

Exhibit No.____(GND-7CT)
Docket UE-130043
Witness: Gregory N. Duvall

**BEFORE THE WASHINGTON
UTILITIES AND TRANSPORTATION COMMISSION**

WASHINGTON UTILITIES AND
TRANSPORTATION COMMISSION,

Complainant,

v.

PACIFICORP d/b/a
Pacific Power & Light Company

Respondent.

Docket UE-130043

PACIFICORP

REDACTED REBUTTAL TESTIMONY OF GREGORY N. DUVALL

August 2, 2013

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ATTACHED EXHIBITS

Exhibit No.__(GND-8)—NPC Report

Exhibit No.__(GND-9)—Corrections to West Control Area Actual NPC

Exhibit No.__(GND-10)—Response to Public Counsel Data Request 120

1 **Q. Are you the same Gregory N. Duvall that previously submitted direct testimony**
2 **on behalf of PacifiCorp d/b/a Pacific Power & Light Company (PacifiCorp or**
3 **Company) in this case?**

4 A. Yes.

5 **PURPOSE AND SUMMARY**

6 **Q. What is the purpose of your rebuttal testimony?**

7 A. My rebuttal testimony presents PacifiCorp's rebuttal net power costs (NPC), which
8 includes updates and corrections that improve the accuracy of the NPC forecast. I
9 respond to the NPC-related adjustments presented by Mr. David C. Gomez on behalf
10 of Washington Utilities and Transportation Commission (Commission) Staff, Mr.
11 Sebastian Coppola on behalf of the Public Counsel Division of the Washington
12 Attorney General's Office (Public Counsel), and Mr. Michael C. Deen on behalf of
13 Boise White Paper, LLC (Boise). I provide evidence in support of the Company's
14 positions on those adjustments. I also respond to the parties' testimony
15 recommending that the Commission reject the Company's proposed power cost
16 adjustment mechanism (PCAM).

17 **Q. Please summarize your testimony related to the Company's NPC update.**

18 A. The Company's proposed updates and corrections reduce NPC calculated for the west
19 control area under the Company's West Control Area inter-jurisdictional allocation
20 methodology (WCA) by approximately \$5.6 million. The Company has already
21 provided discovery on many of the updates and corrections, and no party has objected
22 to correcting or updating NPC in rebuttal testimony. Together with the adjustments

1 the Company has accepted, the Company reduced its rebuttal west control area NPC
2 by more than \$10 million.

3 **Q. Please summarize your testimony accepting certain of the parties' proposed**
4 **adjustments.**

5 A. The Company has accepted the parties' proposed adjustments seeking a revenue
6 credit for integrating third-party wind resources under Schedule 3A, which is now
7 part of the Company's Federal Energy Regulatory Commission (FERC) Open Access
8 Transmission Tariff (OATT), and rejecting the Company's proposed approach to
9 modeling wind generation levels.

10 **Q. Please summarize your testimony objecting to other NPC adjustments proposed**
11 **by the parties.**

12 A. My testimony demonstrates that:

- 13 • Inclusion of west control area QF contracts in the Company's west control
14 area NPC is fully consistent with Washington energy policy supporting
15 renewable energy development and use, complies with Public Utility
16 Regulatory Policy Act of 1978 (PURPA) mandates, and is otherwise fair
17 for Washington customers and the Company.
- 18 • The imputed sale from PacifiCorp's west control area to its east control
19 area should be eliminated because it is inconsistent with the basic
20 architecture of the WCA and the assumptions underlying its original
21 adoption are no longer valid.

- 1 • The Commission should reject Public Counsel’s hedging adjustment on
2 the same basis that it has repeatedly rejected similar adjustments in other
3 cases.
- 4 • The Commission should continue to allow the Company to use market
5 caps to refine how the GRID production dispatch model captures the value
6 of short-term transactions in NPC. GRID’s NPC modeling has always
7 included market caps, which are based upon the Company’s actual
8 transaction data and simulate actual market conditions. Removal of
9 market caps distorts the NPC forecast.
- 10 • The costs of the DC Intertie should be reflected in the Company’s NPC.
11 This transmission resource is used and useful to serve Washington
12 customers and provides benefits to customers, as reflected in the GRID
13 model and the Company’s most recent Integrated Resource Plan.
- 14 • The Commission should continue to require the Company to model heat
15 rate increases and decreases associated with capital additions to thermal in
16 the traditional manner, using a four-year average. Boise’s proposal to
17 change the heat rates for Jim Bridger Units 1 and 2 because of a turbine
18 upgrade is a selective and unwarranted deviation from the Company’s
19 long-standing NPC modeling protocol.

20 **Q. Please summarize your testimony related to the Company’s proposal for a**
21 **PCAM.**

22 A. In the Company’s direct and rebuttal testimonies, the Company has demonstrated
23 why it needs a PCAM, and Staff agrees that the Company has met the “need”

1 standard. The Company has also demonstrated why, given the increased business risk
2 caused by enactment of Washington's Energy Independent Act (EIA) and
3 Greenhouse Gas Emissions Performance Standard (EPS), a PCAM without a
4 deadband and sharing bands is reasonable. While none of the parties support
5 adoption of a PCAM for PacifiCorp, none squarely address the Company's evidence
6 of NPC under-recovery, variability, and symmetrical risk distribution that support sits
7 PCAM proposal. Based upon this evidence, the Commission should adopt
8 PacifiCorp's PCAM as proposed.

9 **UPDATED RECOMMENDATION FOR NET POWER COSTS**

10 **Q. Have you updated the Company's recommended pro forma NPC for calendar**
11 **year 2014?**

12 A. Yes. The Company has decreased its recommended west control area NPC from
13 \$580.6 million to approximately \$570.3 million, a reduction of \$10.3 million. On a
14 Washington-allocated basis, NPC decreases by approximately \$2.3 million to
15 \$570.3 million. The NPC report for the Company's Rebuttal filing is presented in
16 Exhibit No.__(GND-8).

17 **Q. Why has the Company decreased its west control area NPC recommendation?**

18 A. The decrease is predominantly due to updates for new information, including the
19 most recent forward price curve and corrections identified after the Company's initial
20 filing. I describe the Company's updates and corrections in the next section of my
21 testimony. The Company has also accepted and incorporated the NPC-related impact
22 of certain adjustments proposed by Staff, Public Counsel, and Boise. I will describe
23 these adjustments in further detail later in my testimony.

1 **Q. Have you provided an exhibit that summarizes the change in NPC from your**
2 **direct testimony on a west control area and Washington-allocated basis?**

3 A. Yes. Exhibit No.__(GND-9) summarizes the cost impact of the updates,
4 corrections, and adopted adjustments on west control area NPC.

5 **Q. Before the parties filed response testimony, did the Company provide discovery**
6 **reflecting updated and corrected NPC?**

7 A. Yes. In its response to Public Counsel Data Request 120,¹ the Company updated
8 NPC to include all known corrections and to also:

- 9 • Reflect the Company's Official Forward Price Curve (OFPC) as of
10 March 29, 2013;
- 11 • Remove four terminated Oregon Qualifying Facility (QF) contracts;
- 12 • Add two Washington QF contracts;
- 13 • Update the Chehalis pipeline and Portland General Electric Company
14 Cove contract expenses; and
- 15 • Update the loss factor for the Seattle City Light Stateline Storage and
16 Integration Agreement under the Company's current tariff rates recently
17 approved by FERC.

18 **Q. Does the Company's rebuttal NPC include additional updates?**

19 A. Yes. The Company's rebuttal NPC study now reflects:

- 20 • The Company's June 28, 2013 OFPC;

¹ A copy of the Company's written response to Public Counsel Data Request 120 and the correction and update summary file provided with the response are attached as Exhibit No.__(GND-10). The complete attachments provided in the Company's response to the data request are voluminous and are included in Mr. Duvall's workpapers.

- 1 • Updated coal costs reflecting changes in contractual costs and fuel volume
- 2 for calendar year 2014;
- 3 • Bonneville Power Association's (BPA) transmission rates based on BPA's
- 4 July 24, 2013 Record of Decision (ROD);
- 5 • A new point to point wheeling contract with BPA;
- 6 • Updated Idaho Power wheeling rates; and
- 7 • Updated Mid-Columbia (Mid-C) hydro contract costs.

8 **Q. What is the impact on NPC related to the Company's corrections and updates?**

9 A. In total, the corrections and updates to NPC identified by the Company reduce west
10 control area NPC by over \$5.6 million. Exhibit No.__(GND-9) provides a summary
11 of the impact of each item on west control area NPC.

12 **Q. Did any parties agree with the corrections and updates to NPC included in**
13 **response to Public Counsel Data Request 120?**

14 A. Yes. Public Counsel adopted the Company's corrections and updates provided in
15 response to Public Counsel Data Request 120.² Boise anticipated that the Company
16 would include the correction to thermal plant heat rate coefficients in its rebuttal
17 NPC.³ No party sponsored testimony objecting to the updates in Public Counsel Data
18 Request 120 or the potential for further updates in the Company's rebuttal.

19 **Q. What is Public Counsel's position on the BPA rate increase?**

20 A. The Company's original filing included the expected rate increases set forth in BPA's
21 2014 Joint Power and Transmission Rate Proceeding. Public Counsel argues that rate
22 increases proposed by BPA are usually not granted in full so the increase included in

² Exhibit No.__(SC-1CT) at page 22.

³ Exhibit No.__(MCD-1CT) at page 21.

1 the Company's initial filing is speculative.⁴ Public Counsel argues that until a rate
2 order is issued in the BPA case, the amount of the rate increase is not known and
3 measurable.

4 **Q. Do you agree with Public Counsel's adjustment?**

5 A. No. In my direct testimony, I stated that BPA's rates for calendar year 2014 were
6 expected to be finalized in July and that the Company intended to update the BPA
7 rates in its rebuttal filing. On July 24, 2013, BPA issued its final ROD setting the
8 new rates effective October 1, 2013. The Company's rebuttal update includes BPA's
9 new rates.

10 **Q. Has the Commission previously allowed increased BPA rates to be incorporated**
11 **into a utility's NPC?**

12 A. Yes. In Puget Sound Energy, Inc.'s (PSE) 2004 rate case, the Commission allowed
13 PSE's inclusion of updated BPA transmission rates based on a pending, likely-to-be-
14 approved settlement of a BPA rate case.⁵

15 **Q. What is the impact of BPA's final ROD in this case?**

16 A. The final ROD results in a reduction to the proposed rate increase, reducing the
17 Company's proposed west control area NPC by \$1.9 million, or just over \$400,000 on
18 a Washington-allocated basis.

19 **Q. How has the Commission evaluated whether to allow updates to NPC in the**
20 **past?**

21 A. The Commission has stated in the past that "power costs determined in general rate

⁴ Exhibit No.____(SC-1CT) at page 21.

⁵ *Wash. Utils. & Transp. Comm'n v. Puget Sound Energy, Inc.*, Docket UE-040641, Order 06, ¶¶ 135-136 (February 18, 2005).

1 proceedings and in [power cost only] proceedings should be set as closely as possible
2 to costs that are reasonably expected to be actually incurred during short and
3 intermediate periods following the conclusion of such proceedings.”⁶ The
4 Commission has evaluated proposed updates to NPC by balancing the Commission’s
5 interest in having a full record with the best available evidence with the parties’
6 interest in having an adequate opportunity for discovery and testimony development.⁷

7 **Q. Do you believe that the updates you are sponsoring satisfy the Commission’s**
8 **standards?**

9 A. Yes. The updated information used in the NPC study that underlies my rebuttal
10 testimony is indicative of the actual costs the Company will incur during the rate
11 effective period. The Company has already provided discovery on many of the
12 updates and corrections.

13 **Q. Please explain the corrections the Company has made to the calculation of NPC.**

14 A. The Company’s rebuttal NPC includes four corrections to its initial filing, three of
15 which were identified in response to Public Counsel Data Request 120.

16 • **Wind Integration**—The Company updated the reserve amounts required
17 for wind integration based on the corrected 2012 Wind Integration
18 Resource Study (2012 Wind Study). As described in my direct testimony,
19 NPC in the initial filing included reserves to integrate wind generation
20 based on the November 15, 2012 draft of the 2012 Wind Study. On
21 January 31, 2013, the Company updated the 2012 Wind Study
22 incorporating corrections to the level of reserves, and the technical review

⁶ *Wash. Utils. & Transp. Comm’n v. Puget Sound Energy, Inc.*, Docket UE-060266, Order 08 (January 5, 2007).

⁷ *Wash. Utils. & Transp. Comm’n v. Puget Sound Energy, Inc.*, Docket UE-072300, Order 08 (May 5, 2008).

1 committee submitted its review on May 10, 2013. The reserves correction
2 for wind integration reduces west control area NPC by approximately \$1.8
3 million.

4 • **Hydro Generation**—The Company inadvertently relied on a previous
5 version of normalized hydro flows used to calculate forecasted generation
6 from the Lewis, Klamath, and North Umpqua river systems rather than
7 updating to normalized flows calculated in 2012. In addition, the
8 calculation of Klamath generation and forced outage rate for the Copco
9 plant was incorrect. The correction to hydro generation increases west
10 control area NPC by approximately \$1.0 million.

11 • **Heat Rate Calculation**—The Company inadvertently excluded some
12 months from the calculation of the 48-month average heat rate for its coal-
13 fired generating units. Correcting the heat rate calculations reduces west
14 control area NPC by approximately \$1.5 million.

15 • **BPA Exchange**—The Company inadvertently failed to include the
16 Summer Storage and Spring Energy Option provisions of the AC Intertie
17 agreement with BPA (BPA Exchange). Deliveries and returns of energy
18 under the BPA Exchange during 2014 are now included in the West Main
19 transmission area in GRID. This correction increases west control area
20 NPC by approximately \$2.0 million.

1 **ACCEPTED ADJUSTMENTS**

2 **Q. Does the Company accept any proposed adjustments to NPC in whole or in**
3 **part?**

4 A. Yes. The Company accepts three adjustments: (1) Boise's adjustment related to
5 third-party wind integration costs; (2) Staff's and Boise's proposal to continue to use
6 the P50 forecast method to forecast wind generation for calendar year 2014; and
7 (3) Public Counsel's adjustment to incorporate the NPC updates discussed above.

8 **Q. Please describe Boise's proposed adjustment related to third-party wind**
9 **integration costs.**

10 A. Boise recommends that the Company exclude the costs of integrating non-owned
11 wind facilities from this case unless the Company also includes the revenues expected
12 from integrating those resources.⁸ The revenues associated with this service are
13 governed by Schedule 3A, which is now part of the OATT. When the Company filed
14 its case, FERC had yet to approve Schedule 3A. The Company therefore proposed in
15 its initial filing to credit revenue received under Schedule 3A to Washington
16 customers through the proposed PCAM.

17 **Q. Why has the Company changed its position on this issue?**

18 A. Because FERC has now approved the Company's Schedule 3A, the Company does
19 not object to including the projected revenue associated with Schedule 3A in this case
20 instead of capturing the revenue through operation of the proposed PCAM. Including
21 the Company's Schedule 3A revenue, rather than removing the cost to integrate third-
22 party wind, more accurately reflects the actual treatment of this issue in the pro forma

⁸ Exhibit No.__(MCD-1CT) at page11.

1 period. OATT revenues are not part of NPC, however, so this adjustment will be
2 reflected as a change in non-NPC revenue requirement. For further details, please
3 refer to the rebuttal testimony of Mr. Steven R. McDougal.

4 **Q. Please describe the Staff and Boise adjustment to wind generation levels.**

5 A. Staff and Boise each rejected the Company's proposal to model wind generation
6 based on the 48-month average historical generation.⁹ Both parties argued that the
7 Company should instead continue to use the P50 forecast methodology. For purposes
8 of this case, the Company agrees to use the P50 forecast methodology. Accepting
9 this adjustment reduces the west control area NPC by \$4.4 million, or \$1.0 million on
10 a Washington-allocated basis. The Company's position is based in part on its
11 proposal for a PCAM that permits the Company to recover the exact costs of wind
12 generation, no more and no less. Additionally, in a future filing, the Company
13 intends to propose a new method for modeling the shape of wind generation to ensure
14 that its impact on projected NPC is fully captured.

15 **COMPANY RESPONSES TO CONTESTED ADJUSTMENTS**

16 **Changes to WCA**

17 **Q. What NPC adjustments do Staff and Boise propose related to the WCA?**

18 A. Staff and Boise reject two of the three NPC-related modifications to the WCA that I
19 proposed in my direct testimony.¹⁰ Specifically, Boise and Staff recommend:

- 20 • Exclusion of costs related to power purchase agreements (PPAs) with QFs
21 located in Oregon and California;¹¹ and

⁹ Exhibit No.__(MCD-1CT) at pages 8-10; Exhibit No.__(DCG-1CT) at pages 18-20.

¹⁰ Boise also proposes an adjustment related to the Company's transmission rights over the DC Intertie, which Boise incorrectly characterizes as an adjustment to the WCA. I address this adjustment later in my testimony.

1 • Inclusion of revenues from an imputed system sale to the PacifiCorp east
2 control area.¹²

3 Mr. R. Bryce Dalley and Mr. McDougal provide rebuttal testimony responding to the
4 additional issues raised related to the WCA.

5 **Q. Do parties provide any justification for their rejection of these two changes to**
6 **the WCA?**

7 A. Yes. Boise cites the absence of agreement on changes to the WCA during the
8 collaborative process described in the testimonies of Mr. William R. Griffith and Mr.
9 Dalley.¹³ Both Staff and Boise also highlight the ongoing participation of interested
10 parties from the Company’s other five states in the development of alternative
11 allocation protocols in the multi-state process (MSP). Boise argues that the lack of
12 consensus in the collaborative process, coupled with the fact that the MSP is in its
13 early stages, justifies continued use of the existing methodology.

14 **Q. What is your response to the parties’ positions?**

15 A. In the Company’s 2010 general rate case, Docket UE-100749, Staff and ICNU
16 proposed to remove one-half of the costs associated with the Idaho point to point
17 (PTP) transmission contract.¹⁴ The Commission accepted the adjustment, rejecting
18 PacifiCorp’s objection to changing the WCA before expiration of its five-year trial
19 period.¹⁵ If the Commission allowed changes to the WCA in that case, it certainly

¹¹ Exhibit No.__(MCD-1CT) at page 8; Exhibit No.__(DCG-1CT) at pages 13-16.

¹² Exhibit No.__(MCD-1CT) at pages 8-10; Exhibit No.__(DCG-1CT) at pages 18-20.

¹³ Exhibit No.__(MCD-1CT) at page 8.

¹⁴ *Wash. Util. and Transp. Comm’n v. PacifiCorp d/b/a Pacific Power & Light Company*, Docket UE-100749, Order 06, ¶¶ 153-58 (March 25, 2011).

¹⁵ *Id.*, ¶ 160.

1 should consider changes in this case as a part of the post-trial period review of the
2 WCA.¹⁶

3 **Q. Did parties accept any of the Company’s proposed modifications to the WCA?**

4 A. Yes. Staff explicitly supported the Company’s proposal to include the entire Idaho
5 Power PTP transmission contract in the WCA, apparently on the basis that it reduces
6 NPC.¹⁷ While Boise challenged a list of what it characterized as the proposed
7 changes to the WCA and argued generally that changes to the WCA were not
8 reasonable at this juncture, it chose not to remove the change to the Idaho Power PTP
9 contract.¹⁸

10 **California and Oregon QF contracts**

11 **Q. Does any party support the Company’s proposal to include the costs associated**
12 **with Oregon and California QF contracts in west control area NPC?**

13 A. No. Staff, Boise, and Public Counsel each argue against inclusion of California and
14 Oregon QF contracts in west control area NPC.¹⁹ In one form or another, the parties
15 all assert that allocating west control area QF contracts to Washington inappropriately
16 requires Washington customers to pay for QF-related policy choices made by Oregon
17 and California.

18 **Q. Are all of the contested QF contracts from renewable resources?**

19 A. Yes. The QF contracts are all connected to renewable resources located in Oregon
20 and California. Because the QF contracts do not include renewable energy credits

¹⁶ *Id.*, ¶ 159.

¹⁷ Exhibit No.__(DCG-1CT) at page 7.

¹⁸ Exhibit No.__(MCD-1CT) at pages 5-6.

¹⁹ See Exhibit No.__(MCD-1CT) at pages 5-8; Exhibit No.__(DCG-1CT) at pages 8-13; Exhibit No.__(SC-1CT) at pages 15-18.

1 (RECs), however, the Company may not use them to comply with the EIA.²⁰

2 **Q. Is one of the goals of PURPA to support the development of renewable energy**
3 **resources?**

4 A. Yes. FERC has observed that: “With PURPA, Congress was seeking to diversify the
5 Nation’s generation mix and promote more efficient use of fossil fuels when they
6 were used for generation by encouraging renewable technologies and cogeneration, in
7 order to cushion against further price shock and reduce dependence on fossil fuels.”²¹

8 **Q. Does Washington state policy promote the development and use of renewable**
9 **energy?**

10 A. Yes. There are strong statements in support of renewable energy development and
11 use in the declaration of policies included in the EIA and in the legislative findings
12 that support the EPS.²²

13 **Q. Did the Commission recently adopt policies to promote the development of small**
14 **renewable generation?**

15 A. Yes. On July 19, 2013, the Commission adopted new rules to simplify the process to
16 connect small energy systems, which are often solar or wind generators, to the
17 electrical system. In announcing the new rules, Commission Chairman David Danner
18 said: “By streamlining these rules we are advancing Washington’s policies that
19 encourage renewable energy, including distributed generation. This is one more step

²⁰ RCW 19.285 *et seq.*

²¹ *In re Southern California Edison*, 71 F.E.R.C. P 61,269, 62,079 (1995).

²² RCW 189.285.020; RCW 70.235.005; and RCW 80.80.005(1)(d).

1 to help Washington’s citizens and businesses participate in our state’s efforts to
2 reduce greenhouse gas emissions.”²³

3 **Q. Is asking Washington customers to pay their allocated share of the Company’s**
4 **west control area QF contracts (while other west control area states also pay**
5 **their allocated share of Washington’s QF contracts) contrary to Washington**
6 **state energy policy?**

7 A. No. Washington, like its neighbors in Oregon and California, clearly supports the
8 underlying policy goals of PURPA. Indeed, continuing to single out QF contracts for
9 different regulatory treatment than any other west control area resource discriminates
10 against small, renewable resources in a manner that appears directly contrary to
11 Washington energy policy.

12 **Q. Has the number of Oregon and California QF contracts included in the**
13 **Company’s case decreased since its initial filing?**

14 A. Yes. Since the initial filing, four Oregon QF contracts were terminated. The impact
15 of removing these contracts is included in the Company’s rebuttal NPC. This update
16 also reduces the impact of parties’ proposed adjustments to exclude Oregon and
17 California QF contracts by approximately 10 percent.

18 **Q. Does PURPA include specific provisions related to utility cost recovery for QF**
19 **contracts?**

20 A. Yes. I understand that PURPA specifically requires that electric utilities “recover[]
21 all prudently incurred costs associated with the purchase” of energy or capacity from

²³ <http://www.utc.wa.gov/aboutUs/Lists/News/DispForm.aspx?ID=209>

1 a QF contract.²⁴ The Company’s proposal in this case modifies the WCA to provide
2 for the full cost recovery for QF contracts dictated by PURPA.

3 **Q. What specific justification does Staff provide for the exclusion of the Company’s**
4 **contracts with QFs in Oregon and California?**

5 A. Staff first argues that inter-jurisdictional allocation is not based on actual power flow
6 studies and therefore the fact that Oregon and California QFs may physically deliver
7 power to meet Washington load is irrelevant.²⁵ Public Counsel makes the exact
8 opposite argument.²⁶ It claims that PacifiCorp has failed to provide any analysis
9 showing how Washington load is satisfied by QFs from outside the state and, without
10 such a detailed power flow study, it is not possible to assign these costs to
11 Washington customers. In other words, Staff claims that allocation is not, and has
12 never been, based on power flow studies, and Public Counsel claims that power flow
13 studies are a necessary predicate to any inter-jurisdictional allocation methodology.

14 **Q. How do you respond to these arguments?**

15 A. The Commission has made clear that the Company does not need to “demonstrate
16 each resource in the system provides a direct benefit, i.e., electron flow, to be
17 considered used and useful for service in this state.”²⁷ Public Counsel’s claim that a
18 detailed power flow study is necessary is incorrect. However, Staff is also incorrect
19 that the physical location of the Oregon and California QFs within the west control
20 area is irrelevant to their inclusion in west control area NPC.

²⁴ 16 U.S.C. § 824a-3(m)(7).

²⁵ Exhibit No.____(DCG-1CT) at page 10.

²⁶ Exhibit No.____(SC-1CT) at page 17.

²⁷ *Wash. Utils. & Transp. Comm’n v. PacifiCorp d/b/a/ Pacific Power & Light Company*, Docket UE-050684, Order 04, ¶ 68 (April 17, 2006).

1 **Q. Please explain.**

2 A. The underlying premise of the WCA is that all generation resources located in the
3 west control area are used and useful to Washington customers and are therefore
4 included in Washington rates. When approving the WCA, the Commission observed:
5 “Based as it is on the generation resources that are actually used to keep the west
6 control area in balance with its neighboring control areas, the WCA method is a solid
7 foundation for determining the resources that actually serve load in Washington.”²⁸

8 The fact that the Oregon and California QFs are located in the west control area
9 means that, like all other west control area generation resources (including PPAs with
10 non-QF generators), the costs and benefits of these contracts should be included in
11 Washington rates.

12 **Q. Does Staff provide any other justification for the exclusion of costs associated
13 with Oregon and California QF contracts from west control area NPC?**

14 A. Yes. Staff claims that the requirements, size of eligible resources, contract term
15 lengths, and pricing for QF contracts are determined *entirely* by state-specific
16 policies.²⁹ As discussed above, Staff argues that Washington customers should not be
17 subject to the policy decisions of other states related to QF contracts.

18 **Q. Do other parties make similar arguments?**

19 A. Yes. Boise also argues that Washington customers should be protected from other
20 states’ policies on QF contracts.³⁰

²⁸ *Wash. Utils. & Transp. Comm’n v. PacifiCorp d/b/a Pacific Power & Light Company*, Docket UE-061546, Order 08, ¶ 53 (June 21, 2007).

²⁹ Exhibit No.____(DCG-1CT) at page 10.

³⁰ Exhibit No.____(MCD-1CT) at page 7.

1 **Q. Is Staff correct that the requirements, size of eligible resources, contract term**
2 **lengths, and pricing for QF contracts are driven entirely by state-specific**
3 **policies?**

4 A. No. I understand that PURPA—a federal statute—requires the Company to enter into
5 QF contracts and makes clear the price paid to a QF cannot exceed the utility’s
6 avoided costs.³¹ I also understand that FERC regulations govern the specific
7 requirements regarding the types of resources that are eligible for a QF contract,³² the
8 size of resources eligible for QF contracts,³³ and the methodology for determining
9 avoided cost prices for purposes of QF contracting.³⁴

10 **Q. Staff claims that Commission policy dictates shorter contract lengths and**
11 **smaller capacity sizes than Oregon and California to better protect customers.³⁵**
12 **Do you agree?**

13 A. No. Staff’s testimony states that the Commission has established policies that strictly
14 limit QF eligibility for standard contracts and strictly limits standard contract length.³⁶
15 However, Staff’s claims are at odds with the Commission’s rules and Commission-
16 approved PURPA tariffs.

17 First, Staff states that WAC 480-107-095 limits eligibility for standard
18 contracts to QFs that have a capacity of 2 megawatts (MW) or less.³⁷ WAC 480-107-
19 095 does not include a cap, however, stating only that “utilities must file a standard

³¹ See, e.g., 16 U.S.C. §§ 824a-3(b), (d); 18 C.F.R. § 292.304(2); *American Paper Institute, Inc. v. American Elec. Power Service Corp.*, 461 U.S. 402, 413 (1983).

³² See, e.g., 18 C.F.R. §§ 292.203-.205.

³³ See, e.g., 18 C.F.R. § 292.304(c).

³⁴ See, e.g., 18 C.F.R. § 292.304.

³⁵ Exhibit No.____(DCG-1CT) at page 13.

³⁶ *Id.* at n. 29.

³⁷ *Id.*

1 tariff for purchases from qualifying facilities rated at one megawatt or less.”
2 Currently, both PSE’s Schedule 91 and Avista’s Schedule 62 provide standard offer
3 contracts for QFs with capacities up to 5 MW; PacifiCorp’s Schedule 37 provides
4 standard contracts for QFs with capacities up to 2 MW.

5 Second, Staff states that WAC 480-107-095 provides for fixed pricing for a
6 term of only five years.³⁸ Again, that rule says nothing about fixed prices or the
7 length of a contract. WAC 480-107-095 merely states that prices may “not exceed
8 the utility’s avoided costs for such electric energy, electric capacity, or both,” and that
9 the tariff “may be based upon market prices and include incremental costs associated
10 with purchasing small quantities of power.”

11 PacifiCorp’s current Schedule 37 publishes a 10-year stream of fixed prices
12 available for a contract term of five years. PSE’s tariff specifies that to receive fixed
13 prices, contracts must be *at least* five years in length, and the tariff reflects 15 years
14 of fixed prices. Of note, current Washington prices, which were set in PacifiCorp’s
15 2011 general rate case, Docket UE-111190, include the end of a 25-year QF contract
16 with the City of Walla Walla with calendar year 2014 prices of \$156.90 per MWh.

17 **Q. Staff argues that the longer terms of QF contracts in Oregon and California**
18 **expose customers to increased risks from decreasing avoided cost rates in recent**
19 **years.³⁹ How do you respond?**

20 A. Staff overstates this risk by understating the number of Oregon and California
21 contracts entered in the last five years. Staff claims that approximately 34 percent of
22 the QF contracts are post-2009; in fact, of the expected QF generation in 2014

³⁸ *Id.*

³⁹ Exhibit No.____(DCG-1CT) at pages 12-13.

1 included in this case, over 76 percent is from contracts entered in the last five years.⁴⁰

2 The vast majority of the contracts that are included in NPC in this case have been in
3 place five years or less.

4 **Q. Does Boise identify any specific state policies from Oregon and California that its**
5 **claims are in conflict with Washington policies?**

6 A. Yes. Boise claims that Oregon and California have fixed price standard offer
7 contracts for QFs, but Washington does not.⁴¹ Boise claims that Washington
8 customers should not be exposed to the risk associated with these types of policy
9 decisions made in other states.

10 **Q. Does this argument have merit?**

11 A. No. Boise's argument is premised on an incorrect understanding of Washington's
12 implementation of PURPA. As described earlier, the Company's Schedule 37 tariff
13 in Washington provides a fixed price standard offer option for QFs up to 2 MW of
14 capacity.

15 **Q. Other than the incorrect reference to the lack of a fixed price contract in**
16 **Washington, does Boise provide any other examples of QF policies in Oregon or**
17 **California that differ from those in Washington?**

18 A. No. Boise's claims that Washington customers are exposed to harm caused by
19 decisions made by the states of Oregon and California are unsubstantiated.

20 **Q. Are Washington customers harmed by other states' determination of QF prices?**

21 A. No. As I described in my direct testimony, prices paid to QFs are determined based

⁴⁰ This includes the impact of removing the terminated Butter Creek wind QFs. Before removing the Butter Creek QFs, 74 percent of the Company's expected QF generation in the Company's initial filing was from contracts entered in the last five years.

⁴¹ Exhibit No.__(MCD-1CT) at page 6.

1 on a utility's avoided cost of energy and capacity, in compliance with PURPA. Each
2 state has an approved method for calculating these avoided costs, and the resulting
3 prices are heavily scrutinized and ultimately approved by the respective commissions.
4 The avoided cost calculation is designed to set QF contract prices at a level where
5 customers are indifferent between a utility purchasing from the QF or obtaining
6 energy and capacity from the next available resource. No party has provided
7 evidence that the avoided cost prices in Oregon or California exceed the Company's
8 actual avoided costs in violation of PURPA.

9 **Q. What justification does Public Counsel provide for the exclusion of the**
10 **Company's contracts with QFs in Oregon and California?**

11 A. In addition to the arguments addressed above regarding the Company's lack of power
12 flow studies, Public Counsel claims that Oregon and California QF contracts are
13 priced higher than other long term purchase power costs for 2014.⁴²

14 **Q. How do you respond to this argument?**

15 A. It is improper for ratemaking purposes to compare the avoided cost price in QF
16 contracts that are several years old with the cost of other purchases in the current
17 NPC study. Such a comparison does not account for the information available at the
18 time the various contracts were entered. Nevertheless, the difference in price cited by
19 Public Counsel was less than seven percent. In addition, all of the long-term
20 contracts included in the comparison were executed more than 10 years ago,
21 including two low-cost contracts entered in 1961 and 1989 that were based on cost-

⁴² Exhibit No.__(SC-1CT) at page 17.

1 of-service rates. It is unreasonable to compare recent avoided cost prices with that of
2 a contract entered more than 50 years ago.

3 **Q. Public Counsel also claims that the Company perceives the Oregon and**
4 **California QF contracts as local or state-specific matters.⁴³ Is this correct?**

5 A. No. For every state served by the Company other than Washington, the Company
6 allocates the cost of QF purchases located in all states (including Washington's QF
7 contracts) to all jurisdictions. Washington is the only state served by PacifiCorp that
8 does not reflect their allocated share of other states' QF contracts in NPC.

9 **Q. Boise argues that excluding the Oregon and California QF contracts from west**
10 **control area NPC is equivalent to replacing these resources with market**
11 **purchases in GRID.⁴⁴ Do agree this is a reasonable approach?**

12 A. No. Boise's argument is based on the incorrect premise that current market prices are
13 an appropriate proxy for avoided cost. Schedule 37 requires the Company to pay QFs
14 in Washington a payment for both energy and capacity, with energy payments
15 reflecting the Company's incremental cost of market transactions and thermal output,
16 and capacity payments reflecting the fixed costs associated with a simple cycle
17 combustion turbine for three months per year. The inclusion of capacity payments in
18 avoided costs indicates that market prices alone are not equivalent to avoided cost
19 prices.

20 **Q. What does the Company recommend regarding the treatment of California and**
21 **Oregon QF contracts in west control area NPC?**

22 A. The Company recommends that the Commission allow the Company to include

⁴³ *Id.* at 16.

⁴⁴ Exhibit No.__(MCD-1CT) at page 7.

1 California and Oregon QF contracts in the determination of west control area NPC in
2 the same manner as all other west control area generation resources, with a portion of
3 the costs allocated to Washington customers.

4 **East Control Area Sale**

5 **Q. How do parties respond to the Company's proposal to remove from the NPC**
6 **calculation the assumed sales from PacifiCorp's west control area to its east**
7 **control area?**

8 A. Boise and Staff each recommend that the Commission reject the Company's proposal
9 and recommend that west control area NPC continue to include an assumed east
10 control area sale.⁴⁵

11 **Q. What is the basis for Boise's opposition to the Company's proposal?**

12 A. Boise provides no factual argument, but instead rejects the proposal to remove the
13 east control area sale because the parties to the collaborative process did not agree to
14 the change.⁴⁶ For the same reasons discussed above, this argument is unpersuasive.

15 **Q. What basis does Staff provide for the inclusion of the east control area sale?**

16 A. Staff's argues that the imputed east control area sale remains an integral and crucial
17 part of the WCA and should therefore not be modified.⁴⁷

18 **Q. When the Commission adopted the WCA, what did it say with respect to the east**
19 **control area sale?**

20 A. The Commission noted that the Company accepted the east control area sale subject
21 to further scrutiny in the future and approved the establishment of a monitoring

⁴⁵ Exhibit No.__(DCG-1CT) at pages 13-16; Exhibit No.__(MCD-1CT) at page 8.

⁴⁶ Exhibit No.__(MCD-1CT) at page 8.

⁴⁷ Exhibit No.__(DCG-1CT) at page 16.

1 committee to develop refinements to the WCA for consideration in future
2 proceedings.⁴⁸ The Commission also concluded that the east control area sale was a
3 reasonable estimate that relies on practical and understandable assumptions.⁴⁹

4 **Q. Is the east control area sale adjustment straightforward to calculate?**

5 A. No. As currently designed, the calculation of the east control area sale requires the
6 preparation of a total-system NPC study, incorporating all of the Company's
7 resources, requirements, and transmission capability for both the east and west
8 control areas, and optimizing the operation of the overall system. This is in addition
9 to the development of a study fitting the parameters of the WCA. Simplistic sharing
10 and allocation factors are then applied to the transmission utilization from the total
11 system study to determine the volume and price of the east control area sale.

12 **Q. Does the east control area sale continue to rely on practical and understandable**
13 **assumptions that are valid today?**

14 A. No. As Staff mentions in testimony, transfer volumes from Jim Bridger to the east
15 control area are reduced by 40 percent to account for competition from other
16 generators selling power to the east control area.⁵⁰ Staff's testimony fails to
17 demonstrate why this assumption, adopted by the Commission in 2007, is still valid
18 today. In fact, there are considerable generation resources in Wyoming now,
19 including a large number of wind generators and several other utilities. In many
20 hours, wind generation may provide significant amounts of zero-fuel-cost generation.

⁴⁸ *Wash. Utils. & Transp. Comm'n v. PacifiCorp d/b/a/ Pacific Power & Light Company*, Docket UE-061546, Order 08, ¶ 45 (June 21, 2007).

⁴⁹ *Id.*, ¶ 53.

⁵⁰ Exhibit No.____(DCG-1CT) at page 14.

1 Since the east control area sale was first included in the WCA, the Company has
2 added over 1,000 megawatts of wind capacity in Wyoming.

3 **Q. Are there any other assumptions that are unreasonable today?**

4 A. Yes. The east control area sale price includes 40 percent of the margin between the
5 Mid-C and Four Corners markets. Purportedly, another 40 percent of the margin is
6 shared by the east control area, while the remaining 20 percent is attributed to
7 wheeling costs. No party attempted to ensure that the 20 percent share allocated to
8 wheeling is realistic or sufficient. In effect, the average amount allocated to wheeling
9 and losses in the current east control area sale methodology is just \$2.10 per
10 megawatt-hour (MWh). By comparison, under the current PacifiCorp OATT rates,
11 the average cost of wheeling and losses is over \$6.00 per MWh. This demonstrates
12 that the assumptions underlying the east control area sale are no longer valid.

13 **Q. Staff claims that modeling the ECA Sale is necessary because the Company's**
14 **accounting system does not distinguish between day-to-day system transactions**
15 **on a control area basis?⁵¹ Is Staff's claim correct?**

16 A. No. The Company's accounting system accounts for each and every resource and
17 wholesale requirement separately. The energy and expense for every generator,
18 contract, purchase, and sale can be identified. However, the Company cannot identify
19 whether particular resources were used to meet particular requirements because the
20 Company operates the system as a whole. Because the WCA accounts for only a
21 selected portion of the Company's resources and requirements, the isolated west
22 control area resources and load may not balance at all times. Staff seems to believe

⁵¹ *Id.* at 15.

1 that the Company's accounting system and actual operations should reflect
2 Washington's singular inter-jurisdictional allocation methodology. It is unreasonable
3 to impose imputed adjustments on the reality of the Company's operations.

4 **Q. What is your recommendation for the east control area sale Adjustment?**

5 A. The Company recommends removal of this artificial sale transaction. Staff and Boise
6 provide no substantive arguments in support of the east control area sale. The value
7 "created" by this adjustment is only implicit in the Company's operation of its system
8 as a whole and does not exist under a west control area operation that does not
9 contemplate the coordinated operation of the system as a whole. There is no evidence
10 that the costs and benefits associated with the east control area sale are
11 commensurate, based on reality, or an appropriate allocation of costs and benefits
12 between the west and east control areas and external entities.

13 **Hedging Costs**

14 **Q. Please explain Public Counsel's adjustment to hedging costs.**

15 A. Public Counsel removes all of the mark-to-market impact of the Company's electric
16 and gas swaps as calculated in the updated NPC provided in response to Public
17 Counsel Data Request 120.⁵² Public Counsel claims that mark-to-market values are
18 speculative because the gains or losses related to hedging vary from month to month
19 depending on market prices.

20 **Q. Can you describe how a swap works?**

21 A. Yes. When properly viewed with respect to the Company's overall commodity
22 positions of gas and electricity, these transactions act to reduce the risk of swings in

⁵² Exhibit No.__(SC-1CT) at page 19.

1 the Company's costs and revenue associated with gas and electricity. When the
2 Company enters a swap transaction to swap hedge electricity purchases, it agrees to
3 pay a fixed price for a certain volume of electricity over a certain period. The
4 counterparty to the transaction promises to pay the Company the actual market price
5 for that volume of electricity in that period. The difference between those two
6 payments is the mark-to-market value. For example, if the Company agreed to pay
7 \$25 per MWh and the actual market price is \$20 per MWh, the net of the two
8 payments would be a charge of \$5 per MWh paid by the Company to the
9 counterparty. If the actual market price is \$28 per MWh, the counterparty would pay
10 the Company \$3 per MWh. In the first case, the Company buys electricity in the
11 market at \$20 per MWh, and pays the counterparty \$5 per MWh, for a total of \$25
12 per MWh. In the second case, the Company buys electricity in the market at \$28 per
13 MWh and receives \$3 per MWh from the counterparty, again for a total of \$25 per
14 MWh.

15 This example illustrates how hedging mitigates market price volatility for
16 customers because the change in the mark-to-market value from a swap is exactly
17 opposite the change in the equivalent volume of electricity or gas in the market. As a
18 result, changes in market prices have no impact on the overall costs for those volumes
19 that are hedged.

20 **Q. Has the Company traditionally utilized hedging and included the costs and**
21 **benefits associated with hedging in the Company's rates?**

22 A. Yes. The Company has reflected hedging in the form of swaps in each of the three
23 prior rate cases without objection from any party. The Company has also reflected

1 the costs and benefits of physical hedging for many years. For example, the
2 Hermiston gas contract hedged Hermiston's fuel costs for a 15-year period ending in
3 2011 and was included in rates throughout the contract period.

4 **Q. Does the Company have a demonstrated need to acquire the volumes hedged**
5 **using swaps?**

6 A. Yes. The hedged volumes for electricity sales and purchases and gas purchases are
7 all below the volumes of electricity and gas determined by the GRID model for the
8 pro forma period. This indicates that much of the Company's power and gas position
9 remains to be filled at market prices. In the Company's filing, electric purchases are
10 ■ percent hedged, electric sales are ■ percent hedged, and gas requirements are
11 ■ percent hedged. All are well below the Company's projected needs for the pro
12 forma period.

13 **Q. Are the hedge transactions included in the pro forma period consistent with the**
14 **Company's risk management policy?**

15 A. Yes. The Company's hedging is based on its risk management policy and all of these
16 transactions were entered into in accordance with the Company's risk management
17 guidelines.

18 **Q. Did Public Counsel challenge the prudence of the Company's hedging policies?**

19 A. No. Public Counsel challenged the hedges based solely on the premise that their
20 value is not known and measurable.⁵³

21 **Q. Has the Commission ever addressed the inclusion of hedging costs in rates?**

22 A. Yes. In four recent and related cases, Public Counsel argued that the Commission

⁵³ *Id.*

1 should consider a disallowance from recovery of gas costs as a result of hedging
2 losses incurred by PSE, Avista, NW Natural, and Cascade.⁵⁴ The Commission
3 rejected Public Counsel’s argument, in part, because all four utilities demonstrated
4 that their hedging was conducted in conformance with established risk management
5 policies.⁵⁵

6 In PSE’s 2009 rate case, the Commission also rejected a proposed adjustment
7 by Staff and ICNU to remove hedging costs from PSE’s base rates. The Commission
8 concluded: If hedging is an appropriate tactic to manage fuel cost risk, and we think it
9 is, then it is appropriate for the cost of hedges to be included in power cost rates.

10 While it is true that the intrinsic value of hedges will vary with
11 the actual cost of gas, this does not make hedging costs any
12 less known and measurable than the market cost of gas that is
13 an input to the AURORA model. We don’t find ICNU’s
14 argument for excluding a mark-to-market adjustment on this
15 basis consistent or persuasive.⁵⁶

16 The Commission subsequently affirmed this conclusion in PSE’s 2011 rate case.⁵⁷
17 Public Counsel’s adjustment in this case is indistinguishable from the adjustment that
18 the Commission reviewed in these cases and it should be rejected on the same basis.

⁵⁴ See Dockets UG-121501, UG-121592, UG-121434, and UG-121569.

⁵⁵ See *Wash. Utils. & Transp. Comm’n v. Puget Sound Energy, Inc.*, Docket UG-121569, Order 02, ¶ 10 (May 1, 2013); *Wash. Utils. & Transp. Comm’n v. Avista Corp.*, Docket UG-121501, Order 02, ¶ 10 (May 1, 2013); *Wash. Utils. & Transp. Comm’n v. Cascade Natural Gas Corp.*, Docket UG-121592, Order 02, ¶ 10 (May 1, 2013); *Wash. Utils. & Transp. Comm’n v. Northwest Natural Gas Co.*, Docket UG-121434, Order 02, ¶ 11 (May 1, 2013).

⁵⁶ *Wash. Utils. & Transp. Comm’n v. Puget Sound Energy, Inc.*, Dockets UE-090704 and UG-090705, Order 11, ¶¶ 153-54 (April 2, 2010).

⁵⁷ *Wash. Utils. & Transp. Comm’n v. Puget Sound Energy, Inc.*, Dockets UE-111048 and UG-111049, Order 08, ¶¶ 241 (May 7, 2012).

1 **Market Caps**

2 **Q. Please explain Boise's proposed adjustment to the Company's market cap**
3 **modeling.**

4 A. Boise proposes eliminating all hourly on-peak and off-peak caps on market sales.⁵⁸
5 Boise claims that these caps act as an unrealistic constraint on sales in the GRID
6 model and proposes an adjustment to reduce west control area NPC by approximately
7 \$12.2 million, or \$2.8 million on a Washington-allocated basis.

8 **Q. Why are market caps necessary?**

9 A. Without market caps, GRID would allow sales at every market at any time of the day
10 or night until transmission or generation constraints are met. The historical level of
11 short-term firm (STF) transactions shows that this level of sales does not occur in
12 actual operation.

13 GRID assumes unlimited market depth for STF transactions; it does not
14 consider load requirements, all actual transmission constraints, market illiquidity, or
15 the dynamic response of market prices as volumes increase. Market caps are
16 necessary to account for these actual market constraints to ensure that GRID does not
17 model transactions and impute sales revenues that, in reality, are not available to the
18 Company.

19 **Q. How do the Company's market caps work?**

20 A. The Company's market cap approach first determines the market depth or potential
21 amount of sales transactions that the Company could enter into. The market depth is
22 defined by the average level of STF sales transactions that the Company was able to

⁵⁸ Exhibit No.__(MCD-1CT) at pages 11-17.

1 enter into in the 48-month historical base period. The average historical level of STF
2 transactions is then reduced by the actual STF transactions included in the normalized
3 NPC study in this case, which determines the market caps. In other words, the market
4 caps are defined by the potential level of transactions, net of transactions that the
5 Company has entered into.

6 Under the WCA, the GRID model includes three wholesale markets: Mid-C,
7 COB, and NOB. Since each market has its own price, the GRID model will buy low
8 and sell high until it is constrained by modeled transmission access to each market,
9 without considering whether parties have a need to buy or sell.

10 **Q. Has the Company applied market caps in previous Washington proceedings?**

11 A. Yes. Since implementation of the GRID model, the Company has applied market
12 caps to wholesale sales modeled in GRID to reflect reasonable limits on market
13 depth.

14 **Q. Has any party objected to market caps in Washington previously?**

15 A. Yes. In the Company's 2011 general rate case, Docket UE-111190, Mr. Deen filed
16 testimony on behalf of ICNU that challenged the use of market caps. That case was
17 resolved by a stipulation that did not specifically address the use of market caps in
18 GRID but listed the subject as an issue for further discussion in the collaborative
19 process agreed to in that case. Before the Company's 2011 rate case, no party
20 objected to the use of market caps.

21 In addition, in a recent PacifiCorp proceeding before the Public Utility
22 Commission of Oregon (OPUC), Docket UE 245, Mr. Deen testified on behalf of

1 ICNU in support of the removal of market caps from GRID. In Docket UE 245,
2 OPUC Staff also proposed elimination or modification of the market caps.

3 **Q. How did the OPUC decide the issue?**

4 A. The OPUC rejected Mr. Deen's recommendation to eliminate the market caps,
5 concluding:

6 [M]arket caps have always been part of GRID and neither Staff
7 nor ICNU persuasively argue that GRID, as it is currently
8 exists, no longer needs market caps. Based upon the evidence
9 presented in this proceeding, we conclude that some form of
10 market caps continue to be needed in GRID as it is now
11 constructed.⁵⁹

12 The OPUC instead adopted an alternative proposal advocated by its staff that required
13 PacifiCorp to base the GRID market caps on the highest of the four most recently
14 available relevant averages for each trading hub, each month, and differentiated by
15 on- and off-peak hours. The OPUC also accepted staff's recommendation to
16 eliminate the revenue credit for arbitrage and trading transactions, a recommendation
17 that staff directly linked to its proposal to modify market caps.⁶⁰

18 **Q. Have any other commissions addressed PacifiCorp's use of market caps in**
19 **GRID?**

20 A. Yes. In 2010, the Public Service Commission of Utah rejected a proposal by
21 Mr. Randall Falkenberg, ICNU's witness in the Company's 2010 Washington rate
22 case, to eliminate market caps.⁶¹ The Wyoming Public Service Commission also
23 approved the Company's application of market caps in the Company's 2003

⁵⁹ *In the Matter of PacifiCorp d/b/a Pacific Power*, Docket UE 245, Order No. 12-409 at 7 (Oct. 29, 2012).

⁶⁰ *Id.* at 9.

⁶¹ *Re Application of Rocky Mountain Power for Authority to Increase its Retail Electric Utility Service Rates in Utah*, Docket 09-035-23, Report and Order on Revenue Requirement, Cost of Service, and Spread of Rates at 27 (February 18, 2010).

1 Wyoming rate case.⁶²

2 **Q. What is the basis of Boise’s proposal to remove market caps?**

3 A. Boise alleges that the market caps unreasonably restrict STF sales below the level of
4 the Company’s actual transactions.⁶³

5 **Q. Is this true?**

6 A. No. Any deterministic hourly production dispatch model that balances and optimizes
7 a pro forma period on an hourly basis will model a lower volume of transactions than
8 actually occurs. The GRID model produces a lower volume of transactions because it
9 balances loads and resources on an hourly basis with perfect foresight. On an actual
10 basis, system balancing is a long process that involves numerous updates of load and
11 resource balances due to changes in load forecasts, the availability of thermal units,
12 hydro conditions, etc., up to the actual time of delivery. Additionally, products
13 available in the market are not always a good fit to balance resource requirements,
14 which also leads to higher actual volumes.

15 **Q. Boise claims that the Company’s actual sales at Mid-C and COB are**
16 **significantly greater than the sales modeled in GRID. Boise argues that this**
17 **supports the removal of market caps.⁶⁴ How do you respond to this argument?**

18 A. It is important to examine each of these hubs individually. By lumping them
19 together, Boise has obscured the true impact of its adjustments. The Company’s filed
20 NPC study, which includes market caps, modeled only three percent fewer COB sales

⁶² *Re Application of PacifiCorp for a Retail Electric Utility Rate Increase*, Docket No. 20000-ER-03-198,
¶ 45(b) (February 28, 2004).

⁶³ Exhibit No.____(MCD-1CT) at page 12.

⁶⁴ *Id.*.

1 than the actual 48-month average used to develop the market caps. Boise's proposal
2 to eliminate the market caps altogether resulted in the model producing 139 percent
3 *more* COB sales than the 48-month average. Even Boise's alternative proposal that
4 utilizes the market caps approved by the OPUC results in 43 percent more COB sales
5 than the 48-month average. These figures demonstrate that removal of the market
6 caps, or adoption of the alternative proposal, results in GRID substantially overstating
7 the Company's actual sales.

8 With respect to Mid-C, the filed study includes fewer sales than the Company
9 has historically experienced. This result is not unexpected. Due to expiring purchase
10 contracts, the pro forma period has nearly one million less MWh of Mid-C hydro
11 generation available. Ironically, adopting either of Boise's market cap adjustments
12 results in a further decrease in modeled Mid-C sales.

13 **Q. Boise provides a simplified example purporting to show the flaws in the**
14 **Company's market caps methodology.⁶⁵ Does this example undermine the**
15 **Company's approach to calculating market caps?**

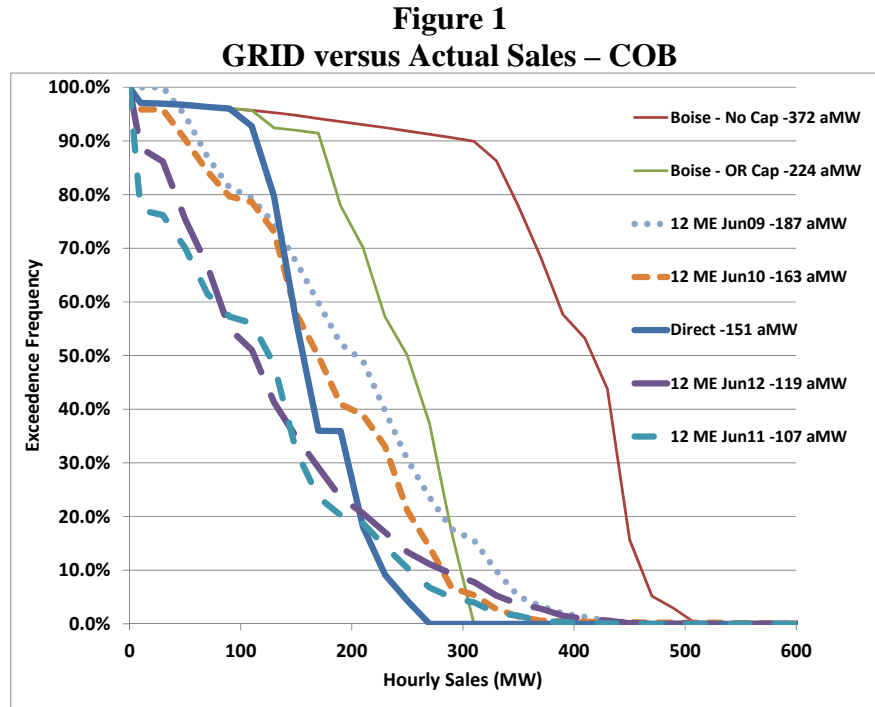
16 A. No. To the contrary, Boise's hypothetical example reveals the flaws underlying its
17 own adjustment. Boise's example starts with sales of 50 MW in half of all possible
18 hours. Under an average market cap of 25 MW, Boise reasons that GRID would
19 make sales of 25 MW in half of the hours and make no sales in the other half,
20 reducing the actual sales value in half. In fact, in Boise's hypothetical, GRID is
21 enabled to make economic sales of up to 25 MW in all of the hours. In the pro forma
22 period, GRID does in fact make sales across more hours, undermining the assumption

⁶⁵ *Id.* at 13.

1 that market caps would reduce actual sales volumes.

2 **Q. Boise contends that the removal of market caps better represents the Company’s**
3 **actual operations.⁶⁶ Do you agree?**

4 A. No. Figure 1 below shows that continued application of market caps better represents
5 the Company’s actual operations:



6 This figure shows that with the market caps, the sales volume at COB is comparable
7 to the historical volumes, with an average higher than the two most recent years and
8 lower than the two earlier years. The chart demonstrates that, with the caps in place,
9 the overall GRID sales volumes and hourly distribution are similar to that in history.
10 There are slightly more sales at low to moderate volumes and slightly fewer sales at
11 high volumes, but about the same volume overall. Figure 1 also demonstrates that
12 both of Boise’s proposals significantly overstate the sales volumes. Boise’s “No

⁶⁶ *Id.* at 12-13.

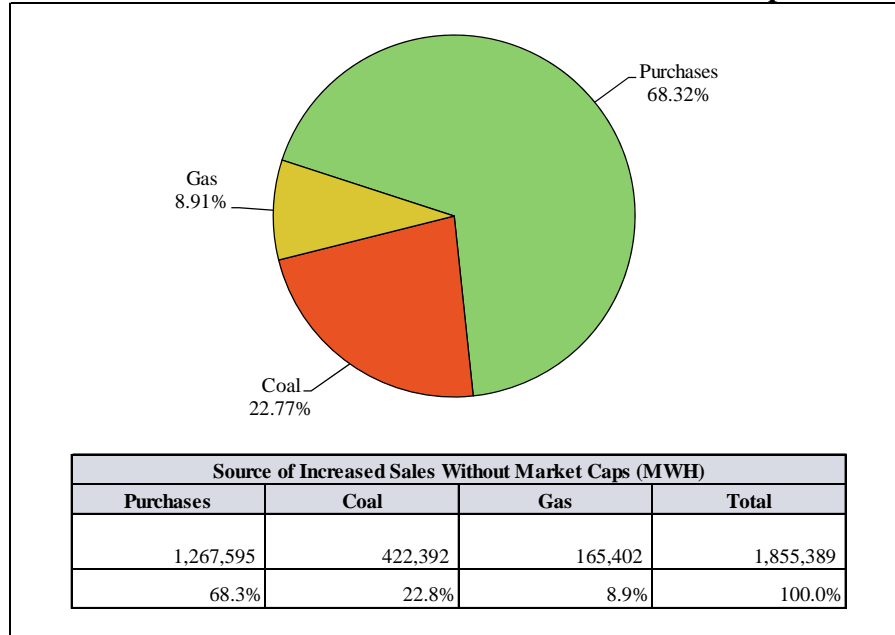
1 Cap” proposal has sales exceeding 300 MW in 90 percent of the hours in the study.
2 In history, sales exceeded 300 MW just eight percent of the time on average, and no
3 more than 16 percent in any single year. Boise’s “OR Cap” proposal is only slightly
4 better, with sales exceeding 200 MW in 70 percent of the study versus 32 percent in
5 history, and 49 percent in the highest historical year. Thus, using no market caps or
6 the max of the 48-month history will overstate the sales volume to an unrealistic
7 level.

8 The Company’s market caps, on the other hand, are reasonably representative
9 of the Company’s actual operations because they are based upon the Company’s
10 actual average historical sales levels during the preceding four-year period.

11 **Q. Do you have evidence to support this claim?**

12 A. Yes. The change in resource mix when market caps are removed occurs mainly in
13 market transactions. Figure 2 identifies the composition of the total changes to the
14 resource portfolio by categories when market caps are removed.

Figure 2
Sources of Increase in Sales without Market Caps



1 Figure 2 shows about 68 percent of the increased sales that occur when market caps
 2 are removed are associated with increased purchases. This is arbitrage. Boise’s
 3 proposal to remove market caps results in NPC that include trading margins in
 4 amounts that exceed what the Company has been able to achieve in the past.

5 **Q. Boise claims that without the caps, the amount of sales is constrained by amount**
 6 **of energy that the Company’s resources are able to economically produce, as**
 7 **well as the Company’s wheeling limitations.⁶⁷ Is this correct?**

8 A. No. As set forth in Figure 2 above, the majority of the additional sales in GRID when
 9 market caps are removed are supplied from market purchases, not from the
 10 Company’s generation facilities. Limitations on the Company’s generation capacity
 11 and associated transmission do not restrict these incremental market purchases, nor

⁶⁷ *Id.* at 14-15.

1 did the Company's generation capacity and transmission capacity in the historical
2 period allow for the additional sales proposed by Boise.

3 **Q. As justification for its proposal to remove Company's market caps for sales,**
4 **Boise states that other Pacific Northwest utilities, including PSE and Avista, do**
5 **not employ market caps.⁶⁸ How do you respond?**

6 A. Boise presents no basis supporting the relevance of this statement. These utilities use
7 a different dispatch model than PacifiCorp, with modeled pricing that restricts the
8 opportunity for arbitrage between market hubs. While these models may not use
9 market caps, they present a different set of issues around valuation of short-term
10 transactions. Boise does not acknowledge the fundamental differences in the models
11 that undermine its testimony on this point.

12 **Q. Boise also presents an exhibit that it claims responds to the Company's potential**
13 **market liquidity concerns.⁶⁹ Can you please explain the market liquidity**
14 **concerns it references?**

15 A. One of the fundamental purposes of market caps is to ensure that GRID accounts for
16 actual market illiquidity demonstrated by the Company's actual historical sales levels.
17 Boise claims that for the Mid-C and COB hubs PacifiCorp's trading activity
18 represents a small percentage of the total market activity and therefore there are no
19 liquidity concerns if the market caps are removed.⁷⁰ In fact, the exhibit demonstrates
20 the opposite. The removal of market caps affects sales in each market hub
21 differently. Not surprisingly, the greatest impact is at the hub with the least liquidity:

⁶⁸ *Id.* at 12-13.

⁶⁹ Exhibit No.__(MCD-1CT) at page 14; Exhibit No.__(MCD-4C).

⁷⁰ Exhibit No.__(MCD-1CT) at page 14.

1 COB. The historical data that the Company used to determine market depth shows
2 that the Company's ability to sell in this market is constrained, and the Company's
3 market caps appropriately reflect this fact.

4 **Q. Why does the removal of the market caps result in the shifting of sales to less**
5 **liquid market hubs?**

6 A. Liquid hubs generally have lower market prices. Therefore, when the market caps are
7 removed, GRID shifts sales from liquid hubs, with their generally lower market
8 prices, to illiquid hubs, with their generally higher market prices. Indeed, the most
9 liquid hub, Mid-C, experiences decreased sales without market caps. On the other
10 hand, the relatively illiquid COB market experiences significantly increased sales
11 when market caps are removed. This shift in sales volumes from a liquid to an
12 illiquid market distorts the actual operation and interaction of the power markets
13 modeled in GRID.

14 **Q. Are there any other consequences of removing the market caps?**

15 A. Yes. The complete removal of market caps from GRID results in an even greater
16 increase in coal generation over historical levels, further decreasing the accuracy of
17 the NPC forecast. Boise attempts to dismiss the change in coal generation but
18 compares the calendar year 2014 coal generation to historical values that include all
19 of the Company's generation from Jim Bridger plant, as well as the generation from
20 Colstrip Unit 3.⁷¹ After accounting for these allocation differences, Confidential
21 Table 1 below shows that coal generation in calendar year 2014 is already higher than
22 the 48-month average. Boise's "No Cap" proposal results in coal generation in

⁷¹ *Id.* at 15.

1 excess of any year in the historical period with an additional 67 aMW of coal
 2 generation, which is six percent higher than the historical average.

3 **Confidential Table 1 – Comparison of West Control Area Coal Generation**

	2014 Boise No Market Caps	2014 Boise OR Market Caps	2014 Company Avg Market Caps	2012 Actual	2011 Actual	2010 Actual	2009 Actual
PACW Coal Gen (GWh) 4 Year Average	[REDACTED]						

4 **Q. Boise argues that the alternative approach adopted by the OPUC, based on the**
 5 **maximum monthly value transacted at each hub in the historical period, would**
 6 **be appropriate.⁷² Do you agree?**

7 A. No. The OPUC approach, while preferable to Boise’s proposal to eliminate the
 8 market caps altogether, suffers from many of the same deficiencies. This proposal
 9 would allow GRID to unreasonably inflate sales volume up to the maximum
 10 transaction level for a particular month over four years. This approach will
 11 overestimate transaction volumes and is inconsistent with basic principles of
 12 normalized ratemaking. Also, Boise does not propose to eliminate the arbitrage
 13 revenue credit, which was also a part of the OPUC’s decision. Boise’s alternative
 14 proposal should be rejected as an attempt to make market caps less restrictive without
 15 regard to whether the redesigned caps replicate actual market conditions.

16 **Q. What is your recommendation regarding Boise’s market cap adjustment?**

17 A. The Commission should reject Boise’s adjustment to remove market caps from
 18 GRID. Without market caps, GRID would overstate wholesale sale transaction
 19 volumes expected in the pro forma period and would not reflect actual market
 20 conditions or west control area operation.

⁷² *Id.* at 17.

1 **DC Intertie**

2 **Q. Did parties oppose the Company's proposal to include the DC Intertie contract**
3 **in NPC?**

4 A. Yes. Staff and Boise each propose an adjustment to remove the cost of the DC
5 Intertie contract from the Company's NPC calculation.⁷³

6 **Q. Did Boise provide any factual support for removing its adjustment?**

7 A. No. Boise categorized inclusion of the DC Intertie contract as a change to the WCA
8 and relied on the Commission's previous disallowance of these costs in the
9 Company's 2010 general rate case.⁷⁴

10 **Q. When the Commission disallowed the DC Intertie contract in the 2010 general**
11 **rate case, did the Commission permanently exclude the contract from future**
12 **rates?**

13 A. No. In fact, the Commission specifically concluded that it was not convinced that the
14 contract should be retired or written off the books and accepted the Company's
15 rationale that the DC Intertie's capacity could be useful in the future.⁷⁵

16 **Q. Please describe your understanding of Staff's rationale for removing the DC**
17 **Intertie contract.**

18 A. Staff argues the DC Intertie contract should be removed from NPC for two reasons.
19 First, Staff argues that including the contract increases 2014 NPC and argues that the
20 normalized margin benefits from the transaction should be at least equal to the level

⁷³ Exhibit No.__(DCG-1CT) at pages 20-22; Exhibit No.__(MCD-1CT) at page 8.

⁷⁴ Exhibit No.__(MCD-1CT) at page 8.

⁷⁵ *Wash. Utils. & Transp. Comm'n v. PacifiCorp d/b/a Pacific Power & Light Company*, Docket UE-100749, Order 06, ¶ 151 (March 25, 2011).

1 of annual costs of the transmission resource. Second, Staff argues that Washington
2 customers should not pay for a resource that serves Oregon loads.⁷⁶

3 **Q. Please provide some background on the DC Intertie contract.**

4 A. The DC Intertie contract was executed 17 years ago on May 26, 1994, to provide
5 deliveries of 200 MW of power from Southern California Edison at the NOB market
6 hub under Amendment 1 to the Winter Power Sales Agreement (WPSA). The WPSA
7 was executed on December 14, 1993, and provided up to 422 MW of power to be
8 delivered to the west control area. At the time the WPSA was executed, the
9 Company had sufficient transmission rights to import 222 MW of power into the west
10 control area. The agreement provided that if the Company procured additional
11 transmission rights by June 1, 1993, then it could import the remaining 200 MW to its
12 system. The Company secured the remaining 200 MW of transmission rights by
13 acquiring 200 MW of transmission capacity on the DC Intertie. The Company
14 terminated the WPSA effective January 1, 2002, but the DC Intertie contract
15 remained effective by its terms.

⁷⁶ Exhibit No.__(DCG-1CT) at pages 20-21.

1 **Q. In the Company's 2010 rate case, the Commission concluded that it did not need**
2 **to address the question of the prudence of the DC Intertie contract when it was**
3 **executed. Rather, the Commission concluded that even if the contract was**
4 **prudent when executed, the Company has an ongoing obligation to manage the**
5 **contract to ensure customers benefits.⁷⁷ How does the DC Intertie contract**
6 **benefit the Company's customers today?**

7 A. The agreement takes advantage of the load diversity between summer-peaking
8 California and the winter-peaking Pacific Northwest. The contract provides a
9 valuable means of securing capacity and energy from California entities to meet retail
10 loads. Loads in California are relatively low in the winter when loads in the
11 Company's west control area and the rest of the Pacific Northwest are at their highest.
12 The DC Intertie is an integral piece of the transmission network in the west control
13 area for meeting load.

14 **Q. Did the Commission give any other justification for removing the cost of the DC**
15 **Intertie from the 2010 rate case?**

16 A. Yes. The Commission stated that the GRID model used in that case did not include
17 any transactions at the NOB market or the DC Intertie capacity.⁷⁸ Since that case, the
18 Company has updated the GRID topology for the west control area to include the DC
19 Intertie contract and access to the NOB market.

⁷⁷ *Wash. Utils. & Transp. Comm'n v. PacifiCorp d/b/a Pacific Power & Light Company*, Docket UE-100749, Order 06, ¶ 148 (March 25, 2011).

⁷⁸ *Id.*, ¶ 149.

1 **Q. Is there evidence that the Company can reasonably expect to use the DC Intertie**
2 **in the rate effective period?**

3 A. Yes. The Company made power purchase transactions at NOB each year for the past
4 five years and similar transactions are included in calendar year 2014 in this case.
5 The DC Intertie is used to transfer this power to load. There is no reason to believe
6 these transactions will not continue into the future.

7 **Q. What would be the result if the DC Intertie were not available to the Company?**

8 A. If the DC Intertie were not available to the Company, then it would have to be
9 replaced with a new resource. Without a new resource, the Company could not serve
10 peak loads. In addition, the capacity value of the DC Intertie is reflected in the
11 Company's latest Integration Resource Plan as part of the preferred portfolio
12 expansion plan that allows the Company to defer the need for alternative capacity
13 resources.

14 **Q. If the contract costs more than the dollar benefit of the transactions that use the**
15 **contract, as Staff argues, why is it appropriate to include the full costs of the DC**
16 **Intertie agreement in rates?**

17 A. Staff's proposal is based solely on energy deliveries under the contract rather than the
18 capacity deferral and diversity benefits of the contract. It would be inappropriate to
19 penalize the Company for prudently acquiring transmission rights 17 years ago by
20 disallowing costs today based on hindsight and only looking at the energy value of a
21 resource that can facilitate the delivery of both capacity and energy. By purchasing
22 these transmission rights, the Company purchased assurance that it can reliably serve
23 its retail customers loads. Staff's proposal is based on a limited energy-only view of

1 this contract, which is similar to arguing that the Company should only be able to
2 recover insurance premiums when it receives proceeds under an insurance policy.

3 **Q. Is the DC Intertie used and useful for Washington customers?**

4 A. Yes. Energy value from this resource is included in the GRID modeled NPC, and
5 contributes to balanced loads within the west control area.

6 **Q. Turning to Staff's second argument, does it matter that the energy delivered
7 under the DC Intertie contract is delivered to Oregon customers?**

8 A. No. The purpose of the WCA is to share the costs and benefits of diverse generation
9 and transmission resources among all west control area customers, enabling cost
10 savings from dispatch of the full set of resources. Earlier in its testimony in response
11 to the QF issue, Staff seems to support this idea when it indicates that the WCA has
12 never been about power flows, but rather about allocations.⁷⁹ When the Company
13 takes in power via the DC Intertie, this frees up other resources to be sold in
14 wholesale markets or to serve customers. Furthermore, while these transmission
15 costs are for deliveries to Oregon, other transmission costs included in the west
16 control area NPC are for deliveries to Washington, and Washington customers only
17 pay for their share of the total. It is one-sided to exclude certain west control area
18 costs from west control area NPC without including the entire cost of expenses that
19 are solely applicable to Washington.

20 **Q. Are there other resources that are delivered to Oregon customers that should be
21 excluded under Staff's logic?**

22 A. Yes. Staff's logic supporting removal of the DC Intertie could also be applied to the

⁷⁹ Exhibit No.__(DCG-1CT) at page 10.

1 Company's Klamath and North Umpqua hydro plants, which are delivered to Oregon.
2 Even the Company's Lewis River hydro plants which are located in Washington are
3 delivered to Oregon rather than Washington customers. Washington customers
4 currently receive a share of the indirect benefits of these resources, even though they
5 are not directly related to serving Washington loads.

6 **Q. In the 2010 rate case order, the Commission noted that PacifiCorp has an**
7 **obligation to market available transmission capacity that it is not using to**
8 **recover some of its costs.⁸⁰ Can the Company resell the rights to the DC Intertie**
9 **contract?**

10 A. No. The contract is a formula power tariff transmission (FPT) agreement; BPA's
11 business practices only allow for the resale of transmission rights for PTP service, not
12 for FPT service. Furthermore, termination of the DC Intertie contract is tied to the
13 termination of the Company's AC Intertie agreement, which provides considerable
14 value by allowing for sales and purchases at the COB market. For example, in the
15 Company's direct filing, the west control area benefits from \$53 million in wholesale
16 sales revenues from the COB market.

17 **Q. What is your recommendation regarding the DC Intertie contract?**

18 A. I recommend that the Commission include the costs of the DC Intertie contract in
19 rates.

20 **Jim Bridger Heat Rate Improvement**

21 **Q. Please explain Boise's adjustment to the heat rate at Jim Bridger 1 and 2.**

22 A. Boise proposes that the heat rate for Jim Bridger Units 1 and 2 be adjusted to reflect a

⁸⁰ *Wash. Utils. & Transp. Comm'n v. PacifiCorp d/b/a/ Pacific Power & Light Company*, Docket UE-100749, Order 06, ¶ 152 (March 25, 2011).

1 step change related to turbine upgrades.⁸¹ The turbine upgrades will result in greater
2 generation with no additional fuel requirement at maximum output and will also
3 increase the efficiency of the unit (*i.e.*, reduce the heat rate). Boise proposes an
4 adjustment to the Commission-approved methodology for calculating heat rates to
5 account for this lower heat rate.

6 **Q. How are the Company's heat rates for coal plants determined?**

7 A. A quadratic equation relating hourly plant output to fuel consumption is developed
8 that aligns 48 months of generation and fuel consumption data with expected fuel
9 consumption over the plant's operating range. The use of a quadratic equation
10 accounts for the improved efficiencies at higher operating levels and helps ensure that
11 the heat rate in the pro forma period is not artificially increased by a low capacity
12 factor in the historical period.

13 **Q. Why does the Company use 48 months of history to calculate heat rates?**

14 A. Using a 48-month historical period to calculate heat rates is aligned with the historical
15 period used to normalize other attributes of thermal resources in the Company's
16 filing, specifically forced and planned outage rates.

17 **Q. Are heat rates related to outages?**

18 A. Yes. The efficiency of steam units tends to decline over time as components degrade.
19 During a major plant overhaul, even without a turbine upgrade, worn seals are
20 replaced, heat exchange surfaces are cleaned, and a portion of the unit's efficiency
21 losses can be recovered. The use of a 48-month period for calculating heat rates
22 ensures that normalized heat rates reflect the conditions present under most of a major

⁸¹ Exhibit No.__(MCD-1CT) at pages 17-21.

1 planned outage cycle, which is typically four years. Using only the period
2 immediately following an outage would understate the normalized heat rate.

3 The historical data for Jim Bridger Unit 3 provides a useful example. During
4 a planned outage in the spring of 2011, a scrubber was installed at Jim Bridger Unit 3.
5 The installation of the scrubber resulted in additional auxiliary loads that should have
6 increased the unit's heat rate. However, since returning to service, the unit's heat rate
7 has fallen compared to the rest of the historical period. This reduction in heat rate is
8 the result of the normal repair and replacement of degraded components, which more
9 than offset the increased heat rate that should have occurred if the scrubber
10 installation was viewed in isolation.

11 **Q. Has the Company previously proposed known and measurable adjustments to
12 the 48-month heat rates?**

13 A. Yes. In an Oregon Docket UE 216, the Company proposed incremental increases to
14 heat rates for three units to reflect the addition of emissions control systems. The
15 additional parasitic load of expanded emissions control systems reduced the net
16 output of the plant, with a corresponding increase in heat rate.

17 **Q. Did parties oppose this adjustment?**

18 A. Yes. In his Docket UE 216 reply testimony on behalf of the Industrial Customers
19 of Northwest Utilities (ICNU), of which Boise White Paper LLC is a member,
20 Mr. Falkenberg stated that “[b]ecause the Company’s method allows for a continuous
21 heat rate adjustment to take place, there is no need for pro-forma adjustments in this
22 type of situation.”⁸²

⁸² *In the Matter of PacifiCorp d/b/a/ Pacific Power*, Docket UE 216, ICNU/100, Falkenberg/54.

1 **Q. Will the incremental improvements or degradations to heat rate be incorporated**
2 **into the NPC calculation through the use of a 48-month historical average?**

3 A. Yes. Over time, customers will receive the benefit of the efficiency improvements as
4 the units' actual heat rate is used to calculate the 48-month rolling average. This case
5 already includes two years of the heat rate impact at Jim Bridger Unit 1, and any
6 changes at Unit 2 after installation of the turbine upgrade will flow through
7 accordingly.

8 **Q. Is Boise's proposed adjustment limited to the incremental efficiency**
9 **improvements related to the turbine upgrade?**

10 A. No, although Boise characterizes its adjustment as such. As described above, a unit's
11 heat rate changes over time and improvements are expected after any major overhaul.
12 Boise's adjustment relies on heat rate data immediately following a planned outage
13 where the turbine was upgraded and the unit underwent normal maintenance. Boise's
14 upgraded heat rate is therefore based on the unit's new and clean condition, which is
15 not reflective of the heat rates over the course of a full outage cycle, and thus not
16 normal.

17 **Q. Boise claims that customers are paying for the costs of the Unit 2 turbine**
18 **upgrade, but are not receiving the full benefits associated with the efficiency**
19 **improvements.⁸³ How do you respond to this argument?**

20 A. I disagree with the premise that customers are not receiving the benefits of the turbine
21 upgrade. As even Boise points out, the primary benefit of the upgrade was increased
22 generation. This increased generation is included in the NPC calculation in this case,

⁸³ Exhibit No.__(MCD-1CT) at page 18.

1 so customers are receiving this benefit directly. And with respect to the declining
2 heat rate, customers will receive that benefit as the efficiency improvements are
3 reflected in the historical data used to determine the heat rates.

4 **Q. Did Boise propose any other incremental heat rate adjustments for other Jim
5 Bridger units?**

6 A. No. This demonstrates the one-sided nature of their adjustment. As discussed above,
7 Jim Bridger Unit 3 had a scrubber installed and the scrubber increased the unit's heat
8 rate. However, the Company still modeled the unit's heat rate using a 48-month
9 average. Likewise, Boise did not propose an adjustment to Unit 3 to account for the
10 heat rate degradation caused by the scrubber. Fairness dictates that if ad hoc
11 adjustments are made to decrease the heat rate, comparable ad hoc adjustments that
12 raise the heat rate also need to be made.

13 **Q. What is your recommendation on the Jim Bridger heat rate improvement
14 adjustment?**

15 A. This adjustment contradicts a clear, straightforward, and long-standing methodology,
16 and is applied in a one-sided manner. For those reasons, the Commission should
17 reject the adjustment.

18 **Capital Addition Adjustments**

19 **Q. Do any parties propose adjustments to revenue requirement issues without
20 capturing the NPC impacts of their adjustments?**

21 A. Yes. Staff and Public Counsel propose adjustments to restrict the inclusion of capital
22 additions to those items that were in-service or known and measurable as of

1 January 11, 2013, or the end of February 2013, respectively.⁸⁴ As discussed in
2 Mr. McDougal’s rebuttal testimony, this treatment results in the removal of the Jim
3 Bridger Unit 2 turbine upgrade and the Merwin Fish Collector from the Washington
4 results of operations. While these parties remove the capital expenses from the
5 Company’s filing, they do not adjust NPC to remove the benefits associated with
6 these expenditures. In particular, the Jim Bridger 2 turbine upgrade provides
7 additional capacity and generation in the pro forma period that is only possible as a
8 result of the capital expenditure.

9 **Q. Is this adjustment related to any other adjustments proposed by parties?**

10 A. Yes. A portion of Boise’s heat rate improvement adjustment is dependent on the
11 inclusion of an upgraded Jim Bridger 2 unit in the pro forma period. If the capital
12 addition is removed, the additional purported benefits calculated by Boise for the heat
13 rate for Jim Bridger Unit 2 would also need to be removed.

14 **POWER COST ADJUSTMENT MECHANISM**

15 **Q. Does Staff agree that a PCAM is an appropriate rate making tool for**
16 **PacifiCorp?**

17 A. Yes. Staff supports the concept of a PCAM because the Company faces sufficient
18 NPC variability and expanding renewable resource portfolio. Staff indicated that
19 upon consideration of the “fundamental question of whether a PCAM is both practical
20 and appropriate,” it concluded that my direct testimony served to “reaffirm Staff’s
21 support for a properly designed PCAM” because “the Company faces variability in

⁸⁴ Exhibit No.__(CRM-1T) at page 11; Exhibit No.__(SC-1CT) at page 7.

1 NPC sufficient to justify such a mechanism.”⁸⁵ Staff also cited the expanded role of
2 renewable resources in the Company’s generation portfolio as an additional element
3 supporting a properly designed PCAM.

4 **Q. Did Staff agree that PacifiCorp had met the Commission’s threshold**
5 **requirement regarding the calculation of actual NPC in the PCAM true-up?**

6 A. Yes.⁸⁶

7 **Q. Did Staff recommend adoption of a PCAM in this case?**

8 A. No. Without specifically addressing my direct testimony demonstrating the current
9 symmetry of PacifiCorp’s NPC distribution, Staff concluded that asymmetrical NPC
10 risk distribution requires deadbands and sharing bands in PacifiCorp’s PCAM.⁸⁷

11 **Q. Did any party contest PacifiCorp’s evidence demonstrating the current**
12 **symmetry of PacifiCorp’s NPC distribution?**

13 A. No, and this is an important omission. In my direct testimony, I updated the hydro
14 generation variance analysis the Commission used to support its prior finding that
15 PacifiCorp’s NPC risk distribution was asymmetrical. This finding of NPC
16 asymmetry was the basis for the Commission’s order in PacifiCorp’s 2006 general
17 rate case requiring PacifiCorp’s PCAM to include deadbands and sharing bands or an
18 adjustment in PacifiCorp’s return on equity (ROE).

19 PacifiCorp’s updated analysis using the last 10 years of hydro generation data
20 demonstrates that the distribution of NPC risk is now symmetrical. No party has
21 contested this analysis. Public Counsel addressed the analysis only to state that,

⁸⁵ Exhibit No.____(DCG-1CT) at page 23.

⁸⁶ *Id.* at 24.

⁸⁷ *Id.*

1 given dramatic changes in power markets, fuel costs, and the Company’s generation
2 portfolio, “a conclusion reached by the Commission more than six years ago does not
3 mean that it is still relevant today.”⁸⁸ This is precisely the Company’s point:
4 fundamental changes underlying the Company’s NPC should cause the Commission
5 to reach a different conclusion in this case, rejecting sharing bands and deadbands in
6 the Company’s PCAM.

7 **Q. Does Staff oppose implementation of PacifiCorp’s PCAM for another reason?**

8 A. Yes. Staff argues that even if the Commission considered a PCAM for PacifiCorp
9 with deadbands and sharing bands, it should not approve such a mechanism in this
10 case due to the ongoing MSP mentioned earlier in my testimony.⁸⁹

11 **Q. Do you agree that the open MSP is reasonable justification for inaction in
12 Washington?**

13 A. No. As discussed elsewhere in my testimony, the fact that the Company is engaged
14 in the MSP to refine the Company’s inter-jurisdictional allocation methodology is no
15 basis to reject a PCAM entirely, especially when Staff agrees that one is necessary.

16 **Q. What evidence did Staff provide in support of deadbands and sharing bands?**

17 A. Staff states that it has 11 years of experience with Avista and PSE “showing that
18 sharing bands and deadbands work as the Commission has desired.”⁹⁰

19 **Q. How do you respond?**

20 A. Staff does not explain this statement or provide objective evidence supporting it. The

⁸⁸ Exhibit No.__(SC-1CT) at page 38.

⁸⁹ Exhibit No.__(DCG-1CT) at page 25.

⁹⁰ *Id.* at 24.

1 citations provided in Staff’s testimony refer only to the Commission orders
2 authorizing implementation of PCAMs for Avista and PSE.

3 **Q. Why did the Company design its proposed PCAM without deadbands and**
4 **sharing bands?**

5 A. In my direct testimony, I described the Company’s rationale for not including
6 deadbands or sharing bands in its proposed PCAM. In particular, significant
7 contributors to NPC variability are not subject to utility management control and
8 imposing deadbands or sharing bands only serve to produce random windfalls or
9 losses for the utility and its customers.

10 The Company proposed a PCAM in this case to address its under-recovery of
11 prudently incurred NPC, which has contributed to the Company’s earnings attrition in
12 Washington. Consistent with fundamental regulatory principles, a utility customer’s
13 rates should reflect the cost to serve that customer. If the costs are reasonable and
14 prudent, there is no basis for disallowing recovery of any portion thereof, even under
15 the theory that it provides some incentive to be “more” prudent.

16 Furthermore, the EIA and the EPS, enacted in 2006 and 2007, respectively,
17 materially increased the Company’s NPC business risk in Washington and expressly
18 allow the Company to recover all prudently incurred costs associated with
19 compliance. It is impossible to isolate and quantify all of the NPC impacts associated
20 with the new generation mandated by the EIA and the EPS. However, measuring the
21 potential cost impact of wind volatility based on variances in wind output and market
22 prices actually experienced over the last five years, as shown in Table 2 of my direct
23 testimony, demonstrates that the risks from the EIA and EPS are significant.

1 **Q. Please explain why deadbands and sharing bands would not influence**
2 **management of NPC and would instead operate punitively.**

3 A. Cost disallowances based on deadbands and artificial sharing percentages are not
4 effective in influencing the conduct of the decision-makers. The decision-makers in
5 this instance are the power traders and fuel negotiators who must fulfill the obligation
6 to serve customers. They do not have the ability to refuse to procure or dispatch
7 power if it is needed, nor do they have in their list of transaction considerations
8 whether recovery of a portion of the costs will be denied in Washington by virtue of
9 the operation of deadbands and sharing bands. They procure and dispatch the least
10 cost resources; sharing bands and deadbands have no impact on that and provide no
11 incentive. These decision-makers are focused on making the most prudent
12 transaction at the time they enter into a deal to meet customers' power needs. That is
13 the incentive that drives their decisions, and it should also be the basis upon which
14 their decisions are judged. Deadbands and sharing bands are punitive because they
15 penalize the Company when it has done nothing wrong. Ultimately, the Commission
16 will determine if the Company has acted prudently by conducting a prudence review,
17 showing that a prudence review is the only true effective incentive.

18 **Q. Did Staff propose its own PCAM or recommend modifications to the Company's**
19 **PCAM?**

20 A. No.

21 **Q. Do any other parties support the Company's proposed PCAM?**

22 A. No. Boise and Public Counsel argue that the Company has not demonstrated the need
23 for a PCAM in Washington. If the Commission does adopt a PCAM, the parties

1 describe components they propose for its design. Table 2 summarizes the various
2 proposals and compares them to the Company's proposal.

Table 2
Comparison of PCAM Proposals

	Dollar for Dollar Recovery	Dead Band	Sharing Band	Earnings Test	ROE Adjustment	Total Recovery (2007-2011) (000's)	Percent Recovery
Company Proposed	Y	N	N	N	N	\$ 54,638	100%
Boise	N	150/75 bp (~\$10.4m/\$5.2m)	75%/25%	100 bp		\$ 11,476	21%
Public Counsel	N	3% (~\$3.9m)	50%/50%		TBD	\$ 18,812	34%

3 **Q. Why does Public Counsel recommend rejection of the Company's proposed**
4 **PCAM?**

5 A. First, Public Counsel claims that the Company has failed to show its need for a
6 PCAM because the Company has not convincingly demonstrated that its NPC is a
7 larger part of its revenue requirement than it otherwise would be due to the WCA.⁹¹

8 **Q. How do you respond to this argument?**

9 A. As a result of the WCA, NPC in Washington are a larger percentage of the
10 Company's overall revenue requirement than in any other state. NPC are
11 37.9 percent of the Company's overall revenue requirement in Washington. In
12 contrast, NPC in Utah and Oregon are 33.1 percent and 28.7 percent, respectively, of
13 the overall revenue requirement. This demonstrates that the Company is relatively
14 more exposed to NPC variability in Washington than in other jurisdictions.

15 In addition, as a result of the WCA, the Company is a net purchaser of power
16 in Washington, even though it is a net seller of power in every other jurisdiction.

⁹¹ Exhibit No.__(SC-1CT) at pages 37-38.

1 Public Counsel argues that this “makes no sense” because an inter-
2 jurisdictional allocation methodology does not dictate to the Company how it
3 manages its actual NPC. While it is true that the WCA does not control the
4 Company’s actual system operations, it does dictate how the costs of these operations
5 are recovered in rates. The Company’s point is simply that, under the WCA, it is
6 more exposed to NPC variances and to market purchases for ratemaking purposes
7 than it would be under an inter-jurisdictional allocation methodology that reflected
8 the Company’s actual, total-system operations.

9 **Q. Public Counsel also claims that the NPC variability that existed in 2006 no**
10 **longer exists today and, in particular, claims that in recent years NPC variability**
11 **has decreased considerably. How do you respond?**

12 A. While declining market prices have reduced the magnitude of variability, all of the
13 drivers of that variability remain, along with the new challenges of increased wind
14 and natural-gas fired generation.

15 **Q. Public Counsel claims that wind and hydro-generation total 22 percent of the**
16 **Company’s generation, and that the Company’s testimony that wind and hydro**
17 **generation now serve 32 percent of load is “unexplainable.”⁹² Please identify**
18 **and explain the relative percentages of wind and hydro generation in the**
19 **Company’s portfolio.**

20 A. My direct testimony stated that wind and hydro generation now comprise
21 approximately 36 percent of the Company’s installed capacity in the west control area
22 and, on average, serve 32 percent of load, based on a 12-month period ended June

⁹² *Id.* at 41.

1 2012. Public Counsel derived a different, lower number by using 2014 forecast loads
2 and omitting certain wind and hydro generation resources, such as the Company's
3 wind purchase power agreements. Updating my calculation for 2014 forecast loads
4 shows that the Company expects to serve, on average, 29 percent of its load in 2014
5 with wind and hydro generation.

6 **Q. Public Counsel claims that NPC variability going forward is expected to be**
7 **modest due to stable gas prices, the Company's growing experience with wind**
8 **generation, and the Company's limited amount of hydro generation.**

9 A. Gas prices may remain stable for some time, or they may not. The Company's filing
10 is based on current market quotes, and the market will undoubtedly change. Growing
11 experience with wind generation will not make the wind blow when it is needed, nor
12 will it make the wind generation less variable. Hydro generation remains a critical
13 component in the Company's NPC, particularly in the west control area, both in terms
14 of the Company's own resources and in terms of impact on Pacific Northwest power
15 markets. None of these factors will actually contribute to reduced NPC variability in
16 the long run.

17 **Q. Can you provide a recent example of variability in current NPC which a PCAM**
18 **could effectively address?**

19 A. Yes. PacifiCorp is one of the co-owners of Colstrip Unit 4, along with PSE, Avista,
20 and two other utilities. On July 1, 2013, damage occurred in the generator at Colstrip
21 Unit 4, resulting in an outage that is now under investigation. During the repair
22 period of approximately six months, PacifiCorp estimates that it will incur a
23 significant increase in NPC related to purchased power to replace lost generation.

1 Because PacifiCorp does not have a PCAM in place to allow it to capture this
2 variance from forecast NPC, it filed a petition for deferred accounting on July 26,
3 2013, in Docket UE-131384. In contrast, PacifiCorp's co-owners PSE and Avista
4 have adjustment mechanisms in place and do not need to seek a separate deferral to
5 capture the costs associated with this major, unforeseen event.

6 **Q. In addition to opposing a PCAM, is Public Counsel also opposing certain of the**
7 **natural gas and electric swaps the Company uses to address NPC variability?**

8 A. Yes. Public Counsel has proposed that the Commission exclude from NPC one of the
9 few tools the Company has to hedge against changes in market prices and protect
10 customers from NPC variability—electric and gas swaps. In this manner, Public
11 Counsel seeks to increase the Company's exposure to NPC variability and opposes a
12 PCAM to address this variability.

13 **Q. Does Public Counsel propose an alternative PCAM?**

14 A. Yes. Public Counsel's proposed structure would include a three percent dead band to
15 reflect the average variance in the past three years, a 50/50 percent sharing band, an
16 annual review process, and an adjustment to the Company's authorized ROE.⁹³

17 **Q. Do the alternative PCAM proposals from the parties effectively address**
18 **PacifiCorp's under-recovery of its prudent costs, including costs expressly**
19 **authorized for full recovery by the EIA and EPS?**

20 A. No. Table 2 above summarizes the Company's NPC under-recovery in rates (*i.e.*, the
21 differences between NPC in Washington rates and actual NPC shown in Table 1 of
22 my direct testimony) and shows that the Company would have recovered between

⁹³ *Id.* at 42-43.

1 21 and 34 percent of its NPC under-recovery since the enactment of the EIA under
2 the PCAM proposals of Boise and Public Counsel.

3 **Q. What were Boise's reasons for rejecting the Company's PCAM?**

4 A. Boise argues that the PCAM should be rejected because the Company has not
5 established a need for it and it does not include a dead band and a sharing band.⁹⁴ In
6 response to the Company's argument that wind variability is a driving force behind
7 the Company's requested PCAM, Boise claims that the Company's reliance on its
8 own 2012 Wind Study undercuts its claim that its wind variability requires a PCAM.

9 **Q. How do you respond to Boise's claim that the Company's reliance on its 2012
10 Wind Study undercuts its reason for a PCAM?**

11 A. The 2012 Wind Study attempts to quantify two very limited sources of wind
12 variability: intra-hour variability, or changes in wind output within an hour compared
13 to the level previously forecasted, and inter-hour variability, or changes in system
14 operation due to committing gas units based on a day-ahead wind forecast but then
15 operating those units with the actual wind output. To capture the cost related to these
16 two limited issues in GRID, additional reserve capacity is held to compensate for
17 intra-hour variability and a post-hoc adjustment is added to account for the cost of
18 inter-hour variability that cannot be captured by the model. However, the forecasted
19 wind generation in the pro forma period is based on the P50 forecast (in response to
20 the wind modeling adjustment proposed by Staff and Boise) and is flat over six four-
21 hour blocks daily. The potential cost related to large swings in actual wind
22 generation is not captured in the GRID model notwithstanding the reserves held

⁹⁴ Exhibit No.____(MCD-1CT) at page 25.

1 according to the 2012 Wind Study. Figure 1 in my direct testimony illustrated the
2 different shapes of actual wind generation and the normalized forecast included in
3 GRID. Table 2 also demonstrated the potential swings in value related to changes in
4 wind generation that would not be captured in the GRID NPC. The combined impact
5 of variances in wind generation and market prices over the historical period from
6 2007 to 2011 ranges from \$1.5 million to \$44.9 million on a Washington-allocated
7 basis.

8 **Q. Boise argues that the Company’s claim of increased NPC variability due to**
9 **increased renewable development is unsupported because actual NPC has been**
10 **decreasing since 2007. How do you respond?**

11 A. In support of its wind modeling adjustment, Boise argues that “wind generation
12 exhibits a significant degree of inter-annual variability in output” and that “variation
13 in production at wind power plants between years was most comparable to run-of-
14 river hydro.”⁹⁵ Boise thus acknowledges that wind generation is expected to vary
15 significantly from the normalized level. As the Company’s wind portfolio has
16 increased, the variability of the Company’s NPC has also increased.

17 **Q. Please describe the components of Boise’s proposed alternative PCAM design.**

18 A. In the event the Commission approves a PCAM for the Company, Boise recommends
19 adoption of a PCAM with a structure similar to the one recently adopted by the
20 OPUC for PacifiCorp, but with wider sharing bands. Boise’s proposal includes a
21 100 basis point earnings test, 150/75 basis point dead band, and 75/25 percent sharing
22 band.

⁹⁵ *Id.* at 9.

1 Boise claims that this PCAM will encourage the Company to continue to
2 manage its costs effectively. However, Boise’s own testimony supports the
3 Company’s position that many of the variables that affect NPC are outside the
4 Company’s control—including weather, loads, and market prices. Given this fact, it
5 is unreasonable to require PacifiCorp to absorb approximately 80 percent of the costs
6 of all NPC variances, which is the result of Boise’s proposal as illustrated in Table 2
7 above.

8 **Q. Does the Company have any ability to control direct wind variance risk?**

9 A. No. The two variables in the analysis are wind and market prices. Both are outside
10 of the Company’s control. For this reason, deadbands or sharing bands cannot be
11 justified as an incentive to cause the Company to reduce this risk.

12 **Q. Do you believe that the OPUC-approved PCAM is a reasonable alternative to
13 the Company’s recommendation?**

14 A. No. The PCAM approved by the OPUC was designed in 2007, before the enactment
15 of the renewable portfolio standard (RPS) in Oregon and it does not account for the
16 Company’s new fleet of wind generation. The Company’s PCAMs in other states are
17 outlined in Mr. Griffith’s Exhibit No.____(WRG-2). This exhibit demonstrates that
18 the Oregon PCAM is out of the mainstream as the only Company PCAM that
19 includes a deadband in addition to sharing and earnings bands.

20 **Q. Does this conclude your rebuttal testimony?**

21 A. Yes.