

EXHIBIT NO. ___(DEM-1T)
DOCKET NO. UE-082128
WITNESS: DAVID E. MILLS

**BEFORE THE
WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION**

In the Matter of the Petition of

PUGET SOUND ENERGY, INC.

For a Determination of Emissions Compliance and
Proposed Accounting Treatment For the Mint Farm
Energy Center; or, Alternatively For an Accounting
Order

Docket No. UE-082128

**PREFILED DIRECT TESTIMONY (NONCONFIDENTIAL) OF
DAVID E. MILLS
ON BEHALF OF PUGET SOUND ENERGY, INC.**

FEBRUARY 13, 2009

1 **PUGET SOUND ENERGY, INC.**

2 **PRE-FILED DIRECT TESTIMONY (NONCONFIDENTIAL) OF**
3 **DAVID E. MILLS**

4 **Q. Please state your name, business address, and position with Puget Sound**
5 **Energy, Inc.**

6 A. My name is David E. Mills. My business address is 10885 NE Fourth Street,
7 Bellevue, WA 98004. I am the Director, Energy Supply and Planning for Puget
8 Sound Energy, Inc. (“PSE” or “the Company”).

9 **Q. Have you prepared an exhibit describing your education, relevant employment**
10 **experience, and other professional qualifications?**

11 A. Yes, I have. It is Exhibit No. ____ (DEM-2).

12 **Q. Please explain your duties as Director, Energy Supply and Planning for PSE.**

13 A. As Director, Energy Supply and Planning, I am responsible for the oversight of the
14 Company’s Power Supply Operations and Gas Supply Operations Departments,
15 including management of PSE’s short-term and medium-term wholesale power and
16 natural gas portfolios (up to three years), the Integrated Resource Plan and
17 coordination with the Company’s Energy Resources Department to plan for long-
18 term hedging requirements.

1 **Q. What is the purpose of your testimony?**

2 A. My testimony describes how PSE uses economic dispatch with respect to electric
3 generation and further describes how Mint Farm would have been dispatched over
4 the past two years had it been in PSE's resource portfolio.

5 **Q. Please describe the concept of economic dispatch with respect to electric**
6 **generation.**

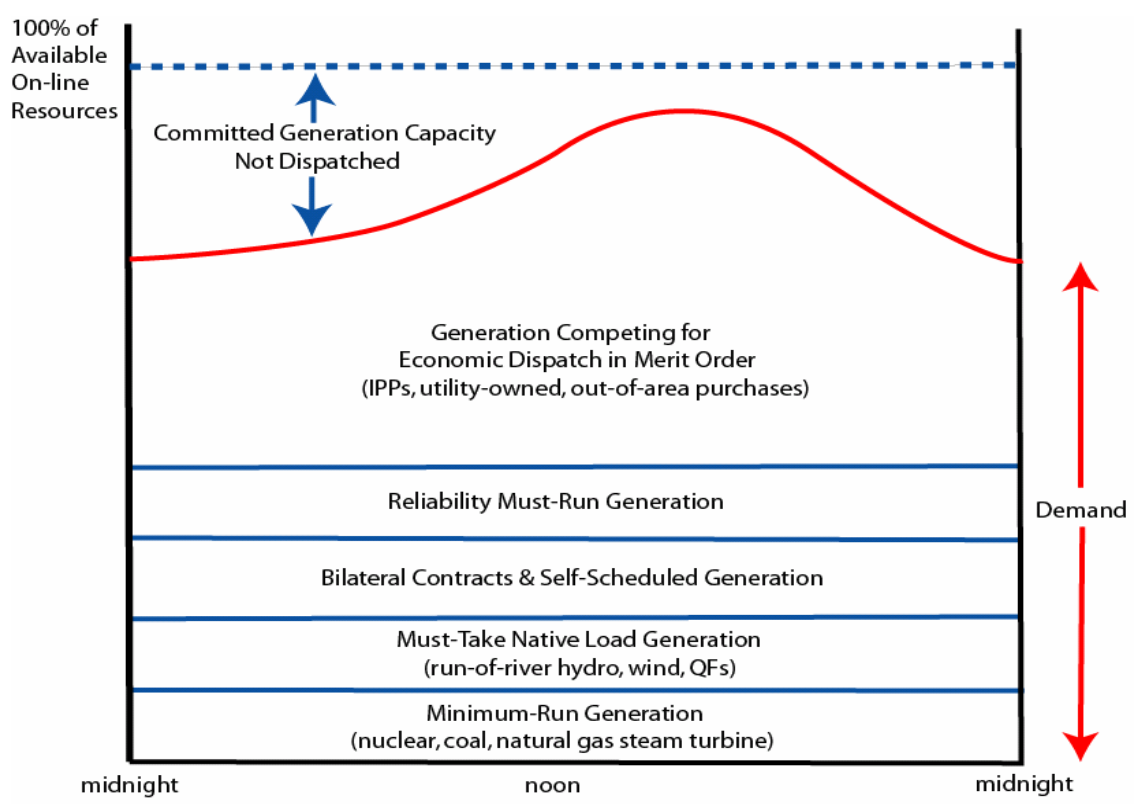
7 A. Economic dispatch is the method of facilitating the most efficient, low-cost and
8 reliable operation of a power system through the calculated dispatch of the
9 available generating resources to meet system load or demand. The primary
10 objective of economic dispatch is to minimize the total cost of a portfolio of
11 generating assets while adhering to the operational constraints of the available
12 generation resources.

13 Economic dispatch focuses on short-term operational decisions, specifically how to
14 best use available resources to meet customers' electricity needs reliably and at
15 lowest cost. In economic dispatch considerations every resource is identified with
16 the production levels, costs and operational characteristics (*e.g.*, ramp rates, start-up
17 time and dispatch protocol) specific to the unit. These resources are then placed
18 into a stack of least cost to highest cost – their place in the stack being determined
19 by the production levels, costs and operational constraints associated with the
20 specific resource. Dispatch decisions are then made through this stack with the

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least cost resources being called upon after the portfolio has dispatched all must-run or must-take resources.

The following chart illustrates the basic composition of an economic dispatch stack. The chart was prepared by the Department of Energy in conjunction with a study provided to Congress regarding the benefits to consumers of economic dispatch procedures. The chart describes the general concept of economic dispatch of generating resources to meet load. The units dispatched first to meet loads are minimum-run (coal and nuclear) and must-take (wind and run-of-river hydro). These units are then augmented by adding in bi-lateral contracts and reliability must-run resources. Finally, the gap (if any) between loads and previously dispatched generation is then made up of economically dispatched units.



1 **Q. How does economic dispatch benefit consumers?**

2 **A.** Economic dispatch benefits electricity users in a number of ways. In principle, all
3 generation and transmission dispatchers practice economic dispatch to reduce the
4 cost of serving loads. By seeking the lowest cost of energy production to meet
5 electricity demand, economic dispatch reduces total electricity costs. Economic
6 dispatch reduces total variable production costs because load is served using lower-
7 variable-cost generation before using higher variable cost generation (i.e., by
8 dispatching generation in “merit order” from lowest to highest variable cost).
9 Economic dispatch can reduce fuel use when it results in greater use of lower
10 variable cost, higher-efficiency generation units rather than lower-efficiency units
11 consuming the same fuel.

12 To put it simply, in order to minimize costs, economic dispatch typically increases
13 the use of the more efficient generating units, which can lead to better fuel
14 utilization, lower fuel usage, and reduced air emissions than would result from
15 using less-efficient generation.

16 **Q. What factors are considered when the Company makes economic dispatch**
17 **decisions?**

18 **A.** A variety of physical, environmental, operational and regulatory considerations
19 affect how and when resources can, or should be used and combined in the
20 economic dispatch process. The combination of attributes determines how each

1 generating resource is identified and treated in the process. Those factors that are
2 considered in determining economic dispatch may include:

- 3 • Market heat rate;
- 4 • Unit or generator heat rate;
- 5 • Energy-production capacity;
- 6 • Variable operations and maintenance costs;
- 7 • Start-up costs;
- 8 • A unit's mechanical or economical upper and lower production
9 levels;
- 10 • Unit ramp rates within the range of production levels (e.g., the time
11 it takes to move from one production level to another while
12 respecting the turbine's safe thermal gradients);
- 13 • Minimum sustained production levels (to keep the unit available for
14 the next hour or next day);
- 15 • Emissions limits and costs of emission allowances (because units
16 that use up their emissions allowances prematurely may not be
17 available to operate during peak periods);
- 18 • A unit's availability on the date and time in question (which might
19 be affected by factors such as inclement weather, prior performance
20 problems, or fuel availability); and
- 21 • System reliability criteria. There may be times, for reliability
22 purposes, a generator is dispatched out of merit order to provide
23 additional reserves or voltage support to an electric system.

24 **Q. Please explain the difference between Unit and Market Heat Rate.**

25 A. Generator or unit heat rate is used to calculate how efficiently a specific generator
26 uses energy. It is expressed as the number of Btus of heat required to produce a
27 kilowatt-hour of energy. Operators of generating resources can make reasonably
28 accurate estimates of the amount of heat energy for a given quantity of any type of
29 fuel, so when this is compared to the actual energy produced by the generator, the
30 resulting figure tells how efficiently the generator converts that fuel into electrical

1 energy. For example, a unit heat rate of 10,000 Btu/kWh is representative of a
2 generating resource requiring 10,000 Btu of fuel to generate one kWh of electricity.

3 Market heat rate is a measurement to assess the likelihood of a generating asset
4 being dispatched. Market heat rate is defined as the market price of power in a
5 particular region divided by the market gas price (including transportation) for that
6 region. The measurement unit given to market heat rate is Btu per kilowatt-hour
7 (Btu/kWh). For PSE, the prevailing market price points for the market heat rate
8 calculation are: Sumas (Huntington) for natural gas prices and Mid-Columbia for
9 power prices. The market heat rate reflects the efficiency of the generating
10 resource deemed to be the marginal unit for the time period being measured. If the
11 market heat rate exceeds the unit heat rate the unit would be dispatched based upon
12 the economics.

13 **Q. Are there times when a generating unit would be dispatched or displaced out**
14 **of merit order?**

15 A. Yes. There may be reliability constraints or transmission congestion that might
16 require the unit to run out of merit order, or conversely have generation reduced in
17 order to maintain system reliability. For PSE and the Mint Farm plant this could
18 occur in the winter months where there are transmission constraints east to west
19 across the Cascades. In this scenario PSE could be forced to run the plant out of
20 merit order to ensure that loads are met. Similarly, there are seasonal transmission
21 constraints of BPA's transmission system west of the Cascades. BPA, as the

1 transmission operator, could call upon PSE to generate or back-down generation at
2 Mint Farm to provide needed transmission congestion relief.

3 **Q. If Mint Farm had been in PSE's power portfolio over the past two years how**
4 **would the plant have been dispatched?**

5 A. As discussed previously, the dispatch decision is based upon a number of factors,
6 the prevailing market prices of natural gas and power being critical. Comparing
7 that market heat rate to Mint Farm's unit heat rate (adjusted for Variable O&M)
8 indicates that Mint Farm would have been dispatched 79.3 percent of time during
9 on-peak hours. This is shown in the chart in Exhibit No. ____ (DEM-3C).

10 **Q. Does that conclude your testimony?**

11 A. Yes, it does.