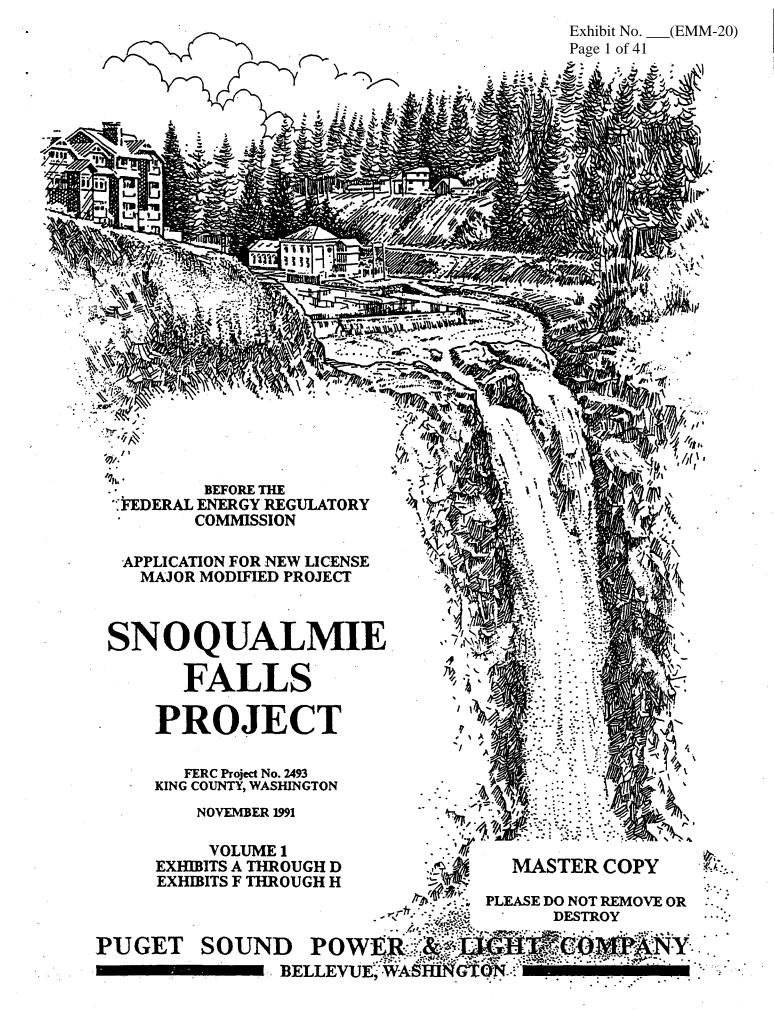
EXHIBIT NO	_(EMM-20)
DOCKET NO	
2005 POWER CO	OST ONLY RATE CASE
WITNESS: ERIC	TM MARKELL

## BEFORE THE WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION

WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION,  Complainant,	
Complamant,	
<b>v.</b>	Docket No. UE
PUGET SOUND ENERGY, INC.,	
Respondent.	

NINETEENTH EXHIBIT TO THE PREFILED DIRECT TESTIMONY OF ERIC M. MARKELL (NONCONFIDENTIAL) ON BEHALF OF PUGET SOUND ENERGY, INC.



### **PUGET POWER**

November 25, 1991

Ms. Lois Cashell, Secretary Federal Energy Regulatory Commission 825 North Capitol Street N.E. Washington, D.C. 20426

Re: Puget Sound Power & Light Company
Application for a New License for the
Snoqualmie Falls Hydroelectric Project
FERC Project No. 2493

Dear Ms. Cashell:

Enclosed for filing pursuant to 18 C.F.R. § 16.10(f) are the original and five copies of Volumes 1 through 5 (containing the Initial Statement and Exhibits A-H) of Puget Sound Power & Light Company's (Puget Power's) Application for New License for the Snoqualmie Falls Hydroelectric Project, FERC No. 2493. As specified in the regulations, I also certify that five copies of Volumes 1 through 5 are being hand delivered to the Director, Division of Project Review, Office of Hydropower Licensing, and one copy is being mailed to each of the following:

Mr. Arthur C. Martin Regional Director Federal Energy Regulatory Commission Portland Regional Office 1120 SW Fifth Ave, Suite 1340 Portland, OR 97204

Office of the Secretary U.S. Department of the Interior 1842 C Street, N.W. Washington, D.C. 20240

Mr. Dean Bibles State Director U.S. Bureau of Land Management P.O. Box 2965 Portland, OR 97208

[07772-0103/BA913220.025]

The Energy Starts Here

# SNOQUALMIE FALLS PROJECT

FERC NO. 2493

## APPLICATION FOR NEW LICENSE

**VOLUME 1** 

## **EXHIBITS**

## A Through D F Through H

**NOVEMBER 1991** 

Puget Sound Power & Light Company Bellevue, Washington

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Project Costs and Financing

## EXHIBIT D PROJECT COSTS AND FINANCING

#### 1.0 ESTIMATED COSTS OF PROPOSED FACILITIES

#### 1.1 LAND AND WATER RIGHTS

There will be no significant expenditure for acquisition of additional land or water rights.

#### 1.2 DIRECT CONSTRUCTION COSTS

The direct construction cost for the proposed modifications and new facilities is estimated to be \$46,553,000. The cost estimate is based on the 1991 price level and is summarized in Table D-1.

#### 1.2.1 Total Capital Costs

The total capital cost for construction is estimated at \$81,958,000. This total includes the direct costs presented in Exhibit D (Section 1.2), indirect costs, Puget Power overheads and Allowance for Funds Used During Construction (AFUDC). Attachment D-1 details the calculation of operation and maintenance and continued capital improvements. This attachment also details the capital cost of the existing Project and the proposed capital improvements. Total Project cost includes O&M, existing Project, and proposed improvements. All costs are presented in terms of present value in 1996 dollars (the base year for financing). The total Project cost is \$144,724,000. This equates to a levelized power cost for the entire Project (based on proposed generation estimates presented in Table B-9) of approximately 40.3 mills/kWh. Puget's nominal levelized avoided cost (see Exhibit D, Section 4.3) is estimated at 87.2 mills/kWh for an equivalent amount of generation.

An estimate of the power cost of the increased generation was completed as a means of optimizing Project capacity based on the avoided cost model (see Appendix 2B, Comparison Between Avoided Cost and Project Cost). This ensures that the proposed incremental block of generation (see Table B-9) available with the new facilities is also cost effective in terms of total benefits and total costs. Attachment D-2 details the assessment of costs associated with the increased generation.

Costs of incremental power generation do not include proposed recreation facilities or diversion dam improvements. Further assumptions are that the upgrades to Units 1 and 2 at Plant 2 and replacement of Unit 5 in Plant 1 will take place as necessary improvements for continued reliable service.

The total construction costs (direct costs + indirect costs + Puget overhead + AFUDC) for incremental power generation are \$42,513,000, escalated to the year of expenditure (1996). Levelizing this total at Puget's levelized fixed charge rate produces an annual cost of \$7,347,000 over the life of the Project. Based on the incremental generation of 97,200 MWh, the cost of increased generation is approximately 76 mills/kWh. When operation and maintenance and continued capital improvement estimates (see Attachment D-1) are added to this, the total is approximately 85 mills/kWh.

## TABLE D-1 PUGET SOUND POWER AND LIGHT COMPANY SNOQUALMIE FALLS HYDROELECTRIC PROJECT

## ESTIMATED COSTS OF PROPOSED MODIFICATIONS AND NEW FACILITIES

FERC Acat No.	Description		Amount .
HCCI 110.	HYDRAULIC PRODUCTION PLANT		2227.222
221	Structures and Improvements		\$907,000
331	Recreation (331.2)	•	\$1,926,000
222	Reservoirs, Dams and Waterways		\$19,984,000
332	Recreation (332.2)		\$866,000
222	Turbines and Generators		\$15,763,000
334			\$1,119,000
335	Mark and Equipment		\$580,000
335	Roads, Railroads and Bridges		\$4,000
330	TRANSMISSION PLANT		
252	Station Equipment		\$720,000
333	GENERAL PLANT		
000	Structures and Improvements		\$1,036,000
	Communication Equipment		\$120,000
39/	Communication Equipment		
	SUBTOTAL DIRECT COSTS	<del>-</del> .	\$43,025,000
1		8.2%	\$3,528,000
	Sales Tax TOTAL DIRECT COSTS		\$46,553,000
	•	15%	\$6,983,000
	Engineering Administrative	5%	\$2,328,000
1	SUBTOTAL		\$55,864,000
	Puget Overhead	4.5%	\$2,514,000
1	SUBTOTAL		\$58,378,000
-	AFUDC	10%	\$5,838,000
			\$64,216,000
1	TOTAL COST (\$ 1991)		
	ESCALATED TOTAL COST (\$1996)	5% PER ANNUM	\$81,958,000

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Project Costs and Financing

#### 1.2.2 Contingencies

The contingencies for this Project range between 20% and 40% of the direct construction costs and are included as part of the total in Exhibit D, Section 1.2. The level of contingency is specific to the design of each individual component of the proposed development.

#### 1.3 INDIRECT CONSTRUCTION COSTS

Indirect construction costs include such subheadings as Engineering and Administration. The combined total of indirect costs is estimated at 20% of the direct construction costs (the total for each item is shown in Table D-1).

#### 1.3.1 Puget Power Overheads

An internal construction overhead total is applied to all capital projects. This total for the Snoqualmie Falls Project is estimated at 4.5% of the total direct and indirect construction costs (see Table D-1).

#### 1.4 INTEREST DURING CONSTRUCTION

The value of AFUDC for this Project is estimated at 10% of the total of all direct costs, indirect costs and Puget overheads.

#### 2.0 PROJECT TAKEOVER VALUE

#### 2.1 FAIR VALUE

The value of the Project to Puget Power is best evaluated in terms of the long-term costs to replace the electric power generated at the Project. Because much of the original cost of the existing Project has long since been depreciated, and because the Project has low operation and maintenance costs, the cost of the Project power is much lower than Puget Power's alternatives for replacing it.

The estimated present value of the cost of Project power versus replacement power costs is shown in Table D-2. The details of these calculations are included as Appendix 2B, Comparison Between Avoided Cost and Project Cost.

#### Table D-2

Power Cost Impact of Losing Snoqualmie Falls Project License

Present Value in 1996 (\$1000)

Replacement Costs (Appendix 2B)

\$313,447

Project Costs (Attachment D-1)

144,724

The replacement power cost estimate is based on the Company's latest avoided cost estimate (see Appendix 2A, Puget Power's 1991 Avoided Cost Filing with WUTC). Like the Project cost estimates, the avoided cost for Project power was evaluated over a

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Project Costs and Financing

40-year period and converted to a present value in 1996 at the same discount rate. The replacement cost estimate is based on available energy from the proposed new facilities detailed in Exhibit A.

#### 2.2 NET INVESTMENT

Puget Power's net investment in the Project as of December 31, 1990, is set forth in Table D-3.

Table D-3
Original Cost and Net Investment, Snoqualmie Falls Project

		Accumulated Provision For	
•		Amortization or	Deels Volue
Balances as of 12-31-90	Book Cost	Depreciation	Book Value
Plant 1 Intangible	41,094.48	(32,875.46)	8,219.02
Hydraulic Production	31,259.77	0.00	31,259.77
Land	3,491,454.18	(1,026,699.65)	2,464,754.53
Other Transmission	434,457.05	(245,377.07)	189.079.98
Tansmission	3,998,265.48	(1,304,952.18)	2,693,313.30
Plant 2 Intangible	41,094.48	(32,875.46)	8,219.03
Hydraulic Production	0.00	0.00	0.00
Land	3,543,858.25	(1,171,812.04)	2,372,046.21
Other	496,309.01	(149,946.00)	346,363,01
Transmission	4,081,261.74	(1,354,633.50)	2,726,628.25
TOTAL SNOQ. PROJECT PLANT	<u>8,079,527.22</u>	( <u>2,659,585.68</u> )	<u>5,419,941.55</u>

#### 2.3 SEVERANCE DAMAGES

Although generation from the Project is particularly valuable to the Company because of its location in the heart of the Company's service territory (see Exhibit H, Section 2.4), a dollar value for severance damages to the Company resulting from a takeover is difficult to quantify, but it is real and significant.

#### 3.0 ANNUAL COSTS

The total capital cost for the proposed facilities to be constructed at the Project is estimated at \$81,958,000. This estimate includes costs inflated to the year of expenditure and AFUDC. Construction is expected to occur in the years 1994 through 1996, with improvements to Plants 1 and 2 entering ratebase at the end of 1996.

This investment is expected to be financed according to Puget Power's capital structure and cost rates. Table D-4 illustrates the estimated average cost of capital over the construction period:

Table D-4

Average Cost of Capital Over Construction Period

			Weighted
	Capital	Marginal	Forecasted
· <u>·</u>	Structure	Cost	Cost Rate
Short-Term Debt	4.4%	7.49%	0.33%
Long-Term Debt	46.4%	9.05%	4.20%
Preferred Equity	7.7%	8.84%	0.68%
Common Equity	41.5%	12.52%	<u>5.20%</u>
Estimated Cost of Capital	_ 100.0%		10.41%

The average annual cost of power is calculated by determining the levelized annual cost, using the "Project Cost" from Table D-2, and then dividing by Project generation. This results in a levelized annual cost of 40.3 mills per kilowatt hour. This cost includes depreciation, state and federal taxes, operating and maintenance expenses, and capital costs. It also takes into account the reduced generation resulting from the proposed base daytime flow of 100 cfs and nighttime flow of 25 cfs.

#### 4.0 VALUE OF PROJECT POWER

#### 4.1 AVOIDED COST FORECAST

The value of the power generation from the Snoqualmie Falls Project was evaluated based upon the Company's latest avoided cost filing submitted to the Washington Utilities and Transportation Commission in May 1991 (see Appendix 2A). This forecast was developed following the Company's latest least cost plan and is consistent with the assumptions and results of the least cost planning process. However, where the least cost plan looks at a wide range of futures and develops various resource plans to address uncertainties, the avoided cost forecast requires that a single point estimate be used. The avoided cost forecast from May 1991 falls within the range of costs identified in the least cost plan.

The avoided cost forecast is divided into seasonal and firm and nonfirm energy components based upon the Company's power supply situation. Temperature dependent electricity uses, especially heating applications, create higher loads during the winter. During the summer, the relatively mild temperatures experienced in the Northwest cause air conditioning to have little overall impact on loads. Winter generation is therefore more valuable to Puget Power, and the avoided cost forecast reflects this seasonal differentiation.

Generation in the Pacific Northwest region is primarily hydroelectric. Because the annual output from hydroelectric facilities can vary widely with weather conditions, regional utilities have developed a methodology to determine the amount of energy from a hydroelectric project that should be considered available on a firm or reliable basis. The methodology involves reviewing historical streamflow data for regional projects to determine over which period the entire system would have produced the least amount of electric power. Then the amount that an individual project would have produced over that period is evaluated as firm production, and the amount on average over that level is considered nonfirm. Because nonfirm power cannot be relied upon to be available under all weather conditions, it is assigned a lower value than firm energy. Puget Power bases

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the nonfirm avoided cost upon the expected variable resource operating costs and spot market purchases to serve the top 100 MW of load.

The firm avoided cost forecast was derived using three distinct time periods based upon Puget Power's resource requirements and the availability and cost of generating resource alternatives. During the first period, from 1991 to 1992, Puget Power has a need for firm supply, and new utility projects are not available because of construction lead times. The avoidable resource for period 1 is a short-term utility firm purchase, the price for which is based upon BPA's latest forecast of the New Resources rate.

The second period lasts from 1993 to 1995. During this time, Puget Power is very close to load and resource balance and additional firm resources are not needed. Therefore, the avoided cost for period 2 is based on Puget Power energy-only production costs.

The third period begins in 1996 when Puget Power again needs additional firm resources. A new combined cycle combustion turbine was selected as the avoidable resource because of its cost and expected availability.

## 4.2 DESCRIPTION OF PROJECT OUTPUT FOR AVOIDED COST CALCULATION

Because the avoided cost forecast consists of seasonal firm and nonfirm energy and annual capacity components, the Snoqualmie Falls Project generation must be broken into these categories to compare with avoided cost. The utilities of the Pacific Northwest have agreed that the historical period of lowest streamflow that should be used to determine the amount of firm energy available from hydroelectric resources is the period from September 1928 through February 1932. The generation that the Project would have produced on average each month assuming the streamflow that occurred over that period is considered to be firm energy. The nonfirm energy (energy not considered to be reliably available from year to year) equals the difference between the average monthly energy production over the entire streamflow record and the amount of firm production.

The Project is a "run-of-river" facility and as such does not offer dispatchable capacity. For this type of resource, the avoided cost evaluation is performed with the capacity set equal to the average rate of firm energy generation. Shown in Table D-5 are the results of the firm and nonfirm energy and firm capacity determinations which are based on the hydrological records and the synthesis of critical period flows discussed in Exhibit E2, Section 2.2.3.

Table D-5

Firm and Nonfirm Energy Production by Month and Season

:	Average	Firm	Nonfirm	Capacity*
Month	MWh	MWh	MWh	MW-month
Jan	35,765	20,390	15,375	27.4
Feb	32,609	24,318	8,291	36.2
Mar	34,156	34,156	. 0	45.9
Apr	38,622	38,622	0	53.6
May	47,318	45,265	2,053	60.8
Jun	43,053	37,130	5,923	51.6
Jul	26,743	13,437	13,306	18.1
Aug	11,971	5,449	6,522	7.3
Sep	15,120	6,399	8,721	8.9
Oct	22,256	17,872	4,384	24.0
Nov	34,971	19,476	15,495	27.1
Dec	38,754	22,041	16,713	29.6
Total	381,338	284,555	96,783	390.5
Winter	213,631	144,652	68,979	•
Summer	167,707	139,903	27,804	

<sup>\*</sup> Firm capacity equals the average rate of firm energy delivery (e.g. for January: firm capacity = 20,390 MWh + 744 hrs = 27.4 MW).

## 4.3 ESTIMATED ANNUAL VALUE OF PROJECT POWER BASED ON AVOIDED COST

The avoided cost value of the Project power was evaluated over a 40-year period beginning in 1997. The analysis, included as Appendix 2B (Comparison Between Avoided Cost and Project Cost), results in a present value avoided cost for the Project generation of \$313,447,000 in 1996. Converting the present value to a nominal levelized avoided cost per unit yields a value of 87.2 mills/kWh for Project generation. Table D-6 contains the annual value of the Project generation.

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Table D-6
Annual Value of Project Generation

Year	Annual Value (\$000)	
1997	\$19,876	mills/kWh
1998	\$21,073	52.1
1999	\$22,428	55.3
2000	\$22,426 \$23,855	58.8
2001	\$25,855 \$24,862	62.6
2002	\$26,152	65.2
2003	\$20,1 <i>52</i> \$27,363	68.6
2004		71.8
2005	\$28,580 \$20,608	74.9
2006	\$29,698 \$31,019	77.9
2007	Φ31,019	81.3
2008	\$32,432 \$33,859	85.0
2009	\$35,355	88.8
2010	\$36,923	92.7
2011	\$38,575	96.8
2012	\$40,307	101.2
2013	\$42,136	105.7
2014	\$44,082	110.5 115.6
2015	\$46,128	121.0
2016	\$48,214	121.0
2017	\$50,397	132.2
2018	\$52,700	138.2
2019	\$55,116	144.5
2020	\$57,648	151.2
2021	\$60,315	158.2
2022	\$63,106	165.5
2023	\$66,043	173.2
2024	\$69,121	181.3
2025	\$72,358	189.7
2026	<b>\$75,759</b>	198.7
2027	\$79,323	208.0
2028	\$83,067	217.8
2029 2030	\$87,001	228.1
2030	\$91,131	239.0
2032	\$95,466	250.3
2032	\$100,016 \$104.702	262.3
2033	\$104,793	274.8
2035	\$109,818	288.0
2036	\$115,086	301.8
2000	\$120,619	316.3

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As set forth in Appendix 2B, the avoided cost components are applied to the corresponding generation components determined for the Project. For example, in the year 1997, the avoided cost value is determined as follows:

Project Data (from Table D-6):	•			
Winter Firm Energy		144,6	552 MWI	1
Summer Firm Energy	• • • •		03 MW	
Annual Capacity				V-months
Winter Nonfirm Energy			79 MWI	
Summer Nonfirm Energy	:		304 MW	
Avoided Cost Data (from Appendix 2A)	) .:			•
Winter Firm Energy Rate	•		48.5 mi	lls/kWh
Summer Firm Energy Rate			40.4 m	
Capacity Rate	•			kW-months
Winter Nonfirm Energy Rate	. •		30.0 m	
Summer Nonfirm Energy Rate			26.0 m	ills/kWh
Calculations:		' '		· (\$000)
Winter Firm Energy Value	144,652	x	48.5	<b>- 7,02</b> 0
Summer Firm Energy Value	139,903	x	40.4	= 5,645
Capacity Value	390.5	X	7.86 =	= 3,069
Winter Nonfirm Energy Value	68,979	X	30.0	= 2,069
Summer Nonfirm Energy Value	27,804	х	26.0 =	= <u>723</u>
Total Direct Avoided Costs	:	•.		$18,\overline{527}$
Gross-up for Revenue Taxes (6.79)	<b>%</b> )			19,876

These calculations are repeated for each year of analysis to establish the avoided cost value of the Project as shown in table D-6.

#### 5.0 ALTERNATIVE ENERGY SOURCES

#### 5.1 LEAST COST PLAN

Puget Power began formal integrated least cost planning in early 1986. Every two years, the Company produces a new least cost plan for submission to the Washington Utilities and Transportation Commission. The Company's most recent least cost plan, completed in December 1989, sets forth Puget Power's forecast power needs and identifies integrated supply and demand strategies for meeting growth under a range of possible future conditions (see Appendix 3, Puget Power's 1989 Least Cost Plan).

As part of the least cost planning process, Puget Power examines the cost and availability of generation and conservation resource alternatives. Tables D-7 and D-8 list the conservation and generation resources considered in the Company's most recent least cost plan.

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#### Table D-7

## Conservation Alternatives Considered in Least Cost Plan

#### RESIDENTIAL CONSERVATION

Existing single family space heat Existing multi-family space heat New single family space heat New multi-family space heat Water heating conservation Refrigerators and freezers Heat pumps Energy efficient showerheads Clothes washers and dishwashers Clothes dryers Mechanical thermal wraps for water heating Hot water heat pumps and solar water heaters Residential lighting Air conditioning Zone space heating Manufactured home weatherization

#### COMMERCIAL CONSERVATION

Heating, ventilation, air conditioning optimization
Roof/floor insulation
Windows
Indoor lighting
Hot water heat recovery
Grocery refrigeration
Outdoor lighting

#### INDUSTRIAL CONSERVATION

Adjustable speed drives
Motor controls
Heating, ventilation, air conditioning optimization
Indoor lighting
Outdoor lighting
Process specific efficiency improvements

#### Table D-8

## Generation Alternatives Considered in Least Cost Plan

Small hydroelectric projects Combined cycle combustion turbines Simple cycle combustion turbines Integrated gasification combined cycle combustion turbine Pressurized fluidized bed combustion coal-fired Atmospheric fluidized bed combustion coal-fired Pulverized coal with SO<sub>2</sub> scrubbers Nuclear light water reactor Geothermal Fuel cell Wind turbine Solar Purchases from other utilities Purchases from waste-to-energy facilities Purchases from wood-fired facilities Conservation purchases from other utilities Cogeneration

The least cost plan does not develop a single set of resources to meet a fixed load over the 20-year planning horizon. Rather, the plan uses scenarios to examine uncertainties and to determine those actions that Puget Power should take over the next few years to prepare itself for what may actually happen in the future.

Puget Power developed six scenarios and analyzed each separately by asking, "If this future were to unfold, what selection of resources, both demand and supply, would provide the lowest cost for our customers and meet their expectations for a quality environment, a sound economy and a vibrant community?" The six scenarios studied were:

- Economic boom that assumed continuing high growth of the local and regional economy.
- Economic bust that assumed a downturn in the economy.
- Instability that assumed extreme business cycles over the planning period.
- Declining demands that assumed a drop in energy use per customer.
- Deregulation that assumed a greater participation by unregulated power producers in supplying electricity.
- Global warming that assumed tough environmental laws passed in response to concerns regarding air emissions.

The descriptions and assumptions for each scenario resulted in different resources being selected to meet future needs. The action plan was determined by examining the results for the scenarios and determining resources and resource decisions that were common to various scenarios and thus worked over a variety of futures.

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In summary, the least cost plan concludes that Puget Power will need additional resources. Among the resources that the plan emphasizes are conservation, utility purchases, and resources acquired through competitive bidding.

#### 5.2 COMPETITIVE BIDDING FOR RESOURCES

In addition to the least cost planning evaluation of resource alternatives, Puget Power has also conducted a competitive solicitation for resources that provided a direct measure of the availability and cost of resources from non-utility generation and conservation suppliers. In June 1989, Puget Power issued a Request for Proposals (RFP) seeking 100 aMW of electricity from commercial and industrial conservation or generation projects. In response to the RFP, Puget Power received 41 project proposals representing over 1200 aMW of potential resources.

Each bid was evaluated for compliance with the terms of the solicitation. The bids that qualified were evaluated against evaluation criteria set forth in the RFP including: the experience of the project sponsor, the bid price, the financial risk placed upon Puget Power, environmental effects, dispatchability, compatibility with Puget Power's electric system, reliability of the resource, technological feasibility, the term of the proposed contract, the seasonal and daily shape of power deliveries, and the proposed on-line date of the resource. Following the evaluation of all bids, eight projects – five conservation and three generation, totalling 167 aMW – were selected to execute contracts with Puget Power. Table D-9 shows the expected energy from these projects. (Exhibit B, Section 6.2.2 references the capacity at the generating projects.)

Table D-9

Projects Selected through
June 1989 Request for Proposals

Commence	Type	Energy
Company Abacus NW Cogeneration	Conservation Conservation	4.0 aMW 1.2 aMW 3.2 aMW
Puget Energy Svc Sycom Corp	Conservation Conservation	0.7 aMW
Washington State Energy Office Enserch Dev. Corp.	Conservation Gas cogeneration	0.5 aMW 130.0 aMW
Trans-Pac Geothermal Wheelabrator Pierce TOTAL	Geothermal MSW	10.0 aMW <u>17.0 aMW</u> 166.6 aMW

Although the specific prices of each bid proposal are confidential to respect the desires of the bidders and to protect the integrity of the competitive process, it can be stated that each of the winning projects is at or below Puget Power's avoided costs. The competitive bid process provided some validation of the avoided cost forecast in that most proposals were in a range around that level.

The second RFP for conservation and generation resources was issued in September 1991. Project proposals under this RFP are due January 9, 1992.

#### 6.0 CONSEQUENCES OF LICENSE APPLICATION DENIAL

The most obvious consequence to Puget Power of the denial of this License Application would be the loss of the economical Project generation to serve the Company's growing load. This impact would be felt in two important ways:

- 1. It would accelerate the need to develop or acquire replacement resources.
- 2. The cost of such replacement resources would be higher than the cost of Project power, with the increased cost borne by Puget Power's customers in the form of higher electric rates.

The difference between the cost of Project power and Puget Power's avoided cost is set forth in Exhibit D, Section 2.1, with the details of the calculation shown in Appendix 2B, Comparison Between Avoided Cost and Project Cost. The net present value of the increased cost of replacing the power from the proposed Project over forty years would be \$168,723,000.

Denial of the License Application and discontinuance of generation by the Project would have an adverse impact on the reliability of power supply not only to Puget Power but to the entire Puget Sound region. See Exhibit H, Section 2.4 for a complete discussion of this impact.

Consequences of Application denial would also include loss of many public benefits provided by the Project, most significantly the extensive recreation facilities currently provided by Puget Power and the new facilities proposed in this application. See Exhibit E7.

The discontinuance of Puget Power's Project related recreation activities would adversely affect the many people who visit the Project recreation facilities (currently about 1.5 million per year) as well as the thousands of school children who attend educational tours of the Project each year.

#### 6.1 ALTERNATIVE USES OF PROJECT SITE

Because the Snoqualmie Falls Project is a valuable existing, operating hydroelectric project which also offers recreation facilities used by 1.5 million people per year, the idea of alternatives to its continued operation seems contrary to the overall public interest. The Snoqualmie Indians have expressed a preference that the Project not generate power and the site be returned to a natural state (see Exhibit H, Section 2.5). No other uses of the site have been suggested.

#### 7.0 AVAILABLE SOURCES AND EXTENT OF FINANCING

Puget Power expects to finance the Project as part of its ongoing construction financing program. No specific Project related financing is planned at this time.

Funds from operations, short-term borrowings from banks and the sale of commercial paper are used to provide working capital for the construction program. Short-term debt is repaid with the proceeds from the sale of longer-term securities.

NOVEMBER 1991

The Company expects to fund a significant portion of its estimated construction expenditures with funds provided by operations, with the balance being funded through the sale of securities, the nature, amount and timing of which will be subject to market and other relevant factors.

#### ATTACHMENT D-1 (Sheet 1 of 7) SNOQUALMIE FALLS TOTAL PROJECT COSTS (\$1000)

•	Present Value	
Total Project Costs:	<u>in 1996</u>	
Capital Costs (Existing Plant & Improvements)	\$113,915	see "Improvements" (page 3)
Operating & Maintenance	\$21,838	see "O&M" (page 5)
Continuing Capital Improvements	\$8.970	see "Continuting Expenditures" (pages 6&7)
Total Project Cost	\$144,724	
Levelized Project Cost (in Mills/KWH)	40.3 mills	

### ATTACHMENT D-1 (Sheet 2 of 7)

## Snoqualmie Falls Assumptions

Annual Inflation Rate	5.0%
Levelized Fixed Charge Rate	13.99%
Discount Rate (WACC)	10.41%
Average Energy	381,338 MWH
Project Cost (in 1991 \$), from Table D-1	\$64,216
Project Cost (in 1996 \$), from Table D-1	\$81,958
O&M in mills (in 1991 \$ not levelized)	2.5 mills
Revenue Sensitive Taxes - Rate	6.79%
Continuing Capital Improvements (in 1991 \$)	\$324

#### ATTACHMENT D-1 (Sheet 3 of 7)

Snoqualmie Falls
Improvements (\$000)

	(in 1991 \$)	(in 1996 \$)
Existing Plant Balance (in 1996)		\$4,452 see "Existing Plant" (page 4)
Project Cost (in 1991 \$)	\$64,216	•
Inflation rate (1991 to 1996)	<u>27.63%</u>	<u>\$81.958</u>
Total Investment in 1996	. •	\$86,410
Levelized Fixed Charge Rate		<u>13.99%</u>
Levelized Fixed Charge (LFC)	,	\$12,089

	•	•	Present Value
Period	Year	LFC	at 10.41%
1	1997	\$12,089	\$10,949
2	1998	\$12,089	\$9,917
· 3	1999	\$12,089	\$8,982
4	2000	\$12,089	\$8,135
5	2001	\$12,089	\$7,368
6	2002	\$12,089	\$6,673
7	2003	\$12,089	\$6,044
. 8	2004	\$12,089	\$5,474
9	2005	\$12,089	\$4,958
10 ·	2006	\$12,089	<b>\$</b> 4,491
11	2007 -	\$12,089	<b>\$4,067</b>
12	2008	\$12,089	\$3,684
. 13	2009	\$12,089	<b>\$</b> 3,336
14	2010	\$12,089	\$3,022
15	2011	\$12,089	\$2,737
16	2012	\$12,089	\$2,479
17	2013	\$12,089	\$2,245
18	2014	\$12,089	\$2,033
19	2015	\$12,089	\$1,842
20	2016	\$12,089	\$1,668
21	2017	\$12,089	\$1,511
22	2018	\$12,089	\$1,368
23	2019	\$12,089	\$1,239
24	2020	\$12,089	\$1,122
25	2021	\$12,089	\$1,017
26	2022	<b>\$12,089</b>	\$921
. 27	2023	.\$12,089	\$834
<b>28</b> .	2024	\$12,089	\$755
29	2025	\$12,089	\$684
30	2026	\$12,089	\$620
31	2027	\$12,089	\$561
32	2028	\$12,089	\$508
33	2029	\$12,089	\$460
34	2030	\$12,089	\$417
35	2031	\$12,089	\$378
36	2032	\$12,089	\$342
37	2033	\$12,089	\$310
38	2034	\$12,089	\$281
39	2035	\$12,089	\$254
40	2036	\$12,089	\$230
Total		\$483,550 [	\$113,915

#### ATTACHMENT D-1 (Sheet 4 of 7)

Snoqualmic Falls Existing Plant			·				
BOOK COST: Snoqualmie Plant #1:	1990	1991	1992	1993	1994	1995	1996
Intangible Hydraulic Production	\$41,094.48	\$41,094.48	\$41,094.48	\$41,094.48	\$41,094.48	\$41,094.48	\$41,094.48
Land	\$31,259.77	\$31,259.77	\$31,259.77	\$31,259.77	\$31,259.77	\$31,259.77	\$31,259.77
Other	\$3,491,454.18	\$3,491,454.18	\$3,491,454.18	\$3,491,454.18	\$3,491,454.18	\$3,491,454.18	\$3,491,454,18
Transmission	\$434,457,05	\$434,457.05	\$434,457,05	\$434,457.05	\$434,457.05	\$434,457.05	\$434,457.05
Total	\$3,998,265.48	\$3,998,265.48	\$3,998,265.48	\$3,998,265.48	\$3,998,265.48	\$3,998,265.48	\$3,998,265.48
Snoqualmie Plant #2:	44.004.44	•		<u> </u>			
Intangible Hydraulic Production	\$41,094.48	\$41,094,48	\$41,094.48	\$41,094.48	\$41,094.48	\$41,094.48	\$41,094.48
Land	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Other	\$3,543,858.25	\$3,543,858.25	\$3,543,858.25	\$3,543,858.25	\$3,543,858.25	\$3,543,858.25	\$3,543,858.25
Transmission	\$496,309,01	<u>\$496.309.01</u>	\$496.309.01	\$496,309,01	\$496.309.01	<u>\$496,309.01</u>	\$496,309,01
Total	\$4,081,261.74	\$4,081,261.74	\$4,081,261.74	\$4,081,261.74	\$4,0\$1,261.74	\$4,081,261.74	\$4,081,261.74
Project Total	\$8,079,527.22	\$8,079 <i>,527.2</i> 2	\$8,079,527.22	\$8,079,527 <i>.22</i>	\$8,079,527.22	\$8,079 <i>,527.2</i> 2	\$3,079,527.22
ACCUM. AMORT. & DE. Snoqualmie Plant #1:	PR:		•				
Intangible	\$32,875.46	\$35,615.18	\$38,354.90	\$41,094.48	\$41,094,48	\$41,094.48	\$41,094.48
Hydraulic Production		•		,		. 2	
Land	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Other	\$1,026,699.65	\$1,064,756,50	\$1,102,813,35	\$1,140,870,20	\$1,178,927.05	\$1,216,983,90	\$1,255,040.75
Transmission	\$245,377.07	\$249.374.07	\$253,371.08	\$257,368.08	\$261,365.09	\$265,362.09	\$269,359,10
Total	\$1,304,952.18	\$1,349,745,76	\$1,394,539,33	\$1,439,332.77	\$1,481,386.62	\$1,523,440,48	\$1,565,494.33
			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			, ••••••	, , , , , , , , , , , , , , , , , , ,
Sooqualmie Plant #2:	*** ***						
Intengible	\$32,875.46	\$35,615.18	\$38,354.90	\$41,094.48	\$41,094.48	\$41,094.48	\$41,094.48
Hydraulic Production  Land	*0.00	** **	•• ••			** **	40.00
),and Other	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transmission	\$1,171,812.04	\$1,277,419.02	\$1,383,025.99	\$1,488,632.97	\$1,594,239.94	\$1,699,846.92	\$1,805,453.90
Total	\$149,946,00 \$1,354,633.50	\$160.815.17 \$1,473,849.36	\$171.684.33 \$1,593,065.23	\$182.553.50 \$1,712,280.95	\$193.422.67 \$1,828,757.09	\$204.291.84 \$1,945,233.24	\$215,161,00 \$2,061,709,38
Project Total	\$2,659,585.68	\$2,823,595.12	\$2,987,604.56	\$3,151,613.72	\$3,310,143.71	\$3,468,673.71	\$3,627,203.71
NET BOOK VALUE: Snoqualmie Plant #1:						-	
Intangible	\$8,219.02	\$5,479.30	\$2,739.58	\$0.00	\$0.00	\$0.00	\$0.00
Hydraulic Production	40,217.02	المريد بالرق	44,137.34	30.00	30.00	40.00	30.00
Land	\$31,259.77	\$31,259,77	\$31,259,77	\$31,259.77	\$31,259,77	\$31,259,77	\$31,259.77
Other	\$2,464,754,53	\$2,426,697.68			*		•
Transmission			\$2,388,640.83	\$2,350,583.98	\$2,312,527.13	\$2,274,470.28	\$2,236,413,43
Total	\$189,079,98 \$2,693,313,30	\$185,082,98 \$2,648,519.72	\$181.085.97 \$2,603,726.15	\$177.088.97 \$2,558,932.71	\$173.091.96 \$2,516,878.86	\$169.094.96 \$2.474.825.00	\$165.097.95
	42,050,010.00	42,0-0,D 13.12	42,003,720.13	42,336,332.11	10,576.60	12,777,022.00	\$2,432,771.15
Sooqualmie Plant #2:	\$\$,219.02	ec 490 no		40.00		** **	** **
Hydraulic Production	38,219.02	\$5,479.30	\$2,739.58	\$0.00	\$0.00	\$0.00	\$0.00
Land	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Other	\$2,372,046.21	\$2,266,439.23	\$2,160,832.26	\$2,055,225.28	\$1,949,618.31	\$1,844,011.33	\$1,738,404.35
Transmission	\$346,363,01	\$335,493.84	\$324,624,68	\$313.755.51	\$302,886,34	\$292,017,17	
Total	\$2,726,628.24	\$2,607,412.38	\$2,488,196.51	\$2,368,980.79	\$2,252,504.65	\$2,136,028.50	\$281,148,01 \$2,019,552.36
Project Total	\$5,419,941_54	\$5,255,932.10	\$5,091,922.66	\$4,927,913.50	\$4,769,383.51	\$4,610,853.51	\$4,452,323.51
ANNUAL AMORT OR D Snoqualmic Plant #1;	EPR:	Depr Rates	•		•		in thousands \$4,452
Intangible	\$2,739.72	\$2,739.72	\$2,739.72	\$2,739.58	\$0.00	\$0.00	\$0.00
Hydraulic Production Land	#n.nn	** **	80.00	***	** **		<b>*</b>
- ,	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Other	1.09%	\$38,056.85	\$38,056.85	\$38,056.85	\$38,056.85	\$38,056.85	\$38,056.85
Transmission Total	0.92%	\$3,997.00 \$44,793.58	<u>\$3.997.00</u> \$44,793.58	\$3.997.00 \$44,793.44	\$3.997.00 \$42,053.86		\$3,99 <u>7.00</u> \$42,053.86
Snoqualmie Plant #2:					•		
Intengible	\$2,739.72	\$2,739.72	\$2,739.72	\$2,739.58	\$0.00	\$0.00	\$0.00
Hydraulic Production							
Land	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Other	2.98%	\$105,606.98	\$105,606.98	\$105,606.98	\$105,606.98	\$105,606.98	\$105,606.98
Transmission	2.19%	\$10.869.17	\$10.869.17	. \$10.869.17	\$10,869,17	\$10.869.17	
Total		\$119,215.86	\$119,215.86	\$119,215.72	\$116,476.14		\$116,476.14
	4.5						

## ATTACHMENT D-1 (Sheet 5 of 7)

Snoqualmie Falls O&M (\$000)

O&M in mills (in 1991 \$)	2.5 mills
Inflation (1991 to 1996)	27.63%
O&M in mills (in 1996 \$)	3.2 mills
Revenue Sensitive Taxes - Rate	6.79%
O&M in mills grossed up	3.4 mills
Annual Inflation Rate	5.00%

		Inflated			Present Value
#	<u>Year</u>	Mills	<b>Generation</b>	Annual O&M	at 10.41%
1	1997	3.6 mills	381,338 MWH	\$1,364	\$1,236
2	1998	3.8 mills	381,338 MWH	<b>\$</b> 1,433	\$1,175
3	1999	3.9 mills	381,338 MWH	\$1,504	\$1,118
4	2000	4.1 mills	381,338 MWH	\$1,579	\$1,063
5	2001	4.3 mills	381,338 MWH	\$1,658	\$1,011
6	2002	4.6 mills	381,338 MWH	\$1,741	<b>\$961</b>
. 7	2003	4.8 mills	381,338 MWH	\$1,828	· <b>\$</b> 914
8	2004	5.0 mills	381,338 MWH	\$1,920	\$869
9	2005	5.3 mills	381,338 MWH	\$2,016	\$827
10	2006	5.6 mills	381,338 MWH	\$2,117	\$786
11	2007	5.8 mills	381,338 MWH	\$2,222	<b>\$</b> 748
12	2008	6.1 mills	381,338 MWH	\$2,333	· <b>\$7</b> 11
13	2009	6.4 mills	381,338 MWH	\$2,450	<b>\$</b> 676
14	2010	6.7 mills	381,338 MWH	\$2,573	<b>\$</b> 643
15	2011	7.1 mills	381,338 MWH	\$2,701	\$612
16	2012	7.4 mills	381,338 MWH	\$2,836	\$582
17	2013	7.8 mills	381,338 MWH	\$2,978	\$553
18	2014	8.2 mills	381,338 MWH	\$3,127	\$526
19	2015	8.6 mills	381,338 MWH	\$3,283	\$500
20	2016	9.0 mills	381,338 MWH	\$3,448	\$476
21	2017	9.5 mills	381;338 MWH	\$3,620	\$452
22	2018	10.0 mills	381,338 MWH	\$3,801	\$430
23	2019	10.5 mills	381,338 MWH	<b>\$</b> 3,991	\$409
24	2020	11.0 mills	381,338 MWH	<b>\$</b> 4,191	. \$389
. 25	2021	11.5 mills	381,338 MWH	\$4,400	\$370
26	2022	12.1 mills	381,338 MWH	\$4,620	\$352
27	2023	12.7 mills	381,338 MWH	<b>\$</b> 4,851	<b>\$</b> 335
28	2024	13.4 mills	381,338 MWH	\$5,094	<b>\$</b> 318
29	2025	14.0 mills	381,338 MWH	\$5,348	\$303
30	2026	14.7 mills	381,338 MWH	\$5,616	· \$288
31	2027	15.5 mills	381,338 MWH	\$5,897	\$274
32	2028	16.2 mills	381,338 MWH	\$6,191	\$260
33	2029	17.0 mills	381,338 MWH	\$6,501	\$248
34	2030	17.9 mills	381,338 MWH	\$6,826	\$235
35	2031	18.8 mills	381,338 MWH	\$7,167	\$224
36	2032	19.7 mills	381,338 MWH	\$7,526	\$213
. 37	2033	20.7 mills	381,338 MWH	\$7,902	· \$202
38	2034	21.8 mills	381,338 MWH	\$8,297	\$193
39	2035	22.8 mills	381,338 MWH	\$8,712	\$183
40	2036	24.0 mills	381,338 MWH	\$9,147	\$174
Total					<b>\$</b> 21,838

### ATTACHMENT D-1 (Sheet 6 of 7)

									-						•																								
21	\$1,152 13,99%										• (										1016	1915	\$161	\$161	2161	2101	1915	\$161	\$161	\$161	\$161	1915	5161	1014	1014	1915	\$161		
50	2016 \$1.097 13.99%										•									\$153	4135	513	\$153	\$153	\$153	\$153	25.5	515	\$153	\$153	\$153	\$153	\$153	(CIX	555	213	\$153	,	
19	2013 \$1,045 13,99%																		\$146	\$146	5140	\$140	\$146	\$146	\$146	\$146	\$140	2178	\$146	\$146	\$146	\$146	\$146	2140	5140	3140	\$146	: !	
82	2014 5995																	\$139	\$139	\$139	\$139	6130	\$130	\$139	\$139	\$139	5139	2 23	\$139	\$139	\$139	\$139	\$139	\$139	\$139	V13V	\$139	•	
11	2013 5748 5948																\$133	\$133	\$133	\$133	\$133	<b>\$133</b>	S133	\$133	\$133	\$133	\$133	513	\$133	\$133	\$133	\$133	\$133	\$133	\$133	<b>S133</b>	\$133	}	
91	2012 5903 5903															\$126	\$126	\$126	\$126	\$126	\$126	\$126	97170	\$126	\$126	\$126	\$126	\$120	\$126	\$126	\$126	\$126	\$126	\$126	\$150	\$126	\$1.26 \$1.26	<b>)</b>	
21	2011 \$860 \$860														\$120	\$120	\$120	\$120	\$120	\$120	<b>\$1</b> 20	\$120	\$150 \$130	\$120	\$120	\$120	\$120	\$120	2120	\$120	\$120	\$120	\$120	\$120	\$120	\$120	2150	7714	
. 4	2010 \$819 1 8849													\$115	\$115	\$115	\$115	\$115	\$115	\$115	\$115	\$115	2113	\$115	\$115	\$115	\$115	\$115	5115	1	\$115	\$115	\$115	\$115	\$115	\$115	\$113	3	
13	2002 5780 5062												813	8100	\$100	2109	\$100	\$109	\$109	\$109	\$109	\$100	803	\$ 50 \$ 50 \$ 50 \$ 50 \$ 50 \$ 50 \$ 50 \$ 50	2100	\$109	\$109	\$100	\$100 \$100	9	\$100	2100	\$109	\$109	\$109	\$109	\$109	<b>6</b> 16	
12	5743											7013	2	2	25	2015	200	\$104	\$104	\$104	\$104	\$104	<b>\$1</b> 04	\$104	101	\$104	\$104	\$104	2 2	5010	1015	2104	\$104	\$104	\$104	\$104	\$104	\$104	
	2002	•									8		9	9	\$ 8	8	8	88	865	\$9	8	<b>66</b>	88	8 8	\$ \$	8	88	<b>8</b>	88	<u> </u>	3 8	6 8	8	8	665	\$99	868	888	
	2008 2674 2674	•								703	<b>1</b> 2	5	<b>.</b> .	į į	, 3	į	60	808	204	\$65	894	\$6	\$6\$	<u> </u>	<b>1</b> 5	50	\$94	\$94	\$65		<b>5</b> 5	<b>1</b>	200	204	\$94	\$6\$	\$65	\$94	
	2007 2007 2007 2007	- -			٠		•		8	3 5	3 5	3 5	2 2	3 5	<u> </u>	3 5	2 5	8 8	8 8	8	88	88	88	<u>8</u>	3 5	8 8	8	83	280	8	8 8	3 6	2 5	8 8	8	88	290	230	
•	2007	7						,	787	000	284	28.0	282	200	282	797	700	707	3	SRS	\$85	\$85	\$85	\$85	282	,	\$85	\$85	\$85	\$85	\$83 55	283	0 kg	) ×	, X	283	\$85	\$85	
	\$582						;		182	100	19.5	282		281		18.5	180	ī :	100	5 5	28.	\$81	185	\$81	281	192		. \$81	\$81	<b>281</b>	<b>3</b>	28	183	100	7 5	283	\$81	\$81	
•	2007	7.55		٠.		;	278	E i	ž	2	8	2	8/5	8/5	2	25		2 2	<u>,</u> :	, 5	Š	2,5	\$78	878	278	5	\$ 5	22	\$78	878	278	278	6	ž (		238	\$78	878	
·	2001 \$258	13.99%				274	27	24	24	4	2	77	274	274	27	274	27	27	7	<u>.</u>	Ē	72	274	ŭ	\$74	Š	\$ 5	272	\$74	\$74	274	\$74	274	1	Š	, Z	2	274	
•	\$303 \$303	13.99%			\$10	22	23	2	22	0/4	22	22	20	2	2	S.	2	2	2		3 6		2	\$70	210	2	2	2 5	22	270	\$70	220	\$70	2	2	2/5	25	\$70	
•	, <b>8</b> 8	13.99%		267	267	267	\$67	267	267	25	\$61	\$61	267	202	267	267	<b>5</b>	267	267	5	3 5	<u> </u>	3 5	193	267	267	26.	<u> </u>	263	267	\$67	\$67	267	267	267	19\$	ž 55	\$ 55	
•	<b>2</b> 50 2	13.99%	3	\$64	<b>3</b> 5	3	\$64	<b>3</b>	35	3	ž	3	3	3	3	3	3	3	3	3	<b>3</b>	<b>3</b> 3	ţ 3	3	3	3	3	3	3	3	ž	200	Š	3	3	<b>3</b>	§ 3	ž	
•	1697 1834	13.99%	198	33	\$61	3	<b>3</b> 9	<b>3</b> 8	<b>19</b>	33	3	<b>\$</b>	<b>3</b> 8	<b>5</b> 8	\$61	<b>3</b>	3	<b>3</b> 5	<b>S</b> 61	3	<b>3</b>	<b>5</b> 5	ž 3	<b>3</b>	19\$	<del>1</del> 98	3	S	<b>3</b> 3	3	25	38	19\$	33	\$61	<b>5</b>	<u> </u>	2 Z	
\$414 5.00%			8861	661	2000	2001	2002	2003	2005	2005	2006	2001	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	\$107	2020	2021	2022	2023	2024	202	202	202	2029	2030	2031	2032	2033	2034	2035	
î n	nure Inflated	Charge Rate	- 7		₹	'n	•	7	<b>œ</b>	٥	9	=	12	13	14	15	16	17	18	19	20	77	<b>1</b> .1	7 7	, X	2	7.7	28	2 2	2 :	3 2	: =	. <del>.</del>	35	36	37	88 6	96 9	10414

bqualmie Falls ntinuing Expenditures (\$00

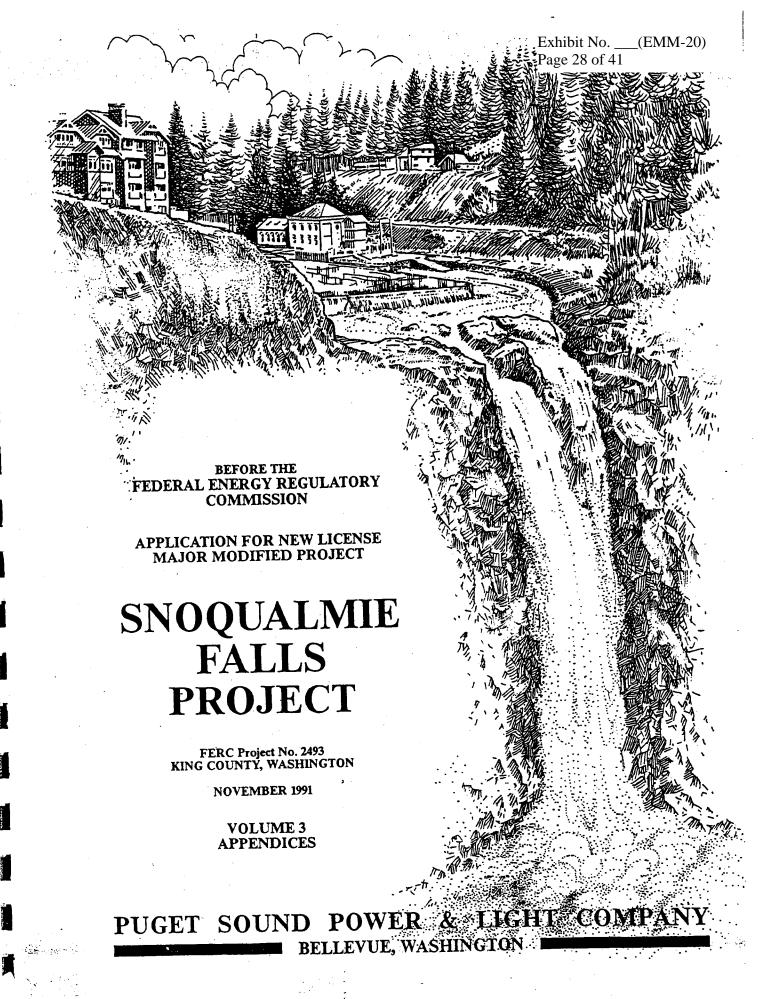
sount in 1991 \$
|ation (91 to 96)
sount in 1996 \$

Value at 10.41

### ATTACHMENT D-1 (Sheet 7 of 7)

	36 37 38 39 40 2032 2033 2034 2035 2036 52,395 52,515 52,640 52,773 52,911 13,92% 13,99% 13,99% 13,99%																				i e			:•		•			•		\$335 \$335 \$352 \$335 \$352 \$369
	2028 2029 2030 2031 51,970 \$2,069 \$2,172 \$2,281 13,99% 13,99% 13,99% 13,99%		∵n																					• • • • • • • • • • • • • • • • • • • •	•		\$289 \$289	\$289 \$304		\$289 \$304	\$276 \$289 \$304 \$319 \$276 \$289 \$304 \$319 \$275 \$280 \$3104
	29 30 31 2022 2026 2027 81,702 81,787 81,877 13,99% 13,99% 13,99%		:	* *.	•			, ;	-		••		-			~. ·	:	•				•		\$238	\$238 \$250	\$238 \$250	\$238 \$250	\$238 \$250		\$238	\$238 \$250 \$263 \$238 \$250 \$263
	2021 2022 2023 2024 \$1,400 \$1,470 \$1,544 \$1,621 13,99% 13,99% 13,99% 13,99%																*					2708	\$206 \$216	\$206 \$216	\$206 \$216	\$206 \$216	\$206 \$216	\$206 \$216		\$206 \$216	\$196 \$206 \$216 \$227 \$196 \$206 \$216 \$227
4 8	22 23 24 2018 2019 2020 81,210 \$1,270 \$1,334 13,99% 13,99% 13,99%		8	10	200	8 78	\$ 8	S 28			8		. 21	13	- 1	 <b>.</b>	Ó		\$169 \$178	\$169 \$178	\$169 \$178	\$169 \$178	\$169 \$178	\$169 \$178	\$169 \$178	\$169 \$169 \$178	\$169 \$178	\$169 \$178		\$169 \$178	51 \$169 \$178 \$187 52 \$169 \$178 \$187 53 \$169 \$178 \$187
\$414	in Jiture Inflated d Charge Rate	1 1997	 4 200	200	9 7	7 200	207	10 200	11 200	12 200	13 200	107	165	17 201	18 201		20 201					٠.				: .			•	•	35 2031 36 2031 37 2033

qualmie Falle stinuing Expenditures (\$0 ATTACHMENT D-2 SNOQUALMIE FALLS HYDROELECTRIC PROJECT ADDITIONS 10/30/91 POWER COST ESTIMATE snopower.wk1 ΠEM CONSTRUCTION COSTS (\$1000'S) (INCLUDING CONTINGENCIES) PLANT 2 INTAKE \$5,555 PLANT 2 POWERHOUSE Civil: .Structure (Incl. Tailrace) \$1,640 Mechanical: Turbine(s)/Gates \$8,280 **Bypass Facility** \$2,503 Miscellaneous Equip/Equip Relocation \$306 Electrical: Generator(s) inci\* Switchgear incl\* \*Accessory \$637 Substation \$720 **TOTAL PLANT 2 POWERHOUSE** \$14,086 PLANT 2 FLOWLINE Intake Shaft \$454 Tunnel \$3,457 Surge Shaft \$122 Surge Chamber \$418 Penstock \$3,476 **TOTAL FLOWLINE** \$7,927 SUBTOTAL DIRECT CONST COST \$27,568 Sales Tax 8.2% \$2,261 TOTAL DIRECT CONSTRUCTION COST \$29,829 INDIRECT COSTS Engineering @ 15.0% \$4,474 Administrative @ 5.0% \$1,491 SUBTOTAL (incl. direct costs) \$35,794 Puget Overhead @ 4.5% \$1,611 SUBTOTAL (incl. direct costs) \$37,405 AFUDC @ 10.0% \$3,741 **TOTAL INDIRECT COSTS** \$11,317 TOTAL CONSTRUCTION COST (1/91) \$41,146 TOTAL CONSTRUCTION COST (1/91) \$41,146 ESCALATION 1991 TO 1996 @ i= 5.0% \$52,513 NET ANNUAL CONST. COST 1996 TO 2035 AT 13.99% \$7,347 AVERAGE ANNUAL ENERGY (MWHR)\*\* 97,200 **ENERGY COST** 1996 (mills/KWH) 76 O & M (mills/KWH) TOTAL ENERGY COST - 1996 (mills/KWH)



## APPENDIX 2

Avoided Cost Information

## APPENDIX 2A

Puget Power's 1991 Avoided Cost Filing with WUTC

## PUGET SOUND POWER & LIGHT COMPANY Forecast of Avoided Cost May 1991

#### 1. General

This document sets forth the forecast of avoided costs of Puget Sound Power & Light Company ("Puget" or the "Company"), as required by:

- 1. Regulations under the Public Utility Regulatory Policies Act ("PURPA", 18 CFR 292.302), and
- 2. The Commission's rules concerning "Purchases of Electricity from Qualifying Facilities and Independent Power Producers and Purchases of Electrical Savings from Conservation Suppliers" (Chapter 480-107 WAC).

Capitalized terms in this document shall have the same meaning as set forth in Chapter 480-107 WAC unless otherwise defined herein.

The assumptions and analyses used in the development of this forecast are consistent with Puget's least cost planning process. Puget has developed the avoided cost based upon the definition of "Avoided Costs" set forth in WAC 480-107-005 and information received through Puget's recent pilot competitive bid, the RFP for which was issued in June 1989. The mission of least cost planning is to develop a strategy for meeting forecast loads using demand- and supply-side resources that will have the lowest cost impact on Puget customers. The Company submitted its first Least Cost Plan to the Commission in November 1987 and its second plan in February 1990. The third plan is currently being developed for a scheduled submittal date in November 1991.

Section 2 below set forth Puget's forecast of avoided energy-only production costs over a five-year period. These are the rates which the Company expects to pay for energy supplied to the Company under Schedule 91 and any Short-run Prototype Contracts entered pursuant to WAC 480-107-010(2). Energy-only production costs are not directly addressed in the least cost planning process, which focuses on firm loads and resources.

Section 3 below describes the method used to determine the long-term costs of energy and capacity the utility would incur absent purchases from Qualifying Facilities, Independent Power Producers or Conservation Suppliers. These rates were developed considering the results of the Company's pilot competitive bid solicitation. As such, these rate shall apply to Qualifying Facilities of design capacity of one megawatt or less choosing to sell power under Prototype Contract B as defined in WAC 480-107-010(3)(b).

Table 2 Avoided Cost Schedule

•					· Franci
•		Firm Power		Secondary	Summer
	Winter	Summer		Winter	
	Sep-Mar	Apr-Aug	Capacity	Sep-Mar	Apr-Aug (mills/KWh)
<u>Year</u>	(mills/KWh)	(mills/KWh)	(\$/KW-month)	(mills/KWh)	
1991	18.30	13.76	4.36	22.16	19.01
1992	20.59	15.61	4.79	22.95	20.20
1993	14.14	11.92	0.00	23.36	21.14
1994	15.58	13.50	0.00	25.09	23.01
1995	16.65	13.98	0.00	26.51	23.84
1996	35.43	27.73	7.40	28.05	25.19
1997	37.88	29.70	7.86	29.99	26.02
1998	40.57	31.86	8.37	31.20	26.71
1999	43.51	34.23	8.92	32.90	28.26
2000	46.73	36.82	9.52	34.16	29.67
2001	48.37	38.08	9.88	36.61	31.47
2002	50.15	39.46	10.27	42.26	32.57
2003	51.98	40.87	10.68	46.20	34.36
2004	53.91	42.36	11.10	49.66	36.19
2005	55.93	43.92	11.54	51.31	37.68
2006	58.05	45.55	12.01	54.94	39.55
2007	60.31	47.30	12.50	58.82	41.53
2008	62.74	49.18	13.04	61.76	43.60
2009	65.30	51.15	13.60	64.85	45.78
2010	67.98	53.22	14.18	68.09	48.07
2011	70.80	55.39	14.80	71.50	50.47
2012	73.76	57.68	15.45	75.07	53.00
2013	76.87	60.08	16.14	78.83	55.65
2014	80.21	62.66	16.87	82.77	58.43
2015	83.72	65.37	17.64	86.91	61.35
2016	87.27	68.11	18.42	91.25	64.42
2017	91.00	70.98	19.23	95.82	67.64
2018	94.92	74.01	20.09	100.61	71.02
2019	99.03	77.18	21.00	105.64	74.57
2020	103.34	80.51	21.94	110.92	78.30
2021	107.88	84.01	22.94	116.46	82.22
2022	112.63	87.68	23.98	122.29	86.33
2023	117.63	91.54	25.08	128.40	90.65
2024	122.88	95.58	26.23	134.82	95.18
2025	128.39	99.84	27.44	141.56	99.94
2026	134.18	104.31	28.71	148.64	104.93
2027	140.25	108.99	30.04	156.07	110.18
2028	146.63	113.91	31.44	163.88	115.69
2029	153.33	119.08	32.91	172.07	121.47
2029	160.36	124.51	34.45	180.68	127.54
2050	100.50		- · · · -		

Variable Firm Avoided Costs
1991 8.63 (mills/KWH)

Puget may accept levelized variations of the avoided cost forecast that offer higher front-end rates than would otherwise be available. In such cases, the project sponsor will be required to include adequate measures to mitigate the risk to Puget's customers of any higher amounts which, as a results of levelizing, are paid in the early years.

#### 4. Planned Additions

Plant_Name City of Spokane Dalles Fishway Sumas Energy March Pt. Cogen #1 Abacus Encogen N.W. N.W. Cogen	Est. On-line  Date 8/91 7/91 12/91 10/91 ramp 1/93 ramp	Plant Type MSW Hydro Cogen Cogen Cons Cogen	Capacity(MW)235 _508041601	Price <u>¢/KWh</u> 22.9 \1  35.6 \1  25.4 \1  52.3 \1 \2 \2	20 20 20 Var. 15 Var.
	•		160	\2	15
	•	-	1	\ <u>2</u>	
PESI	ramp	Cons	3	\ <u>2</u>	Var.
Sycom	ramp	Cons	1	\ <u>2</u>	Var.
Trans-Pac Geo.	7/93	Geo	10	\ <u>2</u>	30 
WSEO	ramp	Cons	1	\ <u>2</u>	Var.
Wheelabrator Pierce	1/94	MSW	23	- \2	20
March Pt. Cogen #2	1/93	Cogen	60	/3	19
Tenaska/Continental	10/93	Cogen	245	\3	17

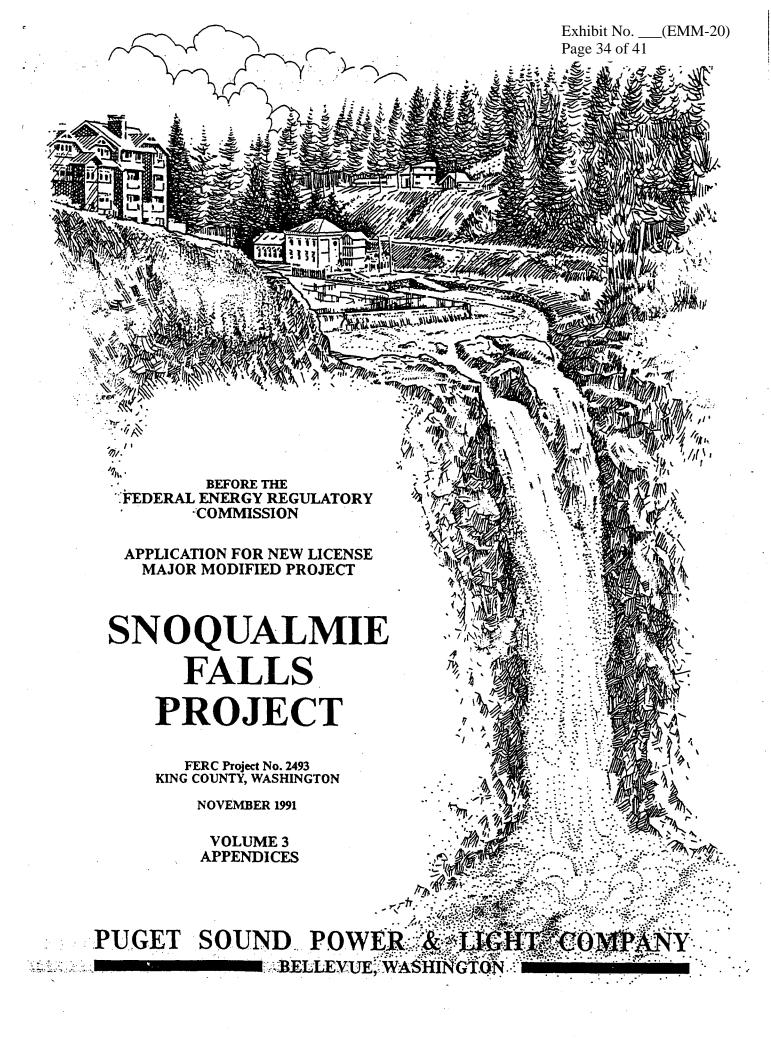
#### Notes:

\2 The purchase rates for competitive bid resources are confidential to retain the integrity of the solicitation process. The rates payable under contracts signed through the pilot competitive bid range between 85% and 92.5% of Puget's 1989 avoided cost.

\3 The purchase rates for contracts signed after the pilot competitive bid are confidential. The rates payable under contracts signed after the pilot competitive bid are within the same range as a percentage of avoided cost as those signed during the bid.

In addition, Puget has requested to contract for the following amounts of power from BPA under the Power Sales Contract.

•	Peak	Energy
<u>Period</u>	(MW)	(Average MW)
1990-91	0	106
1991-92	. 0	86
1992-93	0	50
1993-94	0	50
1994-95	0	50
1995-96	. 0	50
1996-97	0	50



## APPENDIX 2B

Comparison Between Avoided Cost and Project Cost

#### APPENDIX 2B

### COMPARISON BETWEEN AVOIDED COST AND PROJECT COST

This appendix contains the calculations of the replacement cost of power (the avoided cost) and the present value of the total project cost.

Attached are the following documents:

Avoided Cost of Project (3 pages)

Total Project Cost (7 pages)

Snoqualmie Falls Hydroelectric Project Avolded Cost Evaluation of Upgraded Project

Value	0000	\$3,069	\$3,268	\$3,483	\$3,718	\$3,858	\$4,010	\$4,171	\$4,335	\$4,506	\$4,690	\$4,881	\$5,092					\$6,303	\$6,588	\$6,888												-									\$17.759
Avoided Cost	\$/KW-mons	7.86	8.37	8.92	9.52	9.88	10.27	10.68	11.10	11.54	12.01	12.50	13.04	13.60	14.18	14.80	15.45	16.14	16.87	17.64	18.42	19.23	20.09	21.00	21.94	22.94	23.98	25.08	26.23	27.44	28.71	30.04	31.44	32.91	34.45	36.07	37.77	39.55	41.43	43.40	31 31
Capacity	MW-months	391	391	391	391	391	391	391	391	391	391	391	391	391	391	391	391	391	391	391	391	391	391	391	391	391	391	391	391	391	391	391	391	391	391	391	391	391	391	391	700
Value	\$000	\$5,645	\$6,007	\$6,403	\$6,836	\$7,093	\$7,374	\$7,662	\$7,966	\$8,285	\$8,617	\$8,975	\$9,358	\$9,760	\$10,182	\$10,626	\$11,092	\$11,583	\$12,109	\$12,661	\$13,221	\$13,806	\$14,424	\$15,070	\$15,750	\$16,465	\$17,214	\$18,001	\$18,825	\$19,694	\$20,606	\$21,562	\$22,565	\$23,620	\$24,728	\$25,890	\$27,110	\$28,392	\$29,739	\$31,151	
ly Avoided Cost V	mills	40.4	42.9	45.8	48.9	50.7	52.7	54.8	56.9	59.2	61.6	64.2	6.99	69.8	72.8	76.0	79.3	82.8	9.98	90.5	94.5	98.7	103.1	107.7	112.6	117.7	123.0	128.7	134.6	140.8	147.3	154.1	161.3	168.8	176.8	185.1	193.8	202.9	212.6	222.7	1
Energy	H.	139,903	139,903	139,903	139,903	139,903	139,903	139,903	139,903	139,903	139,903	139,903	139,903	139,903	139,903	139,903	139,903	139,903	139,903	139,903	139,903	139,903	139,903	139,903	139,903	139,903	139,903	139,903	139,903	139,903	139,903	139,903	139,903	139,903	139,903	139,903	139,903	139,903	139,903	139,903	
Value	\$000	\$7,020	\$7,471	\$7,963	\$8,501	\$8,822	\$9,171	\$9,530	\$9,907	\$10,304	\$10,717	\$11,161	\$11,637	\$12,138	\$12,663	\$13,215	\$13,794	\$14,404	\$15,058	\$15,745	\$16,441	\$17,170	\$17,938	\$18,743	\$19,587	\$20,477	\$21,407	\$22,386	\$23,413	\$24,492	\$25,627	\$26,816	\$28,064	\$29.376	\$30,753	\$32 198	\$33.715	\$35.310	\$36,985	\$38.741	
Avoided Cost	mills	48.5	51.7	55.1	58.8	61.0	63.4	62.9	68.5	71.2	74.1	77.2	80.5	83.9	87.5	91.4	95,4	9.66	104.1	108.9	113.7	118.7	124.0	129.6	135.4	141.6	148.0	154.8	161.9	169,3	177.2	185.4	194.0	203.1	212.6	2226	233.1	244 1	255.7	267.8	)
I 🛌	MMH	144,652	144,652	144,652	144,652	144,652	144,652	144,652	144.652	144,652	144,652	144,652	144,652	144,652	144,652	144,652	144.652	144,652	144.652	144,652	144,652	144.652	144,652	144,652	144,652	144.652	144.652	144,652	144 652	144.652	144,652	144.652	144,652	144 652	144 652	144 652	144,652	144,032	144 652	144 652	コンファナー
	Year	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2003	202	2027	2028	2022	202B	2000	2020	2000	1000	2002	2000	2004	こつつつ

#### SNOQUALMIE FALLS TOTAL PROJECT COSTS (\$000)

Total Project Costs:  Capital Costs (Existing Plant & Improvements)  Operating & Maintenance  Continuing Capital Improvements  Total Project Cost	Present Value in 1996 \$113,915 \$21,838 \$8,970 \$144,724	see "Improvements" (page 3) see "O&M" (page 5) see "Continuting Expenditures" (pages 6&7)
Levelized Project Cost (in Mills/KWH)	40.3 mills	

#### Snoqualmie Falls Improvements (\$000)

	(in 1991 \$)	(in 1996 \$)	
Existing Plant Balance (in 1996)		\$4,452 see "Existing Plant" (page	4)
Project Cost (in 1991 \$)	\$64,216		
Inflation rate (1991 to 1996)	27.63%	<u>\$81.958</u>	
Total Investment in 1996		\$86,410	
Levelized Fixed Charge Rate		<u>13.99%</u>	
Levelized Fixed Charge (LFC)		\$12,089	

		. 1	Present Value
Period	<u>Year</u>	LFC	at 10.41%
1	1997	\$12,089	\$10,949
2	1998	\$12,089	\$9,917
3	1999	\$12,089	\$8,982
4	2000	\$12,089	\$8,135
5	2001	\$12,089	\$7,368
6	2002	\$12,089	\$6,673
7	2003	\$12,089	\$6,044
8	2004	\$12,089	\$5,474
9	2005	\$12,089	\$4,958
10	2006	\$12,089	\$4,491
11	2007	\$12,089	\$4,067
12	2008	\$12,089	\$3,684
13	2009	\$12,089	\$3,336
14	2010	\$12,089	\$3,022
15	2011	\$12,089	\$2,737
16	2012	\$12,089	\$2,479
17	2013	\$12,089	\$2,245
18	2014	\$12,089	\$2,033
19	2015	\$12,089	\$1,842
20	2016	\$12,089	\$1,668
21	2017	\$12,089	\$1,511
22	2018	\$12,089	\$1,368
23	2019	\$12,089	\$1,239
24	2020	\$12,089	\$1,122
25	2021	\$12,089	\$1,017
26	2022	\$12,089	\$921
27	2023	\$12,089	\$834
28	2024	\$12,089	\$755
29	2025	\$12,089	\$684
30	2026	\$12,089	\$620
31	2027	\$12,089	\$561
32	2028	\$12,089	\$508
33	2029	\$12,089	\$460
34	2030	\$12,089	\$417
35	2031	\$12,089	\$378
36	2032	\$12,089	\$342
37	2033	\$12,089	\$310
38	2034	\$12,089	\$281
39	2035	\$12,089	\$254
40	2036	\$12,089	<u>\$230</u>
Total		\$483,550	\$113,915

#### Snoqualmie Falls O&M (\$000)

O&M in mills (in 1991 \$)	2.5 mills
Inflation (1991 to 1996)	<u>27.63<b>%</b></u>
O&M in mills (in 1996 \$)	3.2 mills
Revenue Sensitive Taxes - Rate	<u>6.79%</u>
O&M in mills grossed up	3.4 mills
Annual Inflation Rate	5.00%

		Inflated			Present Value
#	Year	Mills	Generation	Annual O&M	at 10.41%
1	1997	3.6 mills	381,338 MWH	\$1,364	\$1,236
2	1998	3.8 mills	381,338 MWH	\$1,433	<b>\$</b> 1,175
3	1999	3.9 mills	381,338 MWH	\$1,504	\$1,118
4	2000	4.1 mills	381,338 MWH	\$1,579	\$1,063
5	2001	4.3 mills	381,338 MWH	\$1,658	\$1,011
6	2002	4.6 mills	381,338 MWH	\$1,741	\$961
7	2003	4.8 mills	381,338 MWH	\$1,828	<b>\$</b> 914
8	2004	5.0 mills	381,338 MWH	\$1,920	\$869
9	2005	5.3 mills	381,338 MWH	\$2,016	\$827
10	2006	5.6 mills	381,338 MWH	\$2,117	\$786
11	2007	5.8 mills	381,338 MWH	\$2,222	\$748
12	2008	6.1 mills	381,338 MWH	\$2,333	\$711
13	2009	6.4 mills	381,338 MWH	\$2,450	\$676
14	2010	6.7 mills	381,338 MWH	\$2,573	\$643
15	2011	7.1 mills	381,338 MWH	\$2,701	\$612
16	2012	7.4 mills	381,338 MWH	\$2,836	\$582
17.	2013	7.8 mills	381,338 MWH	\$2,978	<b>\$</b> 553
18	2014	8.2 mills	381,338 MWH	\$3,127	<b>\$</b> 526
19	2015	8.6 mills	381,338 MWH	\$3,283	\$500
20	2016	9.0 mills	381,338 MWH	\$3,448	\$476
21	2017	9.5 mills	381,338 MWH	\$3,620	\$452
22	2018	10.0 mills	381,338 MWH	\$3,801	\$430
23	2019	10.5 mills	381,338 MWH	\$3,991	\$409
24	2020	11.0 mills	381,338 MWH	\$4,191	\$389
25	2021	11.5 mills	381,338 MWH	\$4,400	\$370
26	2022	12.1 mills	381,338 MWH	\$4,620	\$352
27	2023	12.7 mills	381,338 MWH	\$4,851	<b>\$335</b>
28	2024	13.4 mills	381,338 MWH	\$5,094	\$318
29	2025	14.0 mills	381,338 MWH	\$5,348	\$303
30	2026	14.7 mills	381,338 MWH	\$5,616	\$288
31	2027	15.5 mills	381,338 MWH	\$5,897	\$274
32	2028	16.2 mills	381,338 MWH	\$6,191	\$260
33	2029	17.0 mills	381,338 MWH	\$6,501	\$248
34	2030	17.9 mills	381,338 MWH	\$6,826	\$235
35	2031	18.8 mills	381,338 MWH	\$7,167	\$224
36	2032	19.7 mills	381,338 MWH	\$7,526	\$213
37	2033	20.7 mills	381,338 MWH	\$7,902	\$202
38	2034	21.8 mills	381,338 MWH	\$8,297	\$193
39	2035	22.8 mills	381,338 MWH	\$8,712	\$183
40	2036	24.0 mills	381,338 MWH	\$9,147	\$174
Total					\$21,838

Snoqualmie Falls Continuing Expenditures (\$600)	ê															4				
Amount in 1991 \$ Influion (91 to 96) Amount in 1996 \$ Annual inflution	\$324 27.63% \$414 5.00%	22	23	24	25 2021			28		30	31 2021						37 2033 52 515	38 2034 52 640 S	39 2032 2177 C2	40 2036 \$2 911
Annual Expenditure Inflated Levelized Fixed Charge Rate 1	1991					S1,470 S1 13,99% L1	\$1,544 \$1 13,99% L		\$1,702 \$ 13,99% 1.			\$1,970 \$ 13,99% I	\$2,069 13,99% 1	3,717.2 13,99% 1	2.781 \$	1399% 1				13.99%
1 to 44 to 30	2000 2001 2002														•					
r = 0 0 :	2003 2004 2005																			
- 1	2007 2008 2009 2010 2011								,											
17 18 19 20 21 21	2013 2014 2015 2016 2017 2018	\$169									•									
. 22 22 23 24 25 25 25 25 25 25 25 25 25 25 25 25 25	2019 2020 2021 2021 2023 2024 2024	\$169 \$169 \$169 \$169 \$169 \$169	\$178 \$178 \$178 \$178 \$178 \$178	\$187 \$187 \$187 \$187 \$187	2 2 2 2 2 2 2 2 3 2 3 2 3 2 3 3 3 3 3 3	\$206 \$206 \$206 \$206	\$216 \$216 \$216 \$216	\$227 \$227	\$238 \$238	\$250	Ş									
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40	707	•	) 	,								,				ė				