbor, WA 98277 ----- Original Message -----From: "Penny Hansen" <phansen@wutc.wa.gov> To: <cjones@shuttleexpress.net>; <david.rice@millernash.com>; <dbeagle@hollandamerica.com>; <Frank.A@portseattle.org>;

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<htolbert@dol.wa.gov>; <jimf@capair.com>; <jimysh@attqlobal.net>;
<john@seatacshuttle.com>; <jrowley@shuttleexpress.net>;
<Larry@airporter.com>; <Mike@seatacshuttle.com>;
<peg@wheatlandexpress.com>;
<reasche@aol.com>; <Richard@airporter.com>;
<ssalins@shuttleexpress.net>;
<WayneD@wsdot.wa.gov>
Cc: "Bob Colbo" <bcolbo@wutc.wa.gov>; "Gene Eckhardt"
<geckhard@wutc.wa.gov>; "Glenn Blackmon" <blackmon@wutc.wa.gov>; "Chris
Rose" <CRose@wutc.wa.gov>; <records@wutc.wa.gov>
Sent: Monday, June 12, 2006 3:53 PM
Subject: Re: WUTC 93/7 policy paper
> Thanks for your e-mail Mr. Solin.
>
> Gene is out of the office until Friday morning on business so I am
> responding to your request. To staff's knowledge the Commission has
not
> issued a "policy" paper relating to operating ratios. Here are a few
> documents that staff found that might be useful. (Please see
attached).
>
>
    The History of the Operating Ratio (Solid Waste Seminar 1991)
    Filing for passenger rate increases
>
> I'm not clear what your asking for -- are you looking for specific
cases
> relating to operating ratios, the Kosh and Lurito/Gallager methods?
> Please
> let me know more specifically and I will try to locate the cases for
you.
>
> Per your request I am sending this to all stakeholders. See everyone
on
> June 16.
>
>
> (See attached file: The History of Operating Ratio.pdf) (See attached
file:
> Filing for Passenger Rate Increases.pdf)
>
>
> Sincerely,
> Penny Hansen
> Regulatory Analyst
> WUTC
> 360-664-1242
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              "John Solin"
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<john@seatacshut > tle.com> > То "Penny Hansen" > <phansen@wutc.wa.gov> 06/12/2006 12:03 > CC > ΡM > Subject WUTC 93/7 policy paper > > > > > > > > > > > > Penny: > We did receive material from Mr. Eckhard on the spreadsheets, however, we > would like him to send ALL a copy of the actual policy paper that has been > used in the past 15 years. I believe it was a typed document that may have > to be scanned in order to send as attachment and posted on the web. > Please > forward to Gene with this request. Thank you. > > John Solin