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**CLASS A  
SOLID WASTE COLLECTION COMPANIES  
ANNUAL AFFILIATED INTEREST AND SUBSIDIARY REPORT**

Sanitary Service Company, Inc. 21 Bellwether Way, Ste 404 Bellingham, WA 98225
Full name and address of Company

Correct name and address, if different than shown

**WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION**  
*for the*  
**YEAR ENDED DECEMBER 31, 2021**

<b><i>For Commission Use Only</i></b>			
Reception Number: _____	001-111-02-68-227-11: _____	Ref. No. _____	
001-111-02-68-227-01: _____	001-111-02-68-032-05: _____		


Original form to be mailed to the Washington Utilities and Transportation Commission, PO Box 47250, Olympia, WA 98504-7250  
Web Site: [www.wutc.wa.gov](http://www.wutc.wa.gov)

## CERTIFICATION

I certify that I, Paul Razore, the responsible official for Sanitary Service Company, Inc. and Blaine-Bay Refuse, Inc., have examined the attached Annual Affiliated Interest and Subsidiary Report; that to the best of my knowledge, information, and belief all statements of fact contained in said report are true, and said report is a correct statement of the affiliated interest and subsidiary transactions of Sanitary Service Company, Inc. and Blaine-Bay Refuse, Inc. in respect to each and every matter set forth therein during the period from January 1 to December 31, 2021, inclusive.

Name (Printed): Paul Razore

Title: President

Signature: 

Date: 5.20.22

# SOLID WASTE ANNUAL AFFILIATED INTEREST REPORT

## Schedule 1 – Identification and Organization of Company, Affiliates, and Subsidiaries

### 1. Company Identification:

Full and Exact Name: Sanitary Service Company, Inc. Solid Waste Certificate No. 14  
Doing Business As: N/A

### 2. Annual Report/Accounting Contact Person:

Name:	<u>Paul Razore</u>	Title:	<u>President</u>
Mailing Address:	<u>P.O. Box 1702</u>	City/State/Zip:	<u>Bellingham, WA 98227-1702</u>
Physical Address:	<u>21 Bellwether Way, Ste 404</u>	City/State/Zip:	<u>Bellingham, WA 98225</u>
Telephone Number:	<u>(360) 734-3490</u>	FAX Number:	<u>(360) 650 9545</u>
E-mail Address:	<u>paulr@ssc-inc.com</u>	Web Site Address:	<u>ssc-inc.com</u>

### 3. Type of Business Structure (check that which applies):

Sole Proprietorship  Partnership  Corporation  Other (LP, LLP, LLC, etc.) \_\_\_\_\_

### 4. Affiliated interests and subsidiaries:

#### a. Affiliated interest or subsidiary:

Blaine-Bay Refuse, Inc. (subsidiary of Sanitary Service Company, Inc.)  
Patrick Dunn and Associates, Ltd.

#### b. Address:

<u>Blaine-Bay Refuse, Inc.</u>	<u>Patrick Dunn and Associates, Ltd.</u>
<u>21 Bellwether Way, Ste 404</u>	<u>13531 Northshire Road N. W.</u>
<u>Bellingham, WA 98225</u>	<u>Seattle, WA 98177</u>

#### c. Corporate organization chart:

Attached

### 4. Verified copies of affiliated interest contracts and arrangements:

None

### 5. Summary of transactions:

Blaine-Bay Refuse, Inc.:  
Equipment Rent ( SSC pays BBR \$3,600.00/month or \$43,200.00/year.)  
Patrick Dunn and Associates, Ltd.:  
Management services (Payments exceed \$100,000, see below.)

Schedule 2 – Additional information required by WAC 480-70-079(3)

(a) Balance sheet and income statement:

Attached for Patrick Dunn and Associates, Ltd.

(b) Description of products or services and (f) description of activities:

Patrick Dunn, President of Patrick Dunn & Associates, Ltd., as an individual, is a director on SSC's board. He has no ownership interest in SSC. Mr. Dunn performs business and managerial services for SSC. He advises the President and participates in analysis and decision-making regarding management, operational, personnel, and financial matters on an ongoing basis. Mr. Dunn implements decisions and carries out tasks related to the company's operations and regulated activities. Mr. Dunn attends company management meetings, supplements SSC's managerial team, and performs functions similar to those commonly undertaken by in-house corporate executive personnel.

(c) Description of pricing basis:

In 2021, SSC paid Mr. Dunn's firm \$15,000 for lobbying services. Payments for lobbying services are entirely excluded from SSC's regulated accounts, and have no impact on rate payers. In 2021, SSC paid Mr. Dunn's firm \$282,000 for managerial consulting services. The compensation paid to Mr. Dunn by SSC for managerial consulting services is calculated based on the fair market rate for annual compensation for an executive level position performing comparable functions, and payment is prorated in equal monthly installments. A portion of that compensation is included in SSC's regulated accounts, and allocated to the extent Mr. Dunn's services are for the benefit of the company's regulated activities and its customers.

(d) Description of loans:

None

(e) Description of any obligations or liabilities assumed:

None

(g) List all common officers and directors:

Name	Company Title	Affiliated Interest Title
Patrick Dunn	Director, SSC	Owner, Patrick Dunn & Associates,
_____	_____	_____
_____	_____	_____
_____	_____	_____