

**BEFORE THE WASHINGTON
UTILITIES AND TRANSPORTATION COMMISSION**

IN THE MATTER OF THE CONTINUED)
COSTING AND PRICING OF UNBUNDLED)
ELEMENTS, TRANSPORT AND) Docket No. UT-003013
TERMINATION, AND RESALE)
[FOR U S WEST COMMUNICATIONS, INC.)

SUPPLEMENTAL DIRECT TESTIMONY

OF

BARBARA J. BROHL

May 19, 2000

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1

I.IDENTIFICATION OF WITNESS

2

Q1PLEASE STATE YOUR NAME, EMPLOYER, POSITION, AND BUSINESS

3

ADDRESS.

4

A1 My name is Barbara J. Brohl. I am employed by U S WEST Communications, Inc.

5

(U S WEST) as a Director in the Information Technologies Wholesale Systems

6

Regulatory Support Group. My business address is 1999 Broadway, 10th Floor,

7

Denver, Colorado 80202.

8

II.INTRODUCTION

9

A. WHAT IS THE PURPOSE OF YOUR TESTIMONY?

10

A1 The purpose of my testimony is to describe the modifications to the OSSs that

11

U S WEST must perform to permit CLECs to use line sharing. Specifically, I will

12

provide: 1) background information regarding OSSs and electronic interfaces; 2) a

13

description of what has been ordered relating to line sharing and OSSs; 3) a

14

description of the extensive efforts U S WEST and CLECs have engaged in to

15

determine the changes to OSSs that are needed to support line sharing; 4) a

16

description of the actual modifications to OSSs that are needed to support line

17

sharing; and 5) an explanation of the costs U S WEST will incur to make those

18

modifications.

1 III. OPERATIONAL SUPPORT SYSTEMS BACKGROUND

2 A. WHAT ARE OPERATIONAL SUPPORT SYSTEMS?

3 A1 To understand and evaluate the OSS issues relating to line sharing, it is necessary to
4 provide an overview of the functions that operational support systems perform. An
5 operational support system is a computer system that does not directly provide
6 telecommunications service to customers, but supports employees in performing
7 operational duties. These duties include, for example, issuing service orders, testing
8 trunks, and maintaining switching systems. These operational support systems are
9 specialized; each system provides different functionality. Some OSSs are used to
10 process orders for products and services, while other OSSs record and process trouble
11 tickets and thereby support repair services. These are just some of the critical
12 functions that OSSs serve. Because of the broad range of demands that OSSs address,
13 these systems are extremely complex and sophisticated. The OSSs that are used by
14 U S WEST are customized to support the telecommunications industry and tend to be
15 unique in design for each operational need.

16 Q1WHAT PURPOSE DO OPERATIONAL SUPPORT SYSTEMS SERVE IN
17 CONNECTION WITH CLEC ORDERS FOR LINE SHARING?

18 A1 OSSs are important to the ability of CLECs to obtain line sharing from U S WEST
19 and other incumbent local exchange carriers (ILECs). Most important, OSSs are used

1 to process orders that CLECs submit for line sharing. CLECs typically submit these
2 orders in the form of local service requests (LSRs) that enter U S WEST's OSSs, are
3 converted into service orders, and are processed through downstream systems. These
4 downstream systems use the information on the service orders to perform the
5 provisioning, billing and repair functions needed to support line sharing.

6 **Q1WHAT IS MEANT BY OPERATIONAL SUPPORT SYSTEMS**
7 **ELECTRONIC INTERFACES?**

8 A1 Electronic interfaces facilitate the exchange of information between the OSSs of a
9 CLEC and those of U S WEST. An interface allows a CLEC to submit pre-order and
10 order transactions to U S WEST electronically. The interface also permits the
11 electronic exchange of other information between CLECs and U S WEST, including
12 information about products and services, installation timelines, the characteristics of
13 facilities, and the completion of orders. There are two primary methods for
14 exchanging this type of information - batch transfers and real-time transactions. A
15 batch transfer electronic interface processes large amounts of information and
16 transmits the information from one computer system to another. This type of data
17 processing accumulates large amounts of information, groups related transactions
18 together, and transmits them on a scheduled basis, generally once a day. Batch
19 transfers enable a large amount of information to be transmitted efficiently between
20 computers. For example, although switches can record call detail messages as they

1 are made, U S WEST's Customer Record Information System (CRIS) Billing System
2 processes the call details on a scheduled daily basis.

3 A real-time electronic interface, on the other hand, processes data and/or transactions
4 in an interactive mode, similar to a conversation. A transaction or query is sent from
5 one computer system to another and a response is sent back without waiting for a
6 scheduled transfer time. For example, if a CLEC's computer system submits a
7 request for information about the availability and characteristics of an unbundled
8 loop, U S WEST's OSSs will receive the request through the interface, conduct a
9 query of its data-bases, and transmit the responsive information back to the CLEC's
10 computer system. Unlike batch transmissions, real-time transactions are executed in
11 direct response to a request. These transactions are real-time in the sense that the
12 time needed to handle a specific request is the only time that elapses between receipt
13 of a request and sending a response. U S WEST's computer system answers the
14 CLEC's computer as soon as it has the information the CLEC requested. Generally, a
15 real-time electronic interface is necessary whenever the information requested is
16 needed to influence the next step of an ongoing process.

1 A. PLEASE DESCRIBE THE TYPES OF INFORMATION THAT U S WEST
2 AND CLECS ARE LIKELY TO EXCHANGE THROUGH INTERFACES TO
3 FACILITATE LINE SHARING.

4 A1 In addition to the general information that CLECs must provide when they send an
5 LSR for line sharing, CLECs must show that the order is for a shared line, provide
6 information identifying the specific customer for whom line sharing is sought, and
7 supply information about the appropriate meet point where the CLEC's equipment
8 will connect with U S WEST's equipment.

9 Q1 IS IT NECESSARY FOR U S WEST AND CLECS TO EXCHANGE
10 INFORMATION FOR LINE SHARING THROUGH ELECTRONIC
11 INTERFACES?

12 A1 No. A CLEC can exchange information with U S WEST through manual means –
13 faxes and phone calls, for example. OSSs are expensive. Some CLECs have chosen
14 not to invest in them, and, instead use manual methods for exchanging information
15 with U S WEST. For example, a CLEC using manual processes to place an order for
16 line sharing would fill out the appropriate Local Service Ordering Guideline (LSOG)
17 forms as defined by the Ordering and Billing Forum (OBF) and transmit them by
18 facsimile to U S WEST. The manually submitted Local Service Request (LSR) is
19 captured by U S WEST via a fax imaging system. The LSR then drops out for
20 manual translation into the data fields and formats required by its internal service

1 order systems to process the order request. The order is then transmitted
2 electronically through the downstream systems just as orders submitted via the
3 electronic interfaces are transmitted. U S WEST would then return the appropriate
4 ordering and installation information to the CLEC via facsimile.

5 **Q1FOR CLECS THAT DESIRE TO EXCHANGE INFORMATION WITH**
6 **U S WEST ELECTRONICALLY, WHAT ELECTRONIC INTERFACES DOES**
7 **U S WEST HAVE?**

8 A1 U S WEST offers two electronic interfaces for the exchange of information relating to
9 pre-ordering, ordering, and provisioning of resale and unbundled network elements.
10 U S WEST has built and offers a human-to-computer real-time electronic interface,
11 IMA-GUI (Interconnect Mediated Access – Graphical User Interface), and a
12 computer-to-computer electronic interface, IMA-EDI (Electronic Data Interchange),
13 for pre-ordering, ordering, and provisioning of resale and line-side unbundled
14 network elements (UNEs). See System Descriptions of IMA-GUI and IMA-EDI,
15 Exhibit No. BJB-14, for IMA-GUI and IMA-EDI system descriptions. For repair
16 capabilities, U S WEST also offers two types of electronic interfaces to CLECs. The
17 IMA-GUI provides real-time repair functionality through a human-to-computer
18 electronic interface, while EB-TA (Electronic Bonding – Trouble Administration)
19 provides those capabilities through a real-time computer-to-computer electronic
20 interface. Each of these interfaces allows the CLEC to submit pre-order, order, and

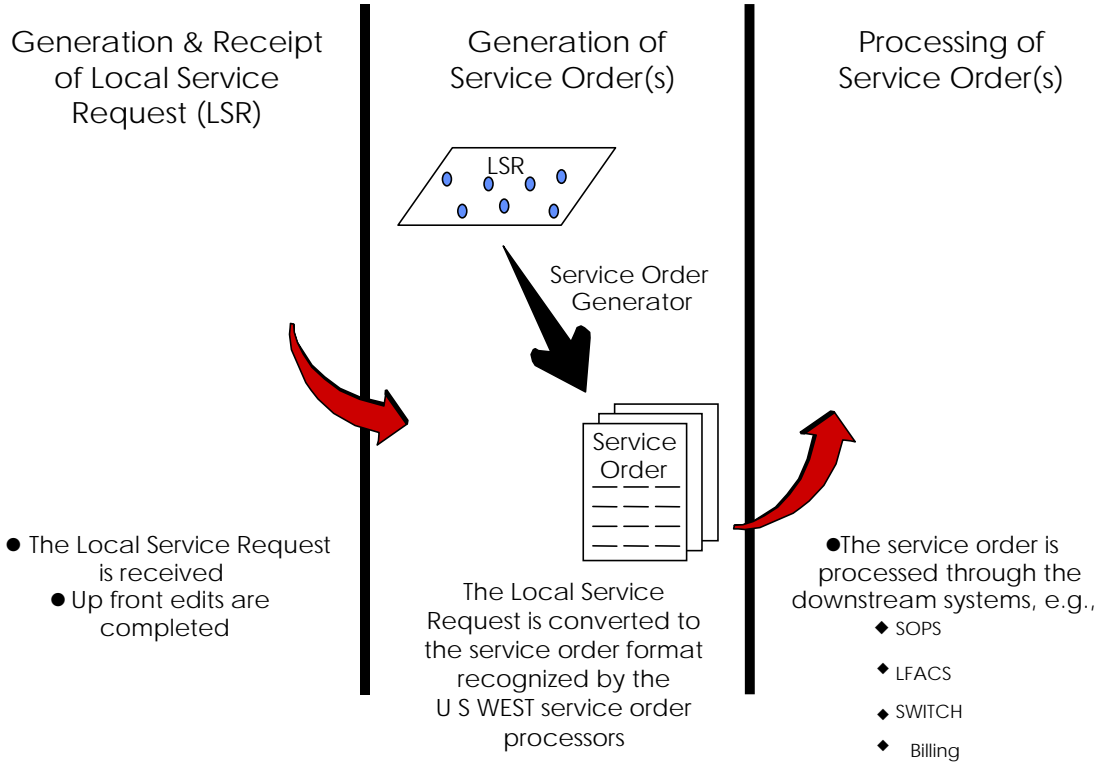
1 repair transactions electronically and allows U S WEST to send confirming
2 information to the CLEC electronically.

3 **Q1WILL CLECS USE LSRS TO SUBMIT ORDERS FOR LINE SHARING?**

4 A1 Yes.

5 **Q1PLEASE DESCRIBE HOW LSRS ARE PROCESSED.**

6 A1 When a CLEC submits an LSR for line sharing, U S WEST must process the LSR
7 through all of the systems necessary to deliver a service to a customer. The service
8 ordering process is the component that takes the CLEC's LSR and converts it to the
9 service order format required to process the request through U S WEST's service
10 order systems. The ordering process is comprised of three major functions depicted in
11 the following picture and explained below.



1 1) Local Service Request Generation and Receipt. A CLEC generates an LSR, as
2 defined by the OBF (Ordering and Billing Forum), and transmits it to U S WEST
3 either via an electronic interface or facsimile.

4 2) Service Order Generation. U S WEST must take the information from the LSR
5 and create one or more service orders. A service order contains product codes
6 (USOCs - Universal Service Order Codes) and Field Identifiers (FIDs - additional
7 information required to provide the product). U S WEST's OSSs only
8 understand information contained on service orders, not LSRs.

9 3) Service Order Processing. Service orders are processed by many downstream
10 systems until service is provisioned, equipment is inventoried, and customer
11 accounts are updated.

12 **Q1ARE U S WEST'S OPERATIONAL SUPPORT SYSTEMS FULLY**
13 **OPERATIONAL TO HANDLE LSRS?**

14 A. Many of the processes are in the development or testing phases. The benefits of these
15 new processes have not yet been fully realized.

16
17 **A. ARE U S WEST'S OPERATIONAL SUPPORT SYSTEMS CURRENTLY**
18 **EQUIPPED TO HANDLE LSRS FOR LINE SHARING?**

19 A. U S WEST's Operational Support Systems are not completely ready to support line
20 sharing. In order to support line sharing in a reasonable and timely manner,

1 U S WEST developed interim solutions in addition to long-term solutions. The
2 interim line sharing solutions, designed to enable U S WEST to support line sharing
3 prior to the implementation of the long-term, permanent solutions, have been
4 delivered. The costs associated with the implementation of the interim line sharing
5 solutions that U S WEST incurred are not included in this testimony. As I explain in
6 detail later in this testimony, U S WEST, in order to implement the long-term
7 solutions described above, must make substantial modifications to its OSSs to handle
8 orders for line sharing. The long-term solutions are identified in the Gaps Matrix
9 (Exhibit No. BJB-10) which is described in further detail in Section V of this
10 testimony. The modifications that are needed relate not only to processing LSRs, but
11 also to providing the provisioning (assignment and inventory), repair, and billing
12 functionality needed to support all aspects of line sharing. The majority of these long-
13 term solution modifications are targeted to be implemented by December 2000; the
14 costs for these modifications are included in this testimony and are explained in detail
15 in Section VI of this testimony.

16 **IV.LEGAL PRONOUNCEMENTS RELATING TO OPERATIONAL SUPPORT**

17 **SYSTEMS AND LINE SHARING**

1 A. ARE THERE RELEVANT LEGAL PRONOUNCEMENTS THAT
2 RECOGNIZE THE RELATIONSHIP BETWEEN OPERATIONAL SUPPORT
3 SYSTEMS AND LINE SHARING?

4 A1 Yes. Last fall, the Minnesota Public Utilities Commission (MNPUC) and the Federal
5 Communications Commission (FCC) issued orders that recognize this relationship
6 and that require actions by ILECs (U S WEST) and CLECs. The OSS modifications
7 that U S WEST is performing for line sharing are driven by these orders.

8 Q1WHAT DID THE MINNESOTA PUBLIC UTILITIES COMMISSION
9 (MNPUC) ORDER RELATING TO LINE SHARING AND OPERATIONAL
10 SUPPORT SYSTEMS?

11 A1 On October 8, 1999, the Minnesota Public Utilities Commission (MNPUC) ordered
12 U S WEST and any interested data CLECs to "work together . . . to develop the terms
13 and conditions under which U S WEST would provide line sharing to data CLECS . .
14 .." In parallel, the MNPUC also ordered U S WEST and any interested data CLECs to
15 "participate in good faith in a technical trial . . . for the purpose of confirming which
16 (if any) of the interested data CLECs' equipment does not interfere with USWC's
17 voice grade network."

18 By focusing on the "terms and conditions" relating to line sharing, the MNPUC's
19 order clearly implicates OSSs, since OSSs are important to line sharing.

1 Accordingly, in compliance with the MNPUC's order, U S WEST has been working
2 closely with CLECs to develop OSSs that properly support line sharing.

3 **Q1DESCRIBE THE FCC'S PRONOUNCEMENT RELATING TO LINE**
4 **SHARING AND OPERATIONAL SUPPORT SYSTEMS.**

5 A1 The FCC recognized that the ILECs must modify their systems to support line sharing
6 and that they will incur costs to do so.¹ The FCC found that the ILECs should recover
7 "reasonable incremental costs of OSS modification that are caused by the obligation
8 to provide line sharing as an unbundled element."²

9 **V.THE JOINT U S WEST/CLEC OPERATIONAL REVIEW RELATING TO**
10 **OPERATIONAL SUPPORT SYSTEMS**

11 **A. DO THE MODIFICATIONS OF U S WEST'S OPERATIONAL SUPPORT**
12 **SYSTEMS TO ACCOMMODATE LINE SHARING REQUIRE**
13 **COORDINATION WITH THE CLECS?**

14 A1 Yes. U S WEST is the first ILEC in the country to implement line sharing. Line
15 sharing is a very complex unbundled network element. Unlike other UNEs that are
16 provided to and used by a single LEC, the line sharing UNE is shared by two LECs -
17 U S WEST and the CLEC. As a result, it is essential that U S WEST and the CLECs

¹ Line Sharing Order, ¶142.

² Line Sharing Order, ¶144.

1 work closely together. The need for cooperation is particularly important in the area
2 of OSSs. To modify its OSSs to support line sharing, U S WEST must understand the
3 CLECs' OSS needs. To do so, it is essential that the CLECs make their needs known.
4 For this reason, U S WEST has been working closely with the CLECs to define the
5 OSS modifications that are needed.

6 **Q1DID U S WEST AND THE CLECS WORK TOGETHER TO CONDUCT AN**
7 **OPERATIONAL IMPACT REVIEW AS DIRECTED BY THE MINNESOTA**
8 **PUBLIC UTILITIES COMMISSION (MNPUC)?**

9 A1 Yes. During most of October and November 1999, the line sharing OSS group met
10 every Friday at U S WEST headquarters in Denver from 9:00 a.m. to 1 p.m. Many
11 U S WEST and CLEC individuals participated either in person or via telephone. The
12 CLECs that signed the line sharing stipulation approved by the MNPUC were
13 represented in these review sessions. At these meetings, the group developed the high
14 level processes for line sharing and identified issues to be resolved related to those
15 processes. The group assigned the task of resolving those issues to various
16 individuals and/or sub-groups that worked on the issue during the week and reported
17 back to the OSS group at the following meeting. The sub-groups addressed 1) the
18 repair and maintenance flow; 2) the pre-qualification of loops for ADSL compatibility
19 using U S WEST's pre-ordering system (IMA 4.2), design layout records (DLRs) and
20 /or the results of mechanized loop tests; and 3) the technical configuration for

1 deploying CLEC splitters in U S WEST central offices.

2 **Q1IS THE OPERATIONAL IMPACT REVIEW ORDERED BY THE MNPUC**
3 **AND CONDUCTED BY U S WEST AND CLECS RELEVANT TO PROVIDING**
4 **LINE SHARING IN WASHINGTON?**

5 A1 Yes. U S WEST and CLECs negotiated the business and technical OSS requirements
6 for line sharing following the Operational Impact Review in Minnesota. U S WEST's
7 Operational Support Systems are deployed throughout its entire 14-state region.
8 Therefore, the business and technical OSS requirements for line sharing that were
9 negotiated as a result of the Operational Impact Review in Minnesota will drive the
10 deployment of line sharing throughout U S WEST's entire 14-state region.

11 **Q1WAS THIS OPERATIONAL IMPACT REVIEW A MAJOR**
12 **UNDERTAKING?**

13 A1 Yes. Discussions and negotiations surrounding line sharing were in their infancy. As
14 a matter of fact, U S WEST was the first ILEC to work with the CLECs to review the
15 operational impacts of line sharing. This was brand-new territory; no one had dealt
16 with these implementation issues before. As a result, U S WEST and the CLECs had
17 to spend substantial amounts of time evaluating the types of OSS changes that are
18 needed to support this new UNE. U S WEST's primary interest in these discussions
19 was to develop a full and detailed level of understanding of the OSS support CLECs

1 will need for line sharing. U S WEST must have this type of knowledge to
2 implement the OSS changes that are necessary and to ensure that it provides the level
3 of investment that is needed to support line sharing. Accordingly, throughout this
4 process, U S WEST emphasized collaboration with the CLECs, which fostered an
5 atmosphere in which U S WEST and the CLECs were working jointly and
6 cooperatively toward a common goal.

7 **Q1DESCRIBE THE HIGH-LEVEL PROCESS USED BY U S WEST AND THE**
8 **CLECS TO REVIEW THE OPERATIONAL IMPACTS OF LINE SHARING**

9 A1 Over a period of one and a half months, the U S WEST/CLEC line sharing OSS
10 group met weekly to resolve the operational issues related to line sharing. The group
11 considered five general categories of OSS issues: 1) pre-ordering (e.g., pre-
12 qualification of loops for ADSL compatibility); 2) ordering; 3) provisioning; 4)
13 billing and 5) repair and maintenance. When necessary, the group relied on sub-
14 groups to address specific issues.

15 The group based its work on a set of agreed-upon assumptions regarding how line
16 sharing will work during its initial deployment. The group also agreed that OSS
17 implementation should be divided initially into the following phases:

- 18 • Phase I implementation issues are those necessary to make basic line sharing
19 work in the first instance.

- 1 • Phase II implementation issues are less important and therefore can wait to be
2 resolved until after Phase I implementation is complete.
- 3 • Phase III implementation issues are those issues, such as how to change a
4 customer from one DSL provider to another, that need to be resolved but are
5 not critical to deployment.

6 **Q1SPECIFICALLY, WHAT TASKS DID THE PARTIES PERFORM?**

7 A1 The first step was to identify requirements. The joint team spent a great deal of time
8 identifying the data needs of the CLECs. U S WEST and the participating CLECs
9 discussed the needs for pre-ordering, ordering, provisioning, repairing, and billing
10 functionality. The requirements that were agreed to are documented in the Operational
11 Impact Team minutes that were submitted as part of the stipulation that was entered
12 into on November 22, 1999. The second step was to turn those business requirements
13 into systems impacts. As shown in the attached GAP Matrix, Exhibit BJB-10, the
14 team identified eight broad areas for modification of U S WEST's OSSs. These areas
15 are referred to as "gaps" in the attached GAP matrix. The Team developed long-term
16 solutions and deployment timeframes (when known) for each of those gaps. In those
17 cases where the CLECs desired a more immediate solution, the parties negotiated
18 interim solutions and timeframes.

1 **Q1WHAT ADDITIONAL ACTIVITIES DID THE JOINT TEAM**

2 **ACCOMPLISH?**

3 A1 In addition to identifying the OSS impacts, the team defined the provisioning and
4 repair processes. Because there is such a close nexus between the OSS impacts, the
5 process, and the network architecture, the team also defined a network architecture.
6 In general, the team determined that the CLECs would have to provide additional line
7 sharing information that, among other things, would designate the end-user customer,
8 and the meet points where the CLECs' equipment and U S WEST's equipment will
9 connect. The team also agreed that the POTS provisioning and repair flows would be
10 used. To ensure that the end-user customer would not be negatively impacted, the
11 team also agreed to develop a joint repair process.

12 **Q1WERE THE PARTIES ABLE TO COME TO AN AGREEMENT ON THE OSS**
13 **IMPACTS?**

14 A1 Yes. The Operational Impact Team agreed that U S WEST's systems could be
15 modified to support line sharing. In addition, the Team agreed that initial deployment
16 would be based on a combination of automated and manual work steps, with full
17 mechanization not occurring until delivery of the long-term solution. The Team
18 developed a decision point list (DPL) that was also a part of the stipulation and was
19 used to display joint positions when the parties reached full agreement on an issue and
20 to display divergent positions when there was either no agreement or partial

1 agreement. The DPL shows full agreement on all of the OSS issues. In fact, issue
2 number 13 of the DPL, which addresses deployment timeframe, states:

3 U S WEST and the CLECs agree that issues identified in the Gaps
4 Matrix (OSS-2) can be addressed by either an interim or long term
5 solution (where applicable) by 1Q2000, with the exception of Gap
6 6 regarding billing. The parties agree that it is not necessary to
7 implement an immediate solution to Gap 6 to begin line sharing.
8 Instead, the parties have agreed that upon the availability of a
9 billing solution to Gap 6 in 2Q2000, back billing will rendered to
10 true up accounts from the start of service.

11 As this statement shows, U S WEST agreed to provide as much functionality as
12 possible within as quick a time frame as possible. The only item that did not result in
13 a 1Q2000 interim solution was billing the CLECs for charges associated with line
14 sharing. U S WEST offered to delay issuing its wholesale bills for line sharing until
15 the second quarter of 2000, instead of delaying the initial deployment.

16 **Q1AFTER REACHING AGREEMENT WITH THE CLECS ON THE ISSUES**
17 **RELATING TO OPERATIONAL SUPPORT SYSTEMS, WHAT STEPS DID**
18 **U S WEST TAKE TO BEGIN IMPLEMENTING THE MODIFICATIONS?**

19 A1 The extensive exchange of information between U S WEST and the CLECs allowed
20 U S WEST to prepare a statement of work describing in detail the OSS modifications
21 that are needed for line sharing. That statement of work is attached to my testimony
22 as Confidential Exhibit BJB-13. U S WEST provided the statement to an outside
23 contractor, Telcordia, for preparation of a plan for implementation and a cost

1 estimate. In addition, the agreements between U S WEST and the CLECs on OSS
2 modifications permitted U S WEST to identify and begin planning the OSS changes
3 that it will implement in-house without and outside contractor.

4 **Q1ARE U S WEST AND THE CLECS CONTINUING TO WORK TOGETHER**
5 **TO DEPLOY LINE SHARING?**

6 A1 Yes. U S WEST and CLECs have been continually working together to achieve line
7 sharing throughout U S WEST's 14-state region. U S WEST, CLECs, and the
8 Minnesota Public Utilities Commission (MNPUC) met on March 21, 2000 to discuss
9 the status of line sharing in the state of Minnesota. The primary purpose of this status
10 meeting was for U S WEST and the CLECs to each provide an update the MNPUC
11 on the deployment of line sharing. Both parties' reports were positive. Both parties
12 reported that the deployment of line sharing was on time and going as planned; each
13 party also reported that the other was fulfilling its commitments as agreed upon.

14 In addition to the ongoing work in Minnesota, U S WEST and CLECs have been
15 continuing to work together towards the deployment of line sharing in the other 13
16 states throughout U S WEST's region including Washington. Over the past few
17 months U S WEST and CLECs successfully negotiated and signed an interim
18 business agreement with each other for the deployment of line sharing throughout the
19 remaining 13 states within U S WEST's region (an agreement in Minnesota had

1 previously been reached). The 13-state agreement, signed April 24, 2000, is attached
2 to this testimony as Exhibit No. BJB-15. Please refer to the Interim Line Sharing
3 Agreement, Exhibit No. BJB-15, for additional information regarding this agreement.

4

5 Due to the fact that the negotiations leading up to the 13-state interim agreement
6 required special attention and a significant amount of time both from the CLECs and
7 from U S WEST alike, the weekly OSS meetings mentioned under Section V of this
8 testimony were placed on hold so that U S WEST and the CLECs could use the
9 meeting time to work on the 13-state agreement.

10 Line sharing implementation planning meetings are, however, scheduled to resume
11 by the end of May 2000. The frequencies and times of these meetings have not yet
12 been established. Among the issues to be discussed at these meetings are general
13 OSS issues, permanent loop rates, repair processes, SOP requirements.

14 As it can be observed, U S WEST and the CLECs have continued to work very
15 collaboratively together to address all line sharing issues as they arise. For example,
16 U S WEST agreed to remove the Phase differentiation that was originally agreed to
17 and came to an agreement with the CLECs on establishing dates by which specific
18 functionalities would be in place.

1 VI. DESCRIPTION OF THE MODIFICATIONS NECESSARY TO SUPPORT

2 LINE SHARING

3 Q1 PLEASE DESCRIBE THE ELECTRONIC INTERFACES AND
4 OPERATIONAL SUPPORT SYSTEMS THAT U S WEST USES TO PROVIDE
5 CLECS ACCESS TO PRE-ORDERING, ORDERING, AND PROVISIONING
6 FUNCTIONS.

7 A1 In pre-ordering, ordering, and provisioning, U S WEST exchanges information with
8 CLECs about products and services, including unbundled network elements. As
9 described earlier, U S WEST provides CLEC access to two electronic interfaces for
10 the pre-ordering, ordering, and provisioning of resale and unbundled network
11 elements: Interconnect Mediated Access – Graphical User Interface (IMA-GUI) and
12 Interconnect Mediated Access – Electronic Data Interchange (IMA-EDI).

13 The CLECs' customer service representatives can perform real-time inquiry and
14 selection functions and electronically transmit LSRs to U S WEST for processing.
15 For more information on the pre-order and order transactions that are supported by
16 the electronic interfaces please refer to the Systems Descriptions of IMA-GUI and
17 IMA-EDI, Exhibit BJB-14.

18 After an LSR is submitted to U S WEST, it is processed through the IMA gateway.
19 The SOPs, and other downstream installation OSSs, are critical components of the

1 process that play a role after pre-ordering/ordering and provisioning functions, and
2 before the later activities of maintenance and repair, and billing. While the SOPs
3 vary somewhat by region within U S WEST's 14-state territory, in each region, they
4 are the common points through which orders pass for most product types. For
5 Washington, which is in the western region, the SOP is known as the Regional
6 Service Order Logistics and Reference (RSOLAR). RSOLAR receives U S WEST
7 service orders from several sources and, in turn, communicates with the Service
8 Order Activation and Control System (SOAC) that manages the service order process
9 with respect to the specialized systems that design and activate network-based
10 services, assign facilities, maintain central office inventory, and manage customer
11 account information. In doing so, SOAC directs each service order through all steps
12 necessary to complete the order.

13 See Exhibit BJB-11, U S WEST Systems Descriptions, for a brief description of the
14 above-mentioned U S WEST systems.

15 **Q1PLEASE DESCRIBE THE MODIFICATIONS THAT MUST BE MADE TO**
16 **THE PRE-ORDERING, ORDERING, AND PROVISIONING SYSTEMS TO**
17 **SUPPORT LINE SHARING.**

18 A1 First, the CLECs agreed that the pre-order loop information provided by the IMA
19 GUI/EDI 4.2 release is sufficient to begin line sharing. As a result, no pre-order

1 modifications are necessary at this time. However, to further support line sharing,
2 particularly in regards to CLECs' acquisition of customer loop information,
3 U S WEST, beginning mid year 2000, will provide CLECs with electronic batch files
4 containing loop information on a per wire center basis. The batch files U S WEST
5 will provide to CLECs will contain a list of all active telephone numbers within a
6 particular wire center as well as additional loop information for each telephone
7 number listed. CLECs will be able to access these batch loop files through a CLEC-
8 accessible, U S WEST web site. The batch files will be refreshed on a rolling basis
9 monthly. It is important to note that the batch loop files are not loop qualification
10 files per se; they do not provide a CLEC with a definitive answer as to whether a
11 certain loop qualifies for xDSL. Instead, the batch files provide loop information
12 from which CLECs may make their own determination as to whether the loop is
13 capable of supporting xDSL service.

14 To support line sharing, the ordering and provisioning processes must be modified to
15 reflect the fact that two local service providers will now serve one end-user customer.
16 The presence of two providers for one customer has a substantial impact on the OSS
17 ordering and provisioning processes. U S WEST must modify the systems that
18 support these processes to allow the CLEC to pass additional pieces of data (new
19 FIDs) that will be used to designate:

- 1 • the CLEC's identity;
- 2 • that this is a request for line sharing;
- 3 • the line that will be shared;
- 4 • meet points for the service (the splitter and port location);
- 5 • the indication whether the meet points are in the central office or in the
- 6 field; and
- 7 • the power density mask that the CLEC pre-specifies on the LSR.

8 In addition, the ordering and provisioning systems must recognize the line sharing
9 information and, based on that information, direct data and behaviors to other
10 downstream systems. Many of these systems must now house CLEC-specific
11 records and end-user-specific records that must be correlated. For example,
12 correlation of CLEC and end-user records is necessary to carry out functions relating
13 to billing and repair. The inventory and assignment systems must also recognize the
14 line sharing data, be able to handle additional inventory meet points from the CLEC
15 and direct the inventory information to the appropriate systems.

1 A. ARE THERE DOCUMENTS THAT PROVIDE DETAILED DESCRIPTIONS
2 OF THE MODIFICATIONS TO U S WEST'S OPERATIONAL SUPPORT
3 SYSTEMS THAT ARE NECESSARY?

4 A1 Yes. Because the descriptions of the modifications and the work needed to complete
5 them are very detailed, I will not attempt to provide that information in the body of
6 this testimony. However, two exhibits to my testimony, Exhibit BJB-12, Descriptions
7 of Modifications, and Confidential Exhibit BJB-13, Statement of Work, describe in
8 full the modifications and the steps needed to implement them. Please refer to those
9 descriptions.

10 Q1PLEASE DESCRIBE THE ELECTRONIC INTERFACES AND
11 OPERATIONAL SUPPORT SYSTEMS THAT U S WEST USES TO PROVIDE
12 CLECS ACCESS TO REPAIR FUNCTIONS.

13 A1 To communicate with U S WEST relating to issues involving repairs, CLECs can use
14 U S WEST's electronic interfaces for maintenance and repair. U S WEST provides
15 CLEC access to two electronic interfaces for the repair of resale and unbundled
16 network elements: Interconnect Mediated Access – Graphical User Interface (IMA-
17 GUI) and Electronic Bonding – Trouble Administration (EB-TA).

18 A CLEC's customer service representative can use the electronic interfaces to: 1)
19 create trouble reports; 2) modify trouble reports; 3) receive proactive status

1 notifications; 4) cancel trouble reports; 5) close trouble reports; 6) obtain trouble
2 history; and 7) submit MLT (mechanized loop testing).

3 After a trouble report is submitted to U S WEST, it must be converted into a trouble
4 ticket. U S WEST converts trouble reports into trouble tickets electronically, and the
5 trouble tickets are recognized by LMOS (loop maintenance operations system),
6 NSDB (network and services and database), or WFA (work force administration).

7 See Exhibit BJB-11, U S WEST Systems Descriptions, for a brief description of the
8 above-mentioned U S WEST systems.

9 **A.PLEASE DESCRIBE THE MODIFICATIONS TO ITS REPAIR SYSTEMS**
10 **THAT U S WEST MUST IMPLEMENT TO SUPPORT LINE SHARING.**

11 A1 As with the changes needed for ordering and provisioning, the modifications that
12 U S WEST must implement for its repair systems are driven primarily by the fact that
13 with line sharing, two local service providers will serve one end-user customer. As a
14 result, there will be two line records, one for the voice portion of the line and one for
15 the data portion of the line. For repair, U S WEST will remain responsible for voice
16 service and physical line problems between the network interface device (NID) at the
17 end-user customer premises and the point of demarcation in the central office. The
18 CLECs will be responsible for data service problems. The voice response units that
19 precede the repair systems must be able to "walk" the end-user customer through a

1 series of questions and answers to determine if the repair problem can be isolated to
2 either the voice or the data service. If it is a data service, there must be a "soft"
3 referral to the CLEC.

4 Please see the attached Exhibit BJB-12, Description of Modifications, for a complete
5 description of the modifications needed to support line sharing and diagrams of the
6 systems flows.

7 **Q1PLEASE DESCRIBE THE ELECTRONIC INTERFACES AND**
8 **OPERATIONAL SUPPORT SYSTEMS THAT U S WEST USES TO PROVIDE**
9 **CLECS ACCESS TO BILLING FUNCTIONS.**

10 A1 U S WEST provides a monthly wholesale bill to a CLEC as a means of collecting
11 wholesale charges. Depending on the products that a CLEC has ordered to offer
12 service to its end-users, a CLEC could receive a summary bill from either the CRIS
13 (Customer Records Information System) system or from IABS (Interexchange Access
14 Billing System). The wholesale bill contains both usage and local service charges.
15 For most resale and unbundled products, the billing system is CRIS. CRIS enables
16 wholesale billing functions for resold recurring/non-recurring charges, and usage
17 services such as intraLATA toll calls. CRIS produces the monthly bill and provides it
18 to the CLEC using the industry-standard Electronic Data Interface (EDI) transaction
19 set number 811. To prepare this bill for a CLEC, U S WEST applies wholesale prices

1 appropriate for the CLEC and runs CRIS bill-cycle processing. U S WEST bills the
2 CLEC at a summary account level. The bill information provided to the CLEC
3 includes charges and account balances. Charges are broken down into categories,
4 such as recurring charges, usage and taxes. As with retail bills, billing of recurring
5 charges start and stop effective with the completion date of the related service orders.

6 See Exhibit BJB-11, U S WEST Systems Descriptions, for a brief description of the
7 above-mentioned U S WEST systems.

8 **Q1PLEASE DESCRIBE THE MODIFICATIONS TO ITS BILLING SYSTEMS**
9 **THAT U S WEST MUST IMPLEMENT TO ADAPT ITS BILLING SYSTEMS FOR**
10 **LINE SHARING.**

11 A1 Currently, the account structure in CRIS is set up to allow for one customer and one
12 provider. However, line sharing requires billing for two customers: 1) the end-user
13 customer for the voice portion of the line; and 2) the CLEC as the customer for the
14 upper spectrum of the line. As a result, two customer records must be
15 modified/created each time a line sharing order is processed. In addition, the two
16 customer records must be correlated to ensure that subsequent order activity is
17 performed accurately. The need to bill two customers for a single line gives rise to
18 the need for significant modifications to U S WEST's billing systems.

19 Please see the attached Exhibit BJB-12, Description of Modifications, for a complete

1 description of the modifications needed to support line sharing and diagrams of the
2 systems flows.

3 **Q1U S WEST IS CURRENTLY PROVIDING MEGABIT SERVICES (DSL) TO**
4 **SOME OF ITS CUSTOMERS OVER THOSE CUSTOMERS' VOICE LINES.**
5 **WHY ARE ADDITIONAL OSS MODIFICATIONS REQUIRED TO SUPPORT**
6 **LINE SHARING WITH CLECS?**

7 A1 First, it must be understood that U S WEST does not line share with itself. As the
8 FCC stated in the Line Sharing Order, paragraph 4, line sharing is "[t]he provision of
9 xDSL service by a competitive LEC and voiceband service by an incumbent LEC on
10 the same loop." Therefore, line sharing can only occur where two different local
11 service providers are providing different products to the same customer on the same
12 loop.

13 In the case of line sharing, there are now two local service providers for the same
14 end-user, U S WEST and the CLEC. There are also two customers for the same
15 product, the end-user and the CLEC. U S WEST's systems were not built to
16 accommodate multiple local service providers for the same end-user. It is necessary
17 to ensure that both local service providers are maintained on all of the end-user's
18 records, for proper billing, repairing, and subsequent ordering functions.

19 As a result, to support line sharing, the ordering and provisioning processes must be

1 modified to reflect the fact that two local service providers will now serve one end-
2 user customer. The presence of two providers for one customer has a substantial
3 impact on the OSS ordering and provisioning processes. In addition, U S WEST
4 must modify the systems that support these processes to allow the CLEC to pass
5 additional pieces of new data (new FIDs) that will be used to designate:

- 6 • the CLEC's identity;
- 7 • that this is a request for line sharing;
- 8 • the line that will be shared;
- 9 • meet points for the service (the splitter and the port location);
- 10 • the indication whether the meet points are in the central office or in the
11 field; and
- 12 • the power density mask that the CLEC pre-specifies on the LSR

13 The ordering and provisioning systems must recognize the line sharing information
14 and, based on that information, direct data and behaviors to other downstream
15 systems. Many of these systems must now house CLEC-specific records and end-
16 user specific records that must be correlated.

17 The inventory systems must be modified to recognize that this is a line shared order

1 and identify both the CLEC and the splitter location for that CLEC (as each CLEC
2 will have its own splitter). This requires two meet point locations, where in the
3 current environment, CLECs only provide U S WEST with one. All of the systems
4 and records that support line sharing must be modified to account for the additional
5 meet point locations.

6 As with the changes needed for ordering and provisioning, the modifications that
7 U S WEST must implement for its repair systems are driven primarily by the fact that
8 with line sharing, two local service providers will serve one end-user customer. As a
9 result there will be two line records, one for the voice portion of the line and one for
10 the data portion of the line. For repair, U S WEST will remain responsible for voice
11 service and physical line problems between the network interface device (NID) at the
12 end-user customer premises and the point of demarcation in the central office. The
13 CLECs will be responsible for data service problems. The voice response units that
14 precede the repair systems must be able to "walk" the end-user customer through a
15 series of questions and answers to determine if the repair problems can be isolated to
16 either the voice or the data service. If it is a data service problem, there must be a
17 "soft" referral to the CLEC.

18 With respect to billing, the account structure in CRIS is set up to allow to allow for
19 one provider per customer. However, line sharing requires billing for two customers:

1 1) the end-user customer for the voice portion of the line; and 2) the CLEC as a
2 customer for the higher frequency portion of the line. As a result, two customer
3 records must be modified / created each time a line sharing order is processed. In
4 addition, the two customer records must be correlated to ensure that subsequent order
5 activity is performed accurately. The need to bill two customers for a single line
6 gives rise to the need for significant modifications to U S WEST's billing systems.

7 In conclusion, the complexity does not arise out of placing two different products on
8 one line - voice and data. The complexity arises out of placing two different local
9 service providers on one line- U S WEST and the CLEC.

10 **VII.THE COST OF THE MODIFICATIONS TO U S WEST'S OPERATIONAL**
11 **SUPPORT SYSTEMS**

12 **Q1AFTER U S WEST AND THE CLECS AGREED ON THE OSS**
13 **MODIFICATIONS THAT WERE NECESSARY TO SUPPORT LINE SHARING,**
14 **DID U S WEST DEVELOP TECHNICAL REQUIREMENTS?**

15 A. Yes. After U S WEST and the CLECs developed the business requirements,
16 U S WEST converted them into technical requirements that technicians can rely
17 upon to develop high-level designs with associated time and cost estimates.
18 U S WEST provided the technical requirements to its internal technical staffs and to
19 Telcordia for use in developing a price for the modifications necessary to support

1 line sharing. These technical requirements are described in the attached Statement of
2 Work, Confidential Exhibit BJB-13.

3 **A. WHY DID U S WEST SUBMIT A STATEMENT OF WORK TO**
4 **TELCORDIA?**

5 A. The majority of the systems that were impacted by the line sharing requirements
6 agreed to between U S WEST and the CLECs are owned by Telcordia and licensed
7 to U S WEST. Accordingly, Telcordia is the appropriate party to carry out most of
8 the OSS modifications that are needed to support line sharing. After U S WEST
9 submitted the statement of work to Telcordia, Telcordia produced an estimate of the
10 price of its software modifications.

11 **Q1DO THE CLECS BENEFIT FROM THE ENHANCEMENTS TO**
12 **OPERATIONAL SUPPORT SYSTEMS YOU HAVE DESCRIBED?**

13 A1 Yes. The modifications described above and in Exhibit BJB-12, Description of
14 Modifications, are important to U S WEST's ability to support line sharing. As I
15 have explained, the foundation for these modifications was established in the
16 exchange of information and discussions between U S WEST and the CLECs that
17 occurred over a period of one and a half months. The modifications represent
18 U S WEST's response to what it learned in those discussions about the OSS support
19 CLECs will require.

1 Q1IN ADDITION TO THE WORK THAT TELCORDIA WILL PERFORM, ARE
2 THERE ADDITIONAL MODIFICATIONS TO OPERATIONAL SUPPORT
3 SYSTEMS THAT U S WEST MUST PERFORM TO ACCOMMODATE THE
4 LINE SHARING MODIFICATIONS?

5 A1 Yes. In fact, U S WEST has already purchased two additional solutions for other
6 unbundled network elements that must be installed before the modifications provided
7 by Telcordia can be implemented. The Constrained Loop package cost U S WEST
8 \$1.9 million and allows for a sub-set definition of the loop, which allows a meet point
9 at a place other than the traditional end points of the loop, i.e. the middle of the loop.
10 The xDSL Solution cost U S WEST \$17 million and includes functionality that
11 allows for DSL services to be provisioned in the POTS flow rather than the designed
12 flow. This reduces manual work. Although both of these solutions must be in place
13 before the other systems modifications can be deployed by Telcordia and do support
14 line sharing to some extent, U S WEST is not asking for cost recovery for either of
15 these solutions.

16 Q1DOES U S WEST BENEFIT FROM THESE LINE SHARING
17 ENHANCEMENTS?

18 A1 Not from the modifications that U S WEST is doing internally. All of those
19 modifications are being completed solely for line sharing. However, a small
20 percentage of the modifications being delivered by Telcordia in the line sharing

1 solution also support additional unbundled network elements. Fifteen percent of the
2 Telcordia modifications have application to other UNEs, but eighty-five percent are
3 solely attributable to the line sharing requirements agreed to between U S WEST and
4 the CLECs. The eighty-five percent share represents Telcordia's estimate of the
5 percent of their total estimated costs that can be attributed solely to line sharing. This
6 percentage is not based on the functions that Telcordia must perform. It is based on
7 the share of the cost that Telcordia associated with work that represents system
8 changes required for line sharing. It is important to note that the OSS modifications
9 that Telcordia will be implementing will be deployed throughout all of U S WEST's
10 14-state region.

11 **Q1WHAT OPERATIONAL SUPPORT SYSTEMS COSTS DOES U S WEST**
12 **SEEK TO RECOVER IN THIS PROCEEDING?**

13 A1 U S WEST is requesting cost recovery for those modifications that are solely
14 attributable to line sharing and that but for line sharing, would not be necessary.
15 These costs include \$870,720 for modifications to internal systems maintained by
16 U S WEST and \$11,956,000 in direct expense that U S WEST will incur. Telcordia's
17 estimate for delivery of the long-term solution to support line sharing is \$11.9
18 million.³ Telcordia developed its estimate based on the statement of work that is

¹ ³ The total estimate for the Telcordia solution is \$14 million - 85% of that is \$11.9
² million.

1 attached as Confidential Exhibit BJB-13. The direct expense that U S WEST will incur
2 also includes \$56,000 for project management functions provided by another company.

3 **Q1WITH RESPECT TO THE \$870,720 U S WEST WILL INCUR FOR IN-**
4 **HOUSE OSS MODIFICATIONS, PLEASE DESCRIBE THE PROCESS U S WEST**
5 **USES TO DETERMINE IMPACTS TO ITS OPERATIONAL SUPPORT**
6 **SYSTEMS AND DEVELOP COST ESTIMATES.**

7 A1 U S WEST uses a standard systems development lifecycle process. The first step is to
8 determine the business requirements. The business requirements are then converted
9 into technical requirements, which are more detailed and more system-oriented. The
10 internal technical staffs use the technical requirements to drive high-level systems
11 designs. Using their previous experience with other projects with substantially the
12 same magnitude, the technical staffs can take the high-level systems designs and
13 develop a high-level estimate of the costs to develop, and deploy the modifications
14 necessary to support the original business requirements.

15 **Q1HOW DOES U S WEST PROPOSE TO RECOVER THE COSTS OUTLINED**
16 **IN THIS TESTIMONY?**

17 A1 The per order charges outlined in the testimony of Jerrold L. Thompson represent the
18 method U S WEST proposes for recovering these one-time costs. The costs presented
19 in this testimony are not transaction costs and are not dependent on how a CLEC

1 places its orders. They do not represent the cost of placing an order. These costs are
2 the one-time costs incurred by U S WEST to modify its OSSs to make line sharing
3 possible.

4 **VIII.CONCLUSION**

5 **Q1PLEASE SUMMARIZE YOUR TESTIMONY.**

6 A1 Recovery of OSS costs is provided by the Federal Telecommunications Act of 1996.⁴

7 In addition, in its Line Sharing Order, the FCC specifically permitted recovery of
8 "reasonable incremental costs of OSS modification[s] that are caused by the
9 obligation to provide line sharing as an unbundled element."⁵

10 U S WEST has worked diligently and in good faith with the CLECs to identify their
11 requirements for line sharing. In numerous sessions, U S WEST and the CLECs
12 worked together to define data needs, process needs, and systems needs so that the
13 CLECs could enjoy line sharing. To provide that functionality requires extensive
14 systems modifications. However, to accommodate the CLECs' need for market
15 entry, U S WEST identified and negotiated interim solutions that met the CLECs'
16 timeframes. These interim solutions were based on a combination of automation and

1 ⁴ Telecommunications Act of 1996, Pub. L. No. 104-104, 110 Stat. 56, *codified at* 47

2 U.S.C. §§ 151 *et seq.* (*Telecom Act*), §251.

1 ⁵ Line Sharing Order, ¶144.

1 manual work steps.

2 Telcordia has ownership of the majority of the systems that need modification to
3 support the long-term solution and allow for volume. The majority of the cost of
4 implementing line sharing is a direct expense to U S WEST. In addition, U S WEST
5 must install two additional software solutions as pre-requisites to the deployment of
6 the line sharing solution totaling \$18.9 million, for which U S WEST is not
7 requesting any cost recovery because those packages also benefit U S WEST. The
8 only costs for which U S WEST is requesting recovery are those that are solely
9 attributable to line sharing, and are solely caused by the obligation to provide line
10 sharing as an unbundled element."⁶ Therefore, U S WEST is entitled to recover the
11 OSS costs associated with line sharing.

12 **Q1DOES THIS CONCLUDE YOUR TESTIMONY?**

13 A1 Yes, it does.

¹ ⁶ Line Sharing Order, ¶144.